



HILLINGDON  
LONDON



# Cabinet

**Date:** THURSDAY, 21 JUNE 2018

**Time:** 7.00 PM

**Venue:** COMMITTEE ROOM 6 -  
CIVIC CENTRE, HIGH  
STREET, UXBRIDGE

**Meeting Details:** Members of the Public and Media are welcome to attend this meeting and observe the public business discussed.

This meeting will also be broadcast live on the Council's YouTube Channel.

**To all Members of the Cabinet:**

Ray Puddifoot MBE (Chairman)  
*Leader of the Council*

David Simmonds CBE (Vice-Chairman)  
*Deputy Leader / Education & Children's Services*

Jonathan Bianco  
*Finance, Property & Business Services*

Keith Burrows  
*Planning, Transportation & Recycling*

Philip Corthorne  
*Social Services, Housing, Health & Wellbeing*

Douglas Mills  
*Community, Commerce & Regeneration*

Richard Lewis  
*Central Services, Culture & Heritage*

**Published:**  
Wednesday, 13 June 2018

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[www.hillingdon.gov.uk](http://www.hillingdon.gov.uk)

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# Notice

## **Notice of meeting and any private business**

The London Borough of Hillingdon is a modern, transparent Council and through effective Cabinet governance, it seeks to ensure the decisions it takes are done so in public as far as possible. Much of the business on the agenda for this Cabinet meeting will be open to residents, the wider public and media to attend. However, there will be some business to be considered that contains, for example, confidential, commercially sensitive or personal information. Such business is shown in Part 2 of the agenda and is considered in private. Further information on why this is the case can be sought from Democratic Services.

This is formal notice under The Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012 to confirm that the Cabinet meeting to be held on:

*21 June 2018 at 7pm in Committee Room 6, Civic Centre, Uxbridge*

will be held partly in private and that 28 clear days public notice of this meeting has been given. The reason for this is because the private (Part 2) reports listed on the agenda for the meeting will contain either confidential information or exempt information under Part 1 of Schedule 12A to the Local Government (Access to Information) Act 1985 (as amended) and that the public interest in withholding the information outweighs the public interest in disclosing it. An online and a hard copy notice at the Civic Centre in Uxbridge indicates a number associated with each report with the reason why a particular decision will be taken in private under the categories set out below:

- (1) information relating to any individual
- (2) information which is likely to reveal the identity of an individual
- (3) information relating to the financial or business affairs of any particular person (including the authority holding that information)
- (4) information relating to any consultations or negotiations, or contemplated consultations or negotiations, in connection with any labour relations matter arising between the authority or a Minister of the Crown and employees of, or office holders under, the authority.
- (5) Information in respect of which a claim to legal professional privilege could be maintained in legal proceedings.
- (6) Information which reveals that the authority proposes (a) to give under any enactment a notice under or by virtue of which requirements are imposed on a person; or (b) to make an order or direction under any enactment.
- (7) Information relating to any action taken or to be taken in connection with the prevention, investigation or prosecution of crime.

## **Notice of any urgent business**

To ensure greater transparency in decision-making, 28 clear days public notice of the decisions to be made both in public and private has been given for these agenda items. Any exceptions to this rule are the urgent business items on the agenda marked \*. For such items it was impracticable to give sufficient notice for a variety of business and service reasons. The Chairman of the Executive Scrutiny Committee has been notified in writing about such urgent business.

## **Notice of any representations received**

No representations from the public have been received regarding this meeting.

## **Date notice issued and of agenda publication**

13 June 2018  
London Borough of Hillingdon

# Agenda

- 1 Apologies for Absence
- 2 Declarations of Interest in matters before this meeting
- 3 To approve the minutes of the last Cabinet meeting 1 - 10
- 4 To confirm that the items of business marked Part 1 will be considered in public and that the items of business marked Part 2 in private

## **Cabinet Reports - Part 1 (Public)**

- 5 Review by the previous 2017/18 Social Services, Housing and Public Health Policy Overview Committee into Loneliness and Social Isolation in Older People (Cllr Philip Corthorne) 11 - 60
- 6 Older People's Plan update (Cllr Ray Puddifoot MBE & Cllr Philip Corthorne) 61 - 80
- 7 Budget 2017/18 Outturn (Cllr Ray Puddifoot MBE & Cllr Jonathan Bianco) 81 - 132
- 8 Domestic Abuse Strategy for Hillingdon 2018-2021 (Cllr Philip Corthorne) 133 - 166
- 9 Quarterly Planning Obligations Monitoring Report (Cllr Keith Burrows) 167 - 206

## **Cabinet Reports - Part 2 (Private and Not for Publication)**

<b>10</b>	Academy Lease - Guru Nanak Sikh College, Springfield Road, Hayes (Cllr Jonathan Bianco) *	207 - 212
<b>11</b>	Refurbishment and relocation of the former Yiewsley Bowls Club House to Sipson Recreation Ground (Cllr Jonathan Bianco)	213 - 228
<b>12</b>	Provision of Advocacy, Independent Visitor and Return Interview Services within Children's Services (Cllr David Simmonds CBE)	229 - 238
<b>13</b>	Purchase of Four Refuse Collection Vehicles (Cllr Jonathan Bianco)	239 - 246
<b>14</b>	Contract for Printing & Postage Services for Revenues & Benefits (Cllr Jonathan Bianco) *	247 - 250

*The reports listed above in Part 2 are not made public because they contains exempt information under Part 1 of Schedule 12A to the Local Government (Access to Information) Act 1985 (as amended) and that the public interest in withholding the information outweighs the public interest in disclosing it.*

*\*items such marked denote urgent business, as per the notice on this agenda.*

- 15** Any other items the Chairman agrees are relevant or urgent

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## Minutes

### Cabinet

Thursday, 24 May 2018

Meeting held at Committee Room 6 - Civic Centre,  
High Street, Uxbridge



Published on: 25 May 2018

Decisions come into effect from: 4 June 2018 \*

#### **Cabinet Members Present:**

Ray Puddifoot MBE  
David Simmonds CBE  
Philip Corthorne  
Jonathan Bianco  
Douglas Mills  
Keith Burrows  
Richard Lewis  
Susan O'Brien (Ex-Officio Member of the Cabinet)

#### **Members also Present:**

Jane Palmer  
Henry Higgins  
Becky Haggard  
John Riley  
Peter Money  
Peter Curling  
John Morse  
Wayne Bridges  
Nick Denys  
Simon Arnold

#### **1. APOLOGIES FOR ABSENCE**

All Cabinet Members were present.

#### **2. DECLARATIONS OF INTEREST IN MATTERS BEFORE THIS MEETING**

No interests were declared by Members present.

#### **3. TO APPROVE THE MINUTES OF THE LAST CABINET MEETING**

The decisions and minutes of the Cabinet meeting held on 19 April 2018 were agreed as a correct record.

**4. TO CONFIRM THAT THE ITEMS OF BUSINESS MARKED PART 1 WILL BE CONSIDERED IN PUBLIC AND THAT THE ITEMS OF BUSINESS MARKED PART 2 IN PRIVATE**

This was confirmed as set out on the agenda.

**5. REPORT FROM THE 2017/18 EXTERNAL SERVICES SCRUTINY COMMITTEE INTO COMMUNITY SENTENCING**

*The Chairman of the External Services Select Committee, Councillor John Riley, introduced a report from the previous municipal year on a review into Community Sentencing, which was warmly endorsed by Cabinet. He paid thanks to the Working Group established to investigate the matter, its Members and the officers supporting it.*

**RESOLVED:**

**That Cabinet:**

- 1. Recognise and welcome the findings of the 2017/18 review by the External Services Scrutiny Committee and request that the Chief Executive forward said findings to the Ministry of Justice, requesting that action be taken to amend existing CRC contracts to compel them to co-operate with local partners, specifically in terms of scrutiny.**
- 2. Following the report by the Communities and Local Government Select Committee, request that the Chief Executive also forward the findings of the External Services Scrutiny Committee to the Secretary of State for Housing, Communities and Local Government and the Chairman of the Parliamentary Select Committee, requesting that action be taken to improve the local accountability of Community Rehabilitation Companies, specifically in terms of scrutiny.**

**Reasons for decision**

Cabinet considered the findings of the Committee's review of community sentencing in the Borough; particularly noting concerns over the lack of scrutiny and accountability of the London Community Rehabilitation Company. Cabinet agreed that these be taken forward to the Ministry of Justice, the Secretary of State and Select Committee Chairman for Housing, Communities and Local Government, in order to affect positive changes.

**Alternative options considered and rejected**

Cabinet could have decided to reject or amend the Committee's recommendations, or pursue alternative routes to progress the objectives of the review.

**Officer to action:**

Liz Penny, Chief Executive's Office



**Classification: Public**

*The report and any background papers relating to this decision by the Cabinet are available to view on the Council's website or by visiting the Civic Centre, Uxbridge.*

**6. CARERS' STRATEGY 2018-21: INCLUDING 2017-18 PROGRESS UPDATE**

**RESOLVED:**

**That the Cabinet:**

- 1. Note the final update on the Carers' Strategy 2015-18 Delivery Plan;**
- 2. Approve the new Carers' Strategy 2018-21;**
- 3. Approve the new Carers' Strategy Delivery Plan 2018-21 and instruct officers to provide an annual progress report to Cabinet and;**
- 4. Agree the London Borough of Hillingdon becomes a signatory to the Carers' Memorandum of Understanding for Hillingdon, authorising the Cabinet Member for Social Services, Housing, Health and Wellbeing to sign on the Council's behalf.**

**Reasons for decision**

Cabinet received an update on the current Carers' Strategy and agreed a new Strategy going forward to 2021, along with its agreement for the Council to sign up to a Memorandum of Understanding with local organisations to deliver a consistent approach to supporting Carers across health and care partners in Hillingdon. Cabinet paid its recognition to the critical role that carers have in not only supporting their relatives, but our wider local health and care economy. Cabinet also thanked the Carers' Champion, Councillor Becky Haggart, for her commitment to the cause.

**Alternative options considered and rejected**

None.

**Officer to action:**

Nina Durnford, Assistant Director, Adult Social Care

**Classification: Public**

*The report and any background papers relating to this decision by the Cabinet are available to view on the Council's website or by visiting the Civic Centre, Uxbridge.*

## **7. THE GENERAL DATA PROTECTION REGULATION**

### **RESOLVED:**

#### **That Cabinet:**

- 1. Notes the contents of the report.**
- 2. Approves the Data Protection Policies and Procedures as set out in Appendices 1-12.**
- 3. Delegates authority to the Borough Solicitor, in consultation with the Leader of the Council and the Cabinet Member for Finance Property and Business Services, to introduce any new Data Protection Policies and Procedures which are necessary to ensure that the Council is at all times fully compliant with the General Data Protection Regulation and the Data Protection Act 2018.**
- 4. Agrees that all Members of the Council should receive training from the Borough Solicitor on the General Data Protection Regulation and the Data Protection Act 2018.**
- 5. Requests that the Chairman of the Executive Scrutiny waives the scrutiny call-in period so that any decisions can take immediate effect. This will ensure that the Council's Data Protection Policies and Procedures are in place and published on the Council's Website ahead of the new Data Protection Laws coming into force.**

#### **Reasons for decision**

Cabinet noted that the laws on data protection had been overhauled by European and Domestic Legislation and the Council needed to ensure that it was fully compliant with them and to evidence its compliance by having a set of robust policies and procedures in place by 25 May 2018. Cabinet noted the steps the Council had taken to prepare for this and gave its approval to the new policies and procedures introduced as part of this preparatory work, whilst also requesting they take immediate effect.

#### **Alternative options considered and rejected**

Cabinet noted that the Council had no option other than to fully comply with the new set of laws.

#### **Officer to action:**

Raj Alagh, Borough Solicitor - Chief Executive's Office

**Classification: Public**

*The report and any background papers relating to this decision by the Cabinet are available to view on the Council's website or by visiting the Civic Centre, Uxbridge.*

**8. APPOINTMENT OF COUNCIL MEMBERS TO THE LONDON HOUSING CONSORTIUM**

**RESOLVED:**

**That Cabinet:**

- 1. Appoints Councillor Philip Corthorne and Councillor Jane Palmer as the London Borough of Hillingdon's representatives to the Joint Committee of the London Housing Consortium;**
- 2. Notes that, as of June 2018, Councillors are appointed to the London Housing Consortium Joint Committee of Elected Members (the LHC Board) for a term of four years.**

**Reasons for decision**

Cabinet appointed two Councillors to ensure Hillingdon representation on the London Housing Consortium and the effective and lawful operation of the organisation.

**Alternative options considered and rejected**

None.

**Officer to action:**

Mark Braddock – Chief Executive's Office

**Classification: Public**

*The report and any background papers relating to this decision by the Cabinet are available to view on the Council's website or by visiting the Civic Centre, Uxbridge.*

**9. AWARD OF CONTRACT TO BUILD THE NEW BESSINGBY BOXING & FOOTBALL CLUBHOUSE AND CHANGING FACILITIES ON FIELD END RECREATION GROUND**

**RESOLVED:**

**That the Cabinet:**

- 1. Agree the project and accept the tender from the successful bidder, Walker Construction (UK) Ltd., to complete the final design stages and build the Bessingby Boxing & Football Clubhouse and Changing Facilities, for the cost of £1,205,462.**

2. Approve the allocation of £224k from the General Fund Capital Contingency 2018/19 budget, to the Bessingby Boxing and Football Clubhouse capital budget.
3. Delegate full authority to the Leader of the Council and Cabinet Member for Finance, Property and Business Services, in consultation with the Deputy Chief Executive and Director of Residents Services, to make any subsequent procurement and financial decisions, as appropriate.

#### **Reasons for decision**

Cabinet accepted the most economically advantageous tender, in order to progress the project to demolish the existing club house, which was in a poor state, to build a new purpose built boxing clubhouse with separate changing facilities for the Football Club in Field End Recreation Ground, improving local sporting facilities for residents.

#### **Alternative options considered and rejected**

Cabinet could have decided not to build the clubhouse.

#### **Officer to action:**

Michael Naughton, Residents Services

#### **Classification: Private**

*Whilst the Cabinet's decisions above are always made public, the officer report relating to this matter is not because it was considered in the private part of the meeting and contained information relating to the financial or business affairs of any particular person (including the Authority holding that information) and the public interest in withholding the information outweighed the public interest in disclosing it (exempt information under paragraph 3 of Part 1 of Schedule 12A to the Local Government (Access to Information) Act 1985 as amended).*

### **10. AWARD OF CONTRACT FOR HOUSING ADVICE AND SUPPORT SERVICES FOR 16- 24 YEAR OLDS**

#### **RESOLVED:**

**That the Cabinet:**

1. Agree to award, via direct call off from the West London Alliance framework, a 2-year contract (1+1) to YMCA West London, effective from 1 April 2018.
2. Note that the contract will provide continuing semi-independent accommodation and support for Looked After Children aged 16 to 25 year olds and eligible care leavers and young people in the community whilst a review of this provision is undertaken.

## **Reasons for decision**

Cabinet agreed to award a new contract to provide continuity for children in care currently living in semi-independent accommodation, in line with the Council's statutory duty to provide suitable accommodation for looked after children, children in need and care leavers.

## **Alternative options considered and rejected**

Cabinet could have considered individual placements in different accommodation, which would have resulted in higher costs.

## **Officer to action:**

Vanessa Strang - Social Care

## **Classification: Private**

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## **11. MANOR WAYE, UXBRIDGE**

### **RESOLVED:**

**That Cabinet agrees to a variation to the lease to increase the number of units on the site at 85-87 Manor Waye, Uxbridge from 2 x 2 bedroom semi-detached houses to 3 townhouses and instructs Legal Services to complete the appropriate legal documentation.**

## **Reasons for decision**

Cabinet agreed to the variation will increase the housing stock in the Borough, optimising use of the Council's property assets.

## **Alternative options considered and rejected**

Cabinet could have decided not to agree to the variation.

## **Officer to action:**

Mike Paterson, Residents Services

## **Classification: Private**

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*business affairs of any particular person (including the Authority holding that information) and the public interest in withholding the information outweighed the public interest in disclosing it (exempt information under paragraphs 1, 2 & 3 of Part 1 of Schedule 12A to the Local Government (Access to Information) Act 1985 as amended.*

## **12. BEST INTEREST ASSESSMENTS SERVICE - CONTRACT EXTENSION**

### **RESOLVED:**

**That the Cabinet approves a 1 year contract extension to Mental Health First to continue to provide a Best Interest Assessment Service for Hillingdon residents from 1st July 2018 at an estimated cost of £488k to £800k.**

### **Reasons for decision**

Cabinet agreed to extend the current contract for the Best Interest Assessment Service which supports a statutory function of the Council to authorise deprivations of liberty by undertaking Best Interest Assessments under the Mental Capacity Act Deprivation of Liberty Safeguards, protecting the interests of vulnerable people.

### **Alternative options considered and rejected**

None.

### **Officer to action:**

Kate Kelly Talbot - Social Care

### **Classification: Private**

*Whilst the Cabinet's decisions above are always made public, the officer report relating to this matter is not because it was considered in the private part of the meeting and contained information relating to the financial or business affairs of any particular person (including the Authority holding that information) and the public interest in withholding the information outweighed the public interest in disclosing it (exempt information under paragraph 3 of Part 1 of Schedule 12A to the Local Government (Access to Information) Act 1985 as amended.*

## **13. 15 MULBERRY PARADE, WEST DRAYTON**

### **RESOLVED:**

#### **That the Cabinet:**

- 1. Declares the site at 15 Mulberry Parade, West Drayton as surplus to requirements;**
- 2. Authorises the sale of the freehold site with the existing planning status of C3(b) to Comfort Care Limited, who will acquire the property in the name of Hopewell Housing Ltd;**
- 3. Delegate authority to the Leader of the Council and the Cabinet Member for Finance, Property and Business Services in consultation with the**

**Deputy Chief Executive and Corporate Director of Residents Services  
for all subsequent decisions regarding the sale of the site.**

### **Reasons for decision**

Cabinet agreed to the disposal of the former children's care home in light of the children's services there moving to the newly refurbished facility at Merchiston House. The sale of the former property to Comfort Care Limited will allow the site to be developed for supported living for vulnerable adults, benefiting residents.

### **Alternative options considered and rejected**

Cabinet had considered a range of options for use of the site.

### **Officer to action:**

Mike Paterson; Residents Services

### **Classification: Private**

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## **14. ANY OTHER ITEMS THE CHAIRMAN AGREES ARE RELEVANT OR URGENT**

No additional items were considered by the Cabinet.

The meeting closed at 19.18pm.

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### **\*Internal Use only - implementation of decisions**

**Decisions that come into immediate effect:** Item 7 – The General Data Protection Regulation – the scrutiny call-in period was waived on this item by the Chairman of the Executive Scrutiny Committee after the Cabinet meeting in order for the Council's updated data protection policies and procedures to come into effect on 25 May 2018, the day the new laws take effect.

**All remaining decisions:** Meeting after Cabinet, the Executive Scrutiny Committee did not call-in any of the Cabinet's decisions. Therefore, these decisions can be implemented by officers upon the expiry of the scrutiny call-in period below:

**from 5pm, Monday 4<sup>th</sup> June 2018**

Officers to action the decisions are indicated in the minutes.

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The public part of this meeting was broadcast on the Council's YouTube channel [here](#). Please note that these minutes and decisions are the definitive record of proceedings by the Council of this meeting.

If you would like further information about the decisions of the Cabinet, please contact the Council below:

[democratic@hillingdon.gov.uk](mailto:democratic@hillingdon.gov.uk)

Democratic Services: 01895 250636

Media enquiries: 01895 250403

To find out more about how the Cabinet works to put residents first, visit [here](#).



## REVIEW BY THE 2017/18 SOCIAL SERVICES, HOUSING & PUBLIC HEALTH POLICY OVERVIEW COMMITTEE: LONELINESS AND SOCIAL ISOLATION IN OLDER RESIDENTS

<b>Cabinet Member(s)</b>	Councillor Philip Corthorne
<b>Cabinet Portfolio(s)</b>	Social Services, Housing, Health and Wellbeing
<b>Officer Contact(s)</b>	Neil Fraser, Democratic Services
<b>Papers with report</b>	Final review report

### HEADLINES

<b>Summary</b>	To receive a review by the previous Social Services, Housing and Public Health Policy Overview Committee in 2017/18 which looked at the topic of loneliness and social isolation in older residents. The review makes some recommendations for Cabinet to consider.
<b>Putting our Residents First</b>	This report supports the following Council objectives of: <i>Our People</i> .
<b>Financial Cost</b>	There are no direct financial costs arising from the initial recommendations, however, the report does suggest that additional activities would further benefit residents, which may not be covered from within the existing services base budget. Any additional costs would be identified as part of any future exploration of the recommended activities proposed in this report.
<b>Relevant Policy Overview Committee</b>	Social Care, Housing and Public Health.
<b>Relevant Ward(s)</b>	All.

## RECOMMENDATIONS

That the Cabinet welcomes the Committee's findings from their review into loneliness and social isolation in older residents, and supports the recommendations outlined below:

### Policy Overview Committee Recommendations

1. The Committee concludes that Hillingdon Council has a unique and comprehensive strategy to improve the quality of life for Older People, which includes a broad range of activities to help combat loneliness and social isolation.
2. That the Committee support the Council's continued use of and promotion of TeleCare Line and technology to increase independence and reduce isolation of vulnerable people.
3. That the Committee welcomes the support to organisations such as the Bell Farm Christian Centre who undertake varied activities aimed at bringing older people together, noting that Ward Councillors have also provided support for one-off social activities for older people via the Ward Budget Initiative.
4. That the Committee fully backs the work of the Older People's Assembly to raise the profile of the support available to older residents.
5. That the Leader of the Council and Cabinet Member for Social Services, Housing, Health & Wellbeing explore as part of the Older People's Plan, some further initiatives and activities to enable older people to feel valued and engaged in Hillingdon, that may include:
  - a. Intergenerational activities with younger people through schools and local education establishments, the Scouts, and Duke of Edinburgh groups
  - b. Reading and life story sessions in libraries
  - c. Singing and music groups in schools
  - d. Promotion of volunteering opportunities
  - e. Spare Chair Scheme
  - f. Animal Therapy session with local organisations
  - g. Further befriending services
  - h. Men in Sheds schemes
  - i. Seated Exercise opportunities
6. That the Cabinet request officers review existing events to better incentivise attendance from male residents, based upon the initial data and feedback received by the Committee.

## **Reasons for recommendations**

The recommendations of the review will enable the Council to further engage with older people and access existing and possibly new services and activities that may help to address any loneliness or social isolation. In addition, the recommendations will help to promote and incentivise wider attendance and engagement with older residents of the Borough.

## **Alternative options considered / risk management**

The Cabinet could decide to reject some or all of the Committee's recommendations.

## **SUPPORTING INFORMATION**

With a growing and vibrant elderly population, the London Borough of Hillingdon has had a long standing commitment to improve the quality of life for older residents.

The review by the Committee recognised that social isolation and loneliness can be a particular issue for older people for a variety of reasons. Members sought to better understand this, along with the varied activities and services the Council and other partners undertake to encourage social interaction among older people.

This matter has also gained national momentum in recent years. In early 2018, the Prime Minister appointed the first ever Minister for Loneliness, as part of the Commission for Loneliness formed by the late MP Jo Cox. The Commission has been working with 13 charities including Age UK and Action for Children to come up with ideas to address the problem of loneliness, and includes lunch clubs, activities, and workshops as well as a new Community Connections Programme to 'match up' volunteers with lonely people in the area.

During its information gathering and call-for-evidence sessions, the Committee considered it vital to take into account a wide range of views from the Council, partners, the voluntary sector and most importantly older people. This included a Member visit to Bell Farm Christian Centre to meet older residents and learn more about the activities they undertake to increase social engagement.

Concluding its review, the Committee was satisfied that London Borough of Hillingdon was supporting its older residents through an exceptionally robust and comprehensive portfolio of services and activities, which could be clearly seen in the Council's continued support of the Tele Care Line, community centres and its championing of older residents.

However, by its very nature, the difficulty in identifying and engaging with the most lonely and isolated residents of the Borough had been recognised as a challenge. As such, the Committee understood the importance of making services, activities and events as accessible as possible for older people, to encourage more social interaction.

The Committee has made some practical recommendations, including some new initiatives and activities which Cabinet Members may wish to explore, aimed at further engaging older people as part of the Older People's Action Plan. Finally, the Committee recommends that the Council reviews older male attendance at events, to ensure we are doing all we can to ensure we reach out to as many older people as possible.

## **Officer Comments on Recommendations where relevant**

Officers note and welcome the Committee's primary findings that the Council has a strong focus on services and activities to support older people.

Subject to agreement by Cabinet and the Leader of the Council as Older People's Champion, officers could investigate further the implementation of the proposed new activities set out in Recommendation 5, for inclusion within the Older People's Action Plan.

Officers note that preliminary evidence by the Committee would suggest that male residents tend to be less engaged with local activities than female residents. It would be worthwhile exploring the reasons why this is the case in more detail, and reviewing the nature of events where necessary, to better incentivise attendance across the board.

## **Financial Implications**

There are no direct financial costs arising from the initial recommendations, however, the report does suggest that additional activities that would further benefit residents, which may result in minimal additional costs. These can be identified further as part of any future exploration of the recommended activities proposed in this report as part of the Older People's Action Plan.

## **RESIDENT BENEFIT & CONSULTATION**

### **The benefit or impact upon Hillingdon residents, service users and communities?**

The Committee's recommendations, if approved, will seek to improve the quality of life for older residents with new opportunities for people to engage with the Council and other residents, make friends and reduce the feelings associated with loneliness and social isolation.

### **Consultation carried out or required**

The Committee sought a wide range of internal witness testimony, as set out in the report.

## **CORPORATE CONSIDERATIONS**

### **Corporate Finance**

Corporate Finance has reviewed this report and confirms that there are no direct financial implications arising from the recommendation that Cabinet support the proposals of the Policy Overview Committee. As noted above a number of specific proposals would require funding over and above existing service budgets, however, it is anticipated such costs could be met from the Leader's Initiative for Older People or alternatively captured through the MTFF process.

## Legal

Legal confirm that there are no specific legal implications arising from this report.

## BACKGROUND PAPERS

NIL

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# Loneliness and social isolation in older residents



## **A review by the 2017/18 Social Services, Housing and Public Health Policy Overview Committee**

**Councillors on the Committee:** *Cllr Wayne Bridges (Chairman), Cllr Jane Palmer (Vice Chairman), Cllr Peter Money (Labour Lead), Cllr Teji Barnes, Cllr Peter Davis, Cllr Becky Haggar, Cllr Shehryar Ahmad-Wallana, Cllr Tony Eginton, Cllr June Nelson, Mary O'Connor (Co-Opted Member)*



**HILLINGDON**  
LONDON

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## Chairman's Foreword

### “Loneliness and Social Isolation in Older Residents”



On behalf of the Social Services, Housing and Public Health Policy Overview Committee, I am pleased to present this report detailing how the London Borough of Hillingdon is working to address loneliness and social isolation in its older residents.

The impact of experiencing loneliness and isolation is recognised as serious and damaging to an individual's mental and physical wellbeing, and it is therefore encouraging that the Council has a broad programme of services and events, aligned to its mandate to 'put residents first', that are designed to help combat such issues.

By its very nature, it can be difficult to identify and engage with those residents who are socially isolated or lonely. The recommendations proposed as a result of this review are therefore designed to ensure that the Council continues to do its utmost to promote its services and align its events to a broad spectrum of older residents, whether male or female, or from particular ethnic or cultural backgrounds, to encourage further social opportunities and interaction to reduce loneliness. Members may enjoy reading Gillian's story on how she overcame loneliness, located as Appendix E to the report.

I would like to take this opportunity to thank those officers and volunteers who have given up their time to help the Committee in reviewing this topic, and commend them for their continued hard work in providing a broad range of activities and services to the residents of Hillingdon.

### Councillor Wayne Bridges

Chairman of the Social Services, Housing and Public Health Policy Overview Committee

## Summary of findings & recommendations to Cabinet

Through the witnesses and evidence received during the detailed review by the Committee, Members have concluded / recommended the following to Cabinet:

<b>1</b>	<b>The Committee concludes that Hillingdon Council has a unique and comprehensive strategy to improve the quality of life for Older People, which includes a broad range of activities to help combat loneliness and social isolation.</b>
<b>2</b>	<b>That the Committee support the Council's continued use of and promotion of TeleCare Line and technology to increase independence and reduce isolation of vulnerable people.</b>
<b>3</b>	<b>That the Committee welcomes the support to organisations such as the Bell Farm Christian Centre who undertake varied activities aimed at bringing older people together, noting that Ward Councillors have also provided support for one-off social activities for older people via the Ward Budget Initiative.</b>
<b>4</b>	<b>That the Committee fully backs the work of the Older People's Assembly to raise the profile of the support available to older residents.</b>
<b>5</b>	<p><b>That the Leader of the Council and Cabinet Member for Social Services, Housing, Health &amp; Wellbeing explore as part of the Older People's Plan, some further initiatives and activities to enable older people to feel valued and engaged in Hillingdon, that may include:</b></p> <ul style="list-style-type: none"> <li><b>A. Intergenerational activities with younger people through schools and local education establishments, the Scouts, and Duke of Edinburgh groups</b></li> <li><b>B. Reading and life story sessions in libraries</b></li> <li><b>C. Singing and music groups in schools</b></li> <li><b>D. Promotion of volunteering opportunities</b></li> <li><b>E. Spare Chair Scheme</b></li> <li><b>F. Animal Therapy session with local organisations</b></li> </ul>

	<p><b>G. Further befriending services</b></p> <p><b>H. Men in Sheds schemes</b></p> <p><b>I. Seated Exercise opportunities</b></p>
<b>6</b>	<p><b>That the Cabinet request officers review existing events to better incentivise attendance from male residents, based upon the initial data and feedback received by the Committee.</b></p>

## Background to the review

### “Putting Residents First”

With a growing elderly population, London Borough of Hillingdon Council has a commitment to working to support older residents at risk of social isolation and feelings of loneliness.

It is important to consider what the terms 'isolation' and 'loneliness' mean in this context. Isolation is defined as a 'separation from social or familial contact, community involvement, or access to services.' Loneliness is the individual's feeling that they lack these things. The two terms are therefore mutually exclusive, i.e. it is possible to feel isolated but not lonely, and vice versa. It is also important to recognise that the extent to which an individual feels they need these things can vary, and in some cases physical separation is a conscious choice. It is also possible to feel lonely in the midst of people, if personal relationships with those people are lacking.

Contributing factors for loneliness and isolation in older residents can include physical decline such as the loss of sight or hearing, a reduction in mobility or cognitive degeneration, or the death of a spouse or loved one(s). This can lead to depression, sometimes exacerbated by the side effects of any medication, which can result in suicidal thoughts. Loneliness is more common in people who have no spouse or children, and can be exacerbated by sudden occurrences such as bereavement, or relocation to a care home.

Social Isolation and Loneliness is being addressed on a national scale. In early 2018, the Prime Minister appointed the first ever Minister for Loneliness, as part of the Commission for Loneliness formed by the late MP Jo Cox. The Commission has been working with 13 charities including Age UK and Action for Children to come up with ideas to address the problem of loneliness, and includes lunch clubs, activities, and workshops as well as a new Community Connections Programme to 'match up' volunteers with lonely people in the area. The new Minister for Loneliness has pledged to work across political groups and with the Commission, businesses and charities to create a Government strategy, and a multi-million pound fund will be assigned to help create a framework for the future.

Similarly, a new strategy aimed at tackling loneliness and isolation in Scotland is being developed. The draft plan, open for consultation, will look at the causes of the issues and how they can be addressed. Views are also being sought on how communities can help those at risk of becoming lonely or isolated have access to sufficient support networks.

Locally in Hillingdon, the Committee's review aimed to focus on the varied services and activities that are available through the Council and its partners, that are in part designed to involve older people and by that very nature can help address isolation and loneliness.

## Evidence & Witness Testimony

### Scoping of the review

In scoping and agreeing the review's Terms of Reference, which are set out in the appendices, the Committee sought to gain an in-depth understanding of how the Council was addressing potential isolation and loneliness on behalf of its older residents.

During its information gathering and call-for-evidence sessions, the Committee considered it important to take into account a selection of views from both the Council officers, partner agencies, and the voluntary sector and Older People. The following sections will outline the evidence received and that witness testimony.

### A Strategic Context

Firstly, the Health and Social Care Integration Manager provided the Committee with the strategic context of the review, which included details of the Health and Wellbeing Strategy 2018/21 and the Better Care Fund Plan 2017/19.

The Health and Wellbeing Strategy 2018/21, to be live as of April 2018, will implement the Hillingdon aspect of the North West London Sustainability and Transformation Plan, which has three key aims:

1. Improving health & wellbeing;
2. Improving care & quality; and
3. Improving productivity & closing the financial gap.

Reducing social isolation has been listed as one of the priorities within the Strategy. Hillingdon's Better Care Fund Plan (BCF), which is a Government scheme, intends to deliver better health and care outcomes for residents through integration between health and social care, includes actions that will contribute to meeting this priority. The 2017/19 BCF plan includes six schemes but scheme 1, entitled 'Early intervention and prevention', includes actions that are relevant to the Committee's review and these include:

- Improving access to information and advice to enable residents to help themselves;
- Risk stratification to identify people at risk of escalated needs earlier;
- Developing the third sector preventative role; and
- Keeping older people physically active, therefore supporting both physical and mental wellbeing

Early intervention is felt to be key to reducing instances, or mitigating the effects of, social isolation. Work undertaken by the Adult Care team includes social care assessments, which

comprise of a review of the resident's needs, their family circumstances, what pastimes they enjoy, and what activities interest them. Care plans for eligible social care needs are then compiled, and can include referrals to partners such as Age UK or other community based organisations, or support for the resident to access locally run activities. Personal budgets for people with eligible social care needs can be used creatively to support external trips, such as fishing or the cinema, depending on their needs and preferences. There is also the opportunity to refer older residents to services provided by Age UK Hillingdon, such their befriending services, and to other locally run activities.

Regarding the number of people socially isolated, a proxy measure for social isolation is people living on their own. The 2011 census showed that 31% of older people were living on their own and projections from the Projecting Older People Population Information System (POPPI) suggest that this will increase to 36% by 2020. However, as the Council is only supporting a small proportion of the circa 40,000 older people living in Hillingdon, information about the majority of people who are living on their own or otherwise experiencing social isolation is not available. However, the number of residents aged 65+ and claiming single person discount (SPD) against Council tax can help. As at the end of December 2017, there were 10,009 council tax payers aged 65 and over claiming SPD.

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## The impact on mental health

Mr Christopher Geake, Director of Hillingdon Mind, attended as a witness to the Committee and set out mental health in the context of social isolation and loneliness.

The World Health Organisation defines mental health as:

- **A state of complete physical, mental and social well-being,**
- **and not merely the absence of disease,**
- **in which every individual realizes his or her own potential,**
- **can cope with the normal stresses of life,**
- **can work productively and fruitfully,**
- **and is able to make a contribution to her or his community.**

According to the Social Care Institute for Excellence (SCIE)'s report from 2016, mental health and emotional well-being are as important in older age as at any other time of life. Most older people have good mental health, but older people are more likely to experience events that affect emotional well-being, such as bereavement or disability.

The Department of Health estimates that:

- **40 % of older people seeing their GP**
- **50 % of older people in general hospitals**
- **60 % of care home residents**

have a mental health problem. It is estimated that more than 2,500 people are living with dementia in Hillingdon, with the figure expected to rise to more than 3,000 by 2020. For the purposes of the review, the mental health issues most commonly seen in older people, due to loneliness and isolation, are depression and anxiety.

According to a report titled (*“Look after your mental health in later life” by the Mental Health Foundation: 2016*), helpful approaches to mental and emotional wellbeing include:

- **Being prepared for changes**
- **Talking about problems and concerns**
- **Asking for help**
- **Thinking ahead and having a plan**
- **Caring for others**
- **Keeping in touch**
- **Being active and sleeping well**
- **Eating and drinking sensibly**
- **Doing things that you enjoy**
- **Relaxing and have a break**

'Connecting' is seen as the fundamental and principle antidote to loneliness, isolation, and mental health issues. This includes connecting with the self, connecting with others, and connecting with support as indicated below:

CONNECTING WITH SELF	
Issues	Recommended Action
<ul style="list-style-type: none"> <li>● feeling of low esteem and worthlessness</li> <li>● loss of family or social role</li> <li>● disappointments and disillusionment</li> <li>● loss and bereavement</li> <li>● physical ill-health</li> <li>● addictions</li> </ul>	<ul style="list-style-type: none"> <li>● reminiscence work</li> <li>● dealing with loss and bereavement</li> <li>● working through positive and negative experiences and feelings</li> <li>● replacing shame and assumptions of guilt with compassionate acceptance</li> <li>● counselling and talking therapies</li> <li>● volunteering</li> </ul>

CONNECTING WITH OTHERS	
Issues	Recommended Action
<ul style="list-style-type: none"> <li>• social isolation and emotional isolation</li> <li>• isolation through rejection</li> <li>• self-isolation as distraction</li> <li>• feeling of inadequacy or low self-esteem</li> <li>• ill-health, disability, abuse addictions, low self-esteem</li> </ul>	<ul style="list-style-type: none"> <li>• keeping in touch or reconnecting</li> <li>• social clubs, recreational activities, learning activities</li> <li>• befriending</li> <li>• social media – Facebook, Skype</li> <li>• volunteering</li> </ul>

CONNECTING WITH SUPPORT	
Issues	Recommended Action
<ul style="list-style-type: none"> <li>• Independence</li> <li>• not acknowledging need for support</li> <li>• not knowing where to go for support</li> <li>• not being physically or emotionally able to engage</li> </ul>	<ul style="list-style-type: none"> <li>• motivational work</li> <li>• planning for later life</li> <li>• drawing upon social capital and community networks.</li> </ul>

When people with mental health issues were asked where they went to for support, feedback showed that the most valued support received was from family members, neighbours, friends, colleagues, local community associations, college classes, libraries, and faith communities. It is important to recognise that whilst there are appropriate medical responses to clinical conditions; most of the issues of loneliness and isolation are not clinical.

People say they want the following support:

- **how to maintain good integrated health and well-being**
- **support at the right time – the earlier the better**
- **where to go for the right support**
- **how to get support quickly**
- **how to self-manage their health and well-being**



- **how to address social isolation and its causes**
- **peer support from other people with “lived experience”**
- **challenge stigma and discrimination**

Hillingdon MIND offers the following activities and services that can support those feeling socially isolated or lonely:

- **groups and social clubs**
- **culturally specific support**
- **(South Asian, Somali, Afghan, Nepalese, Tamil, LGBT)**
- **befriending**
- **counselling and psychotherapy**
- **information and sign-posting**
- **mental health awareness**
- **anger management**
- **volunteering**
- **peer-support**
- **(women’s and men’s groups, Creative Minds, “Hearing Voices”, Creative Writing, walking)**
- **substance misuse and addictions**
- **carers**

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## **The Older People’s Strategy and Action Plan**

Hillingdon’s Older People’s Plan, led by the Older People’s Champion, sets out a range of actions that the Council and its partners are undertaking in response to issues that older people in Hillingdon have said are important to them. The key themes in the plan include: safety and security; preventative care; keeping independent and healthy; supporting older people in the community; and housing. The action plan is regularly updated and monitored by the Older People’s Champion, and is then reviewed by Cabinet biannually.

The Plan has a number of notable initiatives including the free installation of burglar alarms for older residents and the heater loan scheme for older homeowners, along with support for social events and celebrations for older people’s groups. This year, funding has been made available for over 50 celebratory events and excursions. These included numerous Christmas parties, several coach trips to seaside resorts, and most recently a number of events held to celebrate the Royal Wedding.

A number of additional services were investigated by the Committee, to be explored further for potential inclusion in the Action Plan going forward, subject to Member approval. These were:

## Spare Chair Sessions

Based on the popular 'Spare Chair Sunday' schemes seen through various volunteer groups, wherein volunteers provide a meal and companionship to an elderly resident at the weekend, the Council would likely avoid running a scheme through referrals for individual homes or individual residents, due to DBS/Safety issues. Instead, it has been suggested that the Council approach sites already serving food, such as local schools/nurseries or community centres, to open their doors to elderly residents. By leveraging existing sites, the Council can be certain that the food and location is vetted to be of sufficient standard. Officers have already approached several schools to gauge their initial interest, and those schools have been keen to help support older residents. Testimonies can be found as Appendix C to the report.

## Animal Therapy

A type of therapy using animals with the goal of improving an individual's social, emotional or cognitive functioning. Often used within nursing homes, the introduction of pets has been seen to positively address feelings of passivity, agitation, depression, and inactivity in residents due to the lack of regular visitors or the loss of loved ones. Several schemes exist, including Pets as Therapy, a service that visits residential homes, hospitals, hospices, schools, day care centres and the like, with volunteers attending with their own pets.

Similarly, HenPower is a service run by Equal Arts that promotes the keeping of hens to improve health and reduce feelings of loneliness. Currently in more than 40 care homes nationwide, participants care and take responsibility for the hens. A 12 month study by the University of Northumbria in 2012 found that Henpower is improving the health and wellbeing of older people, and reducing depression, loneliness and the need for antipsychotic medication in care homes. If approved, work would remain to determine how the Council could support or animal therapy services within the Borough. A case study on the effectiveness of Henpower can be found as Appendix B.

## Further Befriending Services

Befriending aims to provide support and friendship to those who are lonely, often due health issues or an inability to leave the home. Various organisations such as Age UK, Scope, and People First offer such services, and the arrangement is based on friendship, usually without charge.

Age UK's befriending services include:

- **Face-to-face befriending:** where a volunteer befriender visits an older person in their home, perhaps for a cup of tea and a chat, or accompanies them to an activity (such as a trip to a café or the theatre). In some cases, a volunteer may accompany the older person to occasional hospital or doctor's appointments.
- **Telephone befriending:** where a volunteer befriender will phone an

older person at an agreed time for a chat.

With both types of befriending each older person is matched with a befriender who has similar interests. They will provide friendly conversation and companionship on a regular basis over a long period of time.

Befriending provides an older person with a link to the outside world and often acts as a gateway for other services and valuable support.

### Men in Sheds

A service run by volunteer agencies, including some local Age UKs to support older men who want to get together, share and learn new skills - all in the welcoming space of a 'shed'.

Age UK no longer runs the Men in Sheds project at a national level; however, as a result of this review, the Council is now undertaking work to develop its own Borough-wide scheme. Currently, there is one location in the north of the Borough being used, where activities include wood working and playing cards. Case studies can be found as Appendix D to the report.

The Council could consider opportunities to promote and run such activities across the wider Borough.

### Seated Exercise

Exercise has been proven to:

- Help maintain a healthy weight
- Reduce the risk of falls by strengthening muscles
- Support thinking skills
- Boost mood and energy levels by releasing endorphins
- Help make friends and increase social engagement

The Committee encourages the further development of seated exercise sessions for those residents who have limited physical movement.

## The Older People's Assembly

Aligned with the Older People's Strategy, the Assembly is a quarterly meeting that allows Hillingdon's older residents to be kept up to date with developments within the Borough, as well as providing them a platform to meet with officers and raise issues directly. There are different speakers at each meeting, covering a wide range of topics of interest. Previous discussions have included: Introduction to Hillingdon Healthwatch, Improving local GP services, Carers in Hillingdon, Transport for London, Hillingdon Hospital, changes to the benefit system, transforming adult social care, safety. Residents are able to suggest topics in advance of each meeting, with suggestions discussed at quarterly steering groups.

## Telecare

The Health and Social Care Integration Manager updated the Committee on how the TeleCare Line supported the safety of older residents. The Council provides free access to the TeleCare Line (TCL) for residents aged 80+. This service is also available to people aged under 80, for a weekly charge. TeleCare was launched within the Borough in 2011, and originally offered for free to over 85's, before being extended in 2015 as a free service for all residents aged over 80. Service users continue to grow, with 4,949 users as at September 2017. Within this figure, the total number of TeleCare Line (TCL) users aged 80+ was 3,768. Service levels available to residents are:

**Standard Level 1** - includes standard unit, pendant, bogus caller button and monitored smoke detector with the resident having their own nominated responders in the event of an emergency.

**Standard Level 2** includes the same equipment but with LBH mobile response service.

**Enhanced Level 3** - includes the equipment in level 1 plus additional sensors to meet the needs of the client following an assessment e.g. falls detector, movement sensors, door sensors, again with the resident's own nominated responders, or Level 4 with LBH mobile response service.

The TCL system is monitored 24/7 by the Council's TCL team who provide the first line response to all alerts raised. For residents who have their own nominated responder, the TCL monitoring team will make contact with them in an emergency. Where emergency services are required, these are instructed by the monitoring team. Residents who do not have family or friends living close enough to act as an emergency responder can still benefit from TCL via the Council's mobile response service. Between 8am and 10pm, this support is provided by the Senior Reablement Carers, and a dedicated night response officer will respond to callouts outside of those hours.

Moving forward, the Out of Hours call handling service will now be handled by an external company, AnchorCall, live as of 27 November 2017. The Council will retain in-house front facing functions of the TeleCare service, including the processing of referrals, product support for staff and users, scheduling of new installations, booking maintenance/repair calls for the TeleCare equipment, and will continue to be first responders for alarm alerts, where applicable.

Regarding the use of TCL to help address the issue of loneliness and isolation in older residents of the Borough, the Committee was informed that the promotion of social care services and events such as dining centres, or use of community hubs such as Bell Farm Christian Centre, are actively promoted through the TCL by staff at the Contact Centre. TCL users are also referred to relevant partner agencies such as Age Concern, or health services such as hospitals (including hospitals outside of the Borough.)

The TCL was recognised as receiving comparatively fewer calls at night, which allowed staff more time to talk with individual users. Although not a befriending service, this does allow staff to get to know users in more detail, and forge relationships with regular callers that can help address loneliness. In addition, this extra time also provides the opportunity to gather information to pass to relevant service areas as part of the referral process.

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## Work by General Practitioners

Dr Anil Raj of St Martin's Medical Centre updated the Committee from the perspective of a General Practitioner. Dr Raj confirmed that he had been a General Practitioner for approximately 5 years, and in those 5 years he had seen significant change within GP practices. Previously, GPs worked predominantly in isolation to other support services, and were often only made aware of a patient's circumstances when that patient was admitted to hospital. However, this was changing in Hillingdon due to the new development of integrated care which allowed GP's to proactively share information and foster closer ties with community care programmes and activities. A patient who was now considered to be socially isolated and/or lonely could be referred directly to nearby community programmes or services.

Care Connection Teams have been formed and piloted in the north of the Borough and are being extended to the rest of the Borough. There will be a total of 15 teams once fully operational, which will include a community matron who sees patients with chronic illnesses such as asthma, diabetes and dementia, and who are being trained to be able to proactively prescribe medication and care solutions under consultation with the GP. In addition, the teams include a care coordinator who is involved in care planning and administration.

The teams meet weekly and patients deemed to be at risk are highlighted through practice intelligence from GP surgeries, together with dashboard tools and a risk identification system which incorporates data such as hospital admissions and medication, together with a frailty index tool. From these meetings patients deemed to be at risk are offered proactive care management in order to prevent escalated needs. Prevention can include a referral to the H4All Wellbeing Service.

The caseload for a single Care Connection team is approximately 50 patients, across several practices. 15 teams, covering 44 practices, have signed up to the Care Connection scheme. New matrons and care coordinators had been recruited, and the teams will now be a key point of call for GPs. Although this initiative remains a work in progress, testimony from GP's shows that they are enthused at helping to better support patients suffering from poor health or depression due to loneliness and isolation.

While new GPs undergo lengthy training to prepare themselves for the role, they are only made aware of patient circumstances, and the services available to patients, if they are proactive in engaging with the local community. Work is now being undertaken to develop GPs who have a specialist interest or a willingness to engage further. It has also been recognised that the

prevalence of locum GP's, who are only present at practices for a short time, does not allow for the continuity of care that a more long-term GP could provide. However, GP's are more likely to stay for longer, if provided more detailed training. In addition, the fact that all 44 surgeries have signed up to the Care Connection, reporting to H4All as a single point of access, will result in a more efficient use of GP time and a better level of information sharing that will ultimately benefit patients.

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## Voluntary sector approaches - Hillingdon 4 All (H4All)

Julian Lloyd, CEO (Age UK - Hillingdon), and Steve Curry, (COO Harlington Hospice), addressed the Committee on the work of H4All, a collaboration between 5 third sector charities: Age UK, DASH, Hillingdon Carers, Hillingdon Mind, and Harlington Hospice, funded by Hillingdon's Clinical Commissioning Group (CCG).

H4All is delivering an enhanced provision of the former Primary Care Navigator Service (PCN) that was previously provided by Age UK Hillingdon. This includes a free service working with local GP surgeries to support Hillingdon patients, aged 65 and over, with long term health conditions, including supporting people experiencing social isolation and/or loneliness.

The Committee was provided with some key statistics relating to social isolation and loneliness taken from several reports commissioned by groups such as Age UK and DWP:

### Isolation

- **3.5 million people aged 65+ live alone**
- **Over 2 million, or nearly half (49%), of all people aged 75 and over live alone.**
- **9% of older people feel trapped in their own home.**
- **6% of older people (nearly 600,000) leave their house once a week or less.**
- **30% say they would like to go out more often.**
- **According to research for DWP, nearly a quarter (24%) of pensioners do not go out socially at least once a month.**
- **Nearly 200,000 older people in the UK do not receive the help they need to get out of their house**

### Loneliness

- **A 2015 study has indicated that loneliness can increase risk of premature death by up to a quarter.**
- **People with a high degree of loneliness are twice as likely to develop Alzheimer's than people with a low degree of loneliness.**
- **1.7% or 200,000 older people (65 and over) have not had a conversation with friends or family for a month.**

- **3.1% or 360,000 older people (65 and over) have not had a conversation with friends or family for over a week.**
- **12.04% or 1.2 million older people (65 and over in England) are persistently/chronically lonely.**

Academic research has determined that the impact of loneliness on health is equivalent to smoking 15 cigarettes per day. Preventing and alleviating loneliness is therefore vital to enabling older people to remain as independent as possible, and therefore reduce the need, and cost, for health and social care services.

Referral routes open to partners include:

- **Self referral**
- **Relative or friend**
- **Statutory provider**
- **Neighbour**
- **Voluntary sector provider**
- **GP**

The number of referrals is seen to be lowest through self-referrals, and somewhat higher through relatives or friends, or well recognised brands such as Age UK. New referral pathways through the Care Connections team and GPs, as outlined above, will help to bring new people into the system and enable better identification, assessment, and triage. This is helped by H4All having a shared record system to enable easy, efficient sharing of information.

For those older residents referred, sector interventions include:

- **Information, Advice & Support**
- **Practical support e.g. welfare benefits, falls prevention, counselling, home help, transport**
- **Befriending, Just to Talk, Good Neighbours**
- **Wide range of support, activity and social groups**
- **Individual Motivational Interviewing, Goal Setting and ongoing support to manage long term conditions**
- **Transport to Clubs & Groups (limited)**
- **Access to wider Voluntary and Statutory Services**

The aim is to refer residents to 'doorstop' services to preclude the need for personal transport and enable greater attendance. Libraries are often used as a meeting point for activities due to their location and ease of access for a majority of residents. The impact of these services is being measured in a variety of ways, including motivational interviewing and goal setting, via an Outcomes Framework, and the Campaign to End Loneliness Outcomes Measurement Tool.

Looking forward, H4All is reviewing how other groups are run, to identify and implement new models of working. For example, more traditional befriending services, while valuable, are often on a one to one basis and designed to support the achievement of a particular goal. As such,



these are difficult to scale within existing models. Previous questionnaires issued by the Wellbeing service had found that traditional models were often focussed on people already engaged with services, and so new thinking is being employed to find and work with people who had a lower level of activation. Work is also being undertaken to identify new, more cost effective and self-sustaining working models.

The issue of engaging with those residents for whom English was not their first language has been recognised as a challenge. For those without English, faith groups are often useful in helping messages to be spread. However it is recognised that languages are an issue and attempts have therefore been made to recruit multilingual staff.

H4ALL promote volunteering through their website, by word of mouth, and through strong branding, which result in a steady stream of volunteer enquiries through each year. The volunteer officer, a paid member of staff, is tasked with promotion of opportunities and also processes application forms, enquiries, references and DBS checks.

Currently, H4ALL has approximately 230 active volunteers, and with throughput there is circa 300 volunteers supporting the organisation through the course of each year.

Specific volunteer roles listed on the website including

- **Befriending volunteers**
- **Administrative volunteers**
- **Reception volunteers**
- **Group volunteers**
- **Information and advice volunteers**
- **Charity shop volunteers**

Several counselling services exist, such as through Hillingdon Mind. In addition, volunteers at service groups are often elderly, and it is recognised that their participation is not only beneficial for themselves, but their presence and word of mouth could help to draw in other attendees.

## Social events

Sarah Durner, Senior Officer, Sport and Physical Activity, updated the Committee on how the Council was reducing loneliness in older people through wellbeing activities and events.

The current Wellbeing events model began in 2012, with tea dances held at the Civic Centre. Feedback to that event was positive, and efforts were then made to look for creative ways to further engage with older people. Following focussed promotion within sheltered housing, care homes, social care and local organisations such as Age UK and Hillingdon Carers, the programme of events was expanded and a database of older people was compiled, to enable residents to be invited to future events. The database has since been maintained and added to, and currently holds details of over 300 people, of whom approximately 180 regularly attend events each month.



The aim of such events is to promote access for residents to try new locally-based activities in a fun, safe, and socially engaging way, and to offer support, information and advice about other services available. Attendees are often invited via referrals from partners and agencies such as Social Care, and if necessary, transport to the venue is included. Venues include libraries, community centres, and the Civic Centre.

Within the last five years, the programme has been expanded to include events for the housebound, the Gurkha community, and for residents living with dementia or Alzheimer's. Engagement is now in place with bereavement services, GP's, Hillingdon 4 All, with signposting via newspapers, leaflets, flyers, and transport services. Opportunities for new events include the leveraging of schools sites, with a view to increasing intergenerational events between residents and students.

The Safer Neighbourhoods Teams are also helping to engage with different community groups, such as the Somali community. In Hayes, the Somali community has been approached and invited to coffee mornings, and contact has been made with Asian women's groups. Further targeted events are being promoted to appeal to specific cultural groups, such as Bollywood Dances (as an alternative to the tea dances.)

Variety of events is felt to be key, and currently, events include:

- **Tea dances**
- **Day of the Older Person**
- **Dance for the over 65's**
- **Art Workshops**
- **Drumming sessions**
- **Coffee mornings**
- **Healthy walks**
- **Intergenerational reminiscence**
- **Music and flower festivals**

From experience running the events, and feedback from attendees, officers have learned that older people want a regular, safe, local and fun activity, where they get to know people, and where they are not asked too many questions. In addition, residents have requested that they be given assistance when they want it, and when they need it, with particular reference to receiving help with booking event attendance, arranging transport, inviting friends, being referred, or obtaining information on other available services. Continuity of attendance is key, as it is important for the older people to see the same faces and forge lasting relationships.

Flexible booking systems are of paramount importance, and while online booking forms are available, it is understood that older people may not have access to a computer, or have the confidence in using online tools. Additional telephone booking is therefore available, whilst officers will also accommodate verbal requests in person, which is useful in building rapport and trust between the Council and its residents.

Officers have noted that transport is not always needed, for example transport provision had previously been made available for a number of tea dances, but the uptake was small. However, for events targeted at housebound residents, transport is required. Once someone has made the initial step to come to one activity, it is likely that they will come to more activities, and so ensuring that an attendee is made to feel welcome is highly important. The Council is actively promoting opportunities to those residents who are the most isolated, for example through GP navigators, social care referrals, or word of mouth. It is important that older people have something to look forward to.

The Committee was shown feedback from a number of older people, a selection of which can be found as Appendix A. Feedback included video testimony, all of which was very positive. Highlights showed that attendees value laughter, physical exercise, meeting former friends, and making new friends. The events are particularly valued in instances where attendees have experienced the loss of a partner. Feedback to activities such as intergenerational reminiscence has shown that the older people like to feel valued, and to feel that their knowledge and experience is useful in helping younger people to learn skills.

It is felt that the Council's promotion of events, through avenues such as Hillingdon People, local print media, and the internet, is effective, but more can always be done. Together with the recognition that reaching the most socially isolated members of the community is, by its very nature, difficult, it is felt that promotion of events and activities is paramount to increased visibility, uptake and attendance.

Increasing volunteering opportunities is also felt to be important, both to increase the number of individuals able to support Council or volunteer services, but also as a way of increasing promotion of existing services via word of mouth. The Council would not look to provide volunteering opportunities within statutory service areas or services requiring training, for a variety of reasons including risks regarding the delivery of services, management of volunteers, or DBS checks and other safety issues. It is therefore felt that the voluntary sector is the best place to manage the use of volunteers, such as through H4All. It is recognised that there is not a bottomless supply of people prepared to volunteer, which is why it is best to have coordinated initiatives rather than a scattergun approach. To this end, it has been suggested that the Council consider signposting volunteering opportunities within the Borough, whether through befriending services or other ideas, in order to provide additional support to those residents who are feeling lonely or isolated.

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## Use of Community Centres, Libraries and Social Hubs

Events are often held at community centres such as the Yiewsley and West Drayton Community Centre (YWDCC). Such centres are important social hubs for older residents. Attendees will often promote the Centres via word of mouth, for example when speaking to people they had met on public transport. Jackie Westbrook – Manager, Yiewsley and West Drayton Community Centre,

provided an overview of the work of the YWDCC, and confirmed that in the two months prior to the witness session, YWDCC had registered 4 new members.

In addition, Brunel University have supplied four student volunteers who had attended one of the tea dances held at the centre. The older people had enjoyed the students' company, and had encouraged them to dance. In instances where the students did not know how to dance, the older people had taught them. Feedback from the older people was that this had made them feel useful, and that their contribution was valued.

Libraries serve as important community hubs for Hillingdon residents. Daniel Waller - Senior Library Services Manager, confirmed that Hillingdon's Library service comprises 17 Libraries, a Mobile Library, and a Home Library Service. The libraries contain free computer use and wifi, together with a wide range of stock including large print, talking books, e-books, newspapers and magazines. Libraries are open 6 days a week, for long hours. Two libraries are open on Sundays, and many online services are accessible from home.

Library usage is not specific to age or communities. General usage figures from the last 12 months shows total visits of 1.6 million per year, with an active membership of circa 68,000 (approximately 22% of total Hillingdon population).

Using the last 12 months as criteria, the number of active members of Hillingdon libraries aged 60+ is 8,902, from a total number of active members of 68,616 .

*\*Nb. These figures are based on people borrowing a library book in the last year, and so whilst indicative, they do not include those library users that are present at libraries but use them for purposes other than borrowing books.*

This equates to 13% of active library users over 60 years old. This compares to 13% of the population being over 65 and so the level of library usage is proportionate to the resident population. Over 5,000 events are hosted by Libraries per annum, attended by over 100,000 people (many of whom are older people.) Data on the ethnic diversity of attendees is not available, though it has been recognised that events are appealing to a wide variety of residents.

Libraries are popular due to being a safe, trusted, accessible space, that promote a sense of community and belonging. Staff get to know and forge relationships with regular attendees, and are provided with training to ensure an awareness of mental health and dementia, in order to better help residents.

Partners using libraries to hold events include:

- **Adult Learning**
- **Sport and Physical Activity Team**
- **Green Spaces**
- **Hillingdon Dementia Alliance**
- **Mind**
- **Dash**
- **Alzheimer's Society**

- **Other council services needing to meet residents**

Events held at libraries include:

- **Coffee mornings**
- **Knit and Natter groups**
- **Chairobics**
- **Zumba**
- **IT for older people**
- **Reading Groups**
- **Writing Groups**
- **Author talks – including Culture Bite**
- **Reminiscence sessions**
- **Local History Talks**
- **Healthy heart month**

The Silver Sunday, held on Sunday in 1 October 2017 at Botwell Green library, was part of a national campaign to combat social isolation in older people and celebrate their contribution to society. A group of 30 older residents from Age Link were invited. Children made cards for the older people which were gratefully received. The event included singing, refreshments and health checks from a local pharmacy.

IT for Older People is a free session held at Northwood Hills library, to help older people become proficient with computers. Run by volunteers, users are helped with hand and eye coordination (vital to use a tablet or computer mouse), before being helped to use the internet to explore their particular interests or hobbies. Information is provided to help guard against cyber-crime which may help to allay any fears that a newcomer might have about use of the internet. The sessions help to create an opportunity for interaction between the participants, as well as the staff. Similarly, the Uxbridge Digital Drop-In Session provides informal help with computing and technology via volunteer students from Brunel University.

A Tovertafel ‘magic’ table was introduced in November 2017 to Uxbridge Library, the first of its kind in any library in the UK. The table, which projects animations such as leaves, fish and jigsaw pieces onto table surfaces, allows users to interact with the light by moving their arms and hands. The table’s games are designed to provide physical, mental and social stimulation for people with dementia, and can also be used by children and people with learning disabilities and autism. The Council also aims to put magic tables in five other locations across the Borough, including Botwell, Northwood Hills and Ruislip Manor libraries, by January 2018, with two more to be installed within the new extra care schemes opening in the first half of 2018.

The Sow and Grow cross-generational scheme is operating out of Yeading Library, and allows residents to grow their own fruit and vegetables. Public consultations are often held on library sites, which gives older residents a chance to engage with their community, have their voice be heard, and make a contribution to the workings of the town.

Specialised library services, aiming to mitigate loneliness and isolation, include the Mobile Library, which delivers to 23 roadside sites every week, as well as schools, nurseries, day centres and residential and sheltered homes.

The home library service visits 150 housebound users, with visits every 4 weeks. The services provide vital social contact for the most isolated residents, and helps people to continue to live at home and maintain independent living.

Mr Waller highlighted that events held at libraries often saw a greater number of female attendees. Upon a review of the available data, from 11 of the 17 libraries within the Borough, attendance by women at library events was 71%, versus 29% for men. This may be due to the kind of events being held appealing more to women. It is noted that when events are held with topics that are more traditionally male-centric, such as astronomy, or talks on military history, male attendance is much higher.

However, it is important to recognise that according to ONS data, there are 40,353 residents of Hillingdon aged 65 and over, of whom 66% (27,000) are female. In addition, data from Hillingdon's contact centre, as of December 2017, shows that contact from male residents aged 65+ equates to only 38% of all incidents logged (with 10% of incidents gender unspecified). This would suggest that whilst Hillingdon's population of over 65's is predominantly female, there is a lower engagement from male residents in general.

## Committee Case Study: Bell Farm Christian Centre

As an example of a dedicated support service for older people, the Committee was provided with a written report from Jane Cook, Director of Projects at Bell Farm Christian Centre, following a Member visit held on Tuesday 17 October 2017.

Whilst the Centre serves a wider population, in terms of older people it's aims and objectives included:

- To provide a lunch and social club on one day per week
- To provide outreach to the isolated older people in the community
- To provide other activities to the older people in the community
- To provide or obtain services for the older people in response to need
- To share the Gospel with and provide pastoral care to the older people
- Where appropriate, to provide support to the families and carers of older persons.

Over the past 12 months, the Older Persons Lunch and Social club has continued to be a great success, providing a healthy two course meal and the opportunity and socialise and an take part in activities on a weekly basis. There are currently 96 regular members who have attended the luncheon club, with three mini buses in operation each Tuesday to pick members up and take them back home. There are an additional 29 individuals who have attended trips and holidays. There is a waiting list of people wanting to attend the luncheon club.

Centre member demographics are outlined in the tables below:

Total Service Users	Disabled	Male	Female	LBH Residents
125	36%	26%	74%	98%

Over the past year, activities and entertainment run at the Centre have included:

- Arts and craft classes
- Weekly raffle
- Green Fingers
- Reminiscence classes
- Musical sing-along
- Live entertainment
- Cinema afternoon
- HM The Queen's 90th birthday celebrations
- Valentines party
- Easter party
- Christmas party
- Mobile clothes shop

Day trips have including trips for disabled older persons to Eastbourne, Worthing Margate, a pantomime, Windsor boat trip, Christmas lunch and a trip to see the Christmas lights in central London. A holiday took place to Folkestone.

Holidays are organised twice a year which have proved very popular. These are arranged through a holiday company to ensure the holiday is well organised, safe, and cost effective. Places that have been visited have included the Isle of Wight and Devon, and feedback from people attending the holiday club have shown that they value the companionship, being on holiday and having fun.

Partnership work with the Doorway Advice Centre ensures that if people need help with their benefits then this is available. Following a referral to the luncheon club, the manager of the older person's service assesses people at home, which includes an assessment of their financial situation. If a person is unable to attend the luncheon club or trips due to financial hardship then the fees can be waived and paid for by Bell Farm Christian Centre. In addition, any older person in financial need can also access the food bank run by the Centre, which is open on Tuesdays and Thursdays.

Outreach Work conducted over the past year has included the visiting of isolated older people within the community. Following referrals by Age UK, Social Services or Families, the Older Person's Manager has visited individual Club members who have at times needed support or have felt lonely and wanted someone to talk to – as often happens. The Manager has also

supported older persons who have been at risk in the community and alongside other agencies has successfully moved clients into safer sheltered housing where there has been an improvement in the quality of their lives. In the last year, the Manager has carried out 82 home visits, 20 hospital visits, has attended 3 funerals and is available by phone for those members who have emergencies and need support, especially where they have no family or their family lives a considerable distance away.

The Older Persons' Lunch and Social Club relies heavily on the hard work of the dedicated team of volunteers. There are currently 10 volunteers who help each week.

On Christmas Day a lunch and other activities are provided for individuals who otherwise would be alone. The day includes a full Christmas lunch, games, other activities and gifts for all. The event is provided by volunteers and funded by personal donations. Last year, 40 people attended the event, 15 of whom were over 65 years of age and one of whom was disabled.

### **Councillors Palmer, Nelson and Ahmad-Wallana of the Committee visited the Centre on Tuesday 17 October 2017.**

Feedback to the visit was very positive, with Members remarking that it was heartening to see residents having such a wonderful time. The staff at the Centre were commended for being friendly and welcoming, and in particular their willingness to go 'above and beyond' for their attendees. This included providing house visits for those who could not attend in person, shopping visits, and excursions. The Centre was frequented by a variety of people from several different cultures and backgrounds, and included attendees from wards other than West Drayton.

In 2018/19, the Council will continue to provide a core grant to the Centre of £50,000.

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## **Singing for Social Connection**

The Committee heard testimony from Vivian Ellis, an Associate of the Sidney De Haan Centre for Arts & Health Research at Canterbury Christchurch University, who had been commissioned by the Director of Imperial College GP Training to run an education in arts for health for Hillingdon GP's. Originally trialled, the training was repeated for 48 student GPs in years 1, 2 and 3 at Guys & St Thomas (November 2016), as well as via workshops in arts for health with GP trainers from South London (September 2016) and South West London (June 2017).

Two monthly singing groups for health are being run in Northwood: 'Singing for the Soul' (singing for wellbeing) and 'Memory Matters' (for people with dementia living at home), both at Northwood and Pinner Liberal Synagogue. A free, weekly drop-in singing group for mental health is held in St George the Martyr Church in Southwark. The group is user-led, and delivered by a small paid team alongside volunteers, with the aim of providing a relaxed, social, non-medical, diverse, multi-generational setting. The groups provide singing, dancing, and social interaction, as well as chair-based yoga which had been seen to increase movement, which in turn allows individuals to regain their independence. Health benefits of singing groups include fast social bonding and



positive experiences, which helped to mitigate against loneliness, isolation, and the resulting depression that this caused.

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## The effect of Ward Budgets

Ward budgets have proved to be excellent avenue for Ward Councillors to directly support events in their ward that provide social opportunities for older people. There are many examples, but two recent ones include: Recent examples include:

### Uxbridge North/South (joint application)

Grant to the National Federation of Occupational Pensioners (NFOP), Uxbridge branch - to fund day outings for local members - £500

### Yeading

Grant to Yeading Community Association to enable 20 elderly residents to see a Christmas show at the Beck Theatre on 19th December - £ 279

These are low budget activities, that can provide a broad range of social benefits to a number of our older residents.



## Findings & Conclusions

From the evidence provided, the Committee is satisfied that London Borough of Hillingdon is supporting its older residents through an exceptionally robust and comprehensive portfolio of services and activities, which can be seen in the Council's continued support of the TeleCare Line, community centres and its championing of older residents through the Older People's Assembly.

Therefore, the Committee is pleased to present the following findings:

**1**

**The Committee concludes that Hillingdon Council has a unique and comprehensive strategy to improve the quality of life for Older People, which includes a broad range of activities to help combat loneliness and social isolation.**

**2**

**That the Committee support the Council's continued use of and promotion of TeleCare Line and technology to increase independence and reduce isolation of vulnerable people.**

**3**

**That the Committee welcomes the support to organisations such as the Bell Farm Christian Centre who undertake varied activities aimed at bringing older people together, noting that Ward Councillors have also provided support for one-off social activities for older people via the Ward Budget Initiative.**

**4**

**That the Committee fully backs the work of the Older People's Assembly to raise the profile of the support available to older residents.**

However, by its very nature, the difficulty in identifying and engaging with the most lonely and isolated residents of the Borough has been recognised as a challenge. As such, the Committee understands the importance of promoting services in the hopes that the raised profile will inform residents and encourage them to engage with the Council and its partners. To this end, it is proposed that the Council explores some further initiatives identified by the Committee to enable

older people to be valued and fully engaged in Hillingdon Communities.

The Committee, therefore, recommend:

5	<p><b>That the Leader of the Council and Cabinet Member for Social Services, Housing, Health &amp; Wellbeing explore as part of the Older People's Plan, some further initiatives and activities to enable older people to feel valued and engaged in Hillingdon, that may include:</b></p> <ul style="list-style-type: none"> <li><b>A. Intergenerational activities with younger people through schools and local education establishments, the Scouts, and Duke of Edinburgh groups</b></li> <li><b>B. Reading and life story sessions in libraries</b></li> <li><b>C. Singing and music groups in schools</b></li> <li><b>D. Promotion of volunteering opportunities</b></li> <li><b>E. Spare Chair Scheme</b></li> <li><b>F. Animal Therapy session with local organisations</b></li> <li><b>G. Further befriending services</b></li> <li><b>H. Men in Sheds schemes</b></li> <li><b>I. Seated Exercise opportunities</b></li> </ul>
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As evidenced in the review on the available data regarding attendees at events held at Hillingdon libraries, together with a more general view of resident engagement with the Council, the Council could do more to incentivise male residents to take advantage of the events and services available. With this in mind, the Committee recommends:

6	<p><b>That the Cabinet request officers review existing events to better incentivise attendance from male residents, based upon the initial data and feedback received by the Committee.</b></p>
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## Terms of Reference of the review

**The following Terms of Reference were agreed by the Committee from the outset of the review:**

1. To understand Hillingdon's current population demographic and the likely causes of loneliness and social isolation inherent to the local population;
2. To examine how the Council services, health partners and voluntary sector groups identify and support those experiencing social isolation and the resultant impact on residents health, the lessons learnt and the success of any actions or activities undertaken;
3. To examine relevant partnership working to identify opportunities to draw together the different strands of activities between health and social care in support of our wider health and wellbeing agenda and the aims of this review.
4. To make practical, prudent recommendations to Cabinet (and other bodies if applicable) from the Committee's findings to support residents experiencing extreme loneliness and social isolation.

## Witnesses and Committee activity

The Committee received evidence from the following sources and witnesses:

<b>Witness Session 1 –</b> <b>5 September 2017</b>	<ul style="list-style-type: none"> <li>• Gary Collier - Health &amp; Social Care Integration Manager</li> <li>• Nina Durnford - Assistant Director, Older People &amp; Physical Disabilities</li> <li>• Kevin Byrne - Head of Health Integration and Voluntary Sector Partnerships</li> <li>• Julian Lloyd - CEO Age UK Hillingdon</li> <li>• Steve Curry - Hillingdon 4 All</li> <li>• Dr Anil Raj - General Practitioner</li> </ul>
<b>Witness Session 2 –</b> <b>2 October 2017</b>	<ul style="list-style-type: none"> <li>• Sarah Durner - Senior Officer, Sport and Physical Activity</li> <li>• Daniel Waller - Senior Library Services Manager</li> <li>• Jackie Westbrook – Manager, Yiewsley and West Drayton Community Centre</li> <li>• Vivian Ellis - Arts and Health Researcher</li> <li>• Christopher Geake - Director, Hillingdon Mind.</li> </ul>
<b>17 October 2017</b>	<p>Committee site visit to the Bell Farm Christian Centre</p>
<b>Witness Session 3 -</b> <b>6 November 2017</b>	<ul style="list-style-type: none"> <li>• Sandra Taylor - Assistant Director Provider &amp; Commissioned Care</li> <li>• Manesh Patel - OPHS Operations Manager.</li> </ul>

## References

The following information is provided in order to signpost readers to useful contextual information to this review:

- Health and Wellbeing Strategy 2018/21  
<https://modgov.hillingdon.gov.uk/documents/s37290/Appendix.pdf>
- Hillingdon Better Care Fund  
<https://www.hillingdon.gov.uk/article/28647/Introducing-the-Better-Care-Fund>
- North West London Sustainability and Transformation Plan  
<https://www.healthiernorthwestlondon.nhs.uk/news/2016/11/08/nw-london-october-stp-submission-published>
- Spare Chair Sunday via Contact the Elderly <http://www.contact-the-elderly.org.uk/bisto>
- Men In Sheds <https://menssheds.org.uk/>
- HenPower: <https://www.equalarts.org.uk/our-work/henpower>
- An evaluation of HenPower - a study by Northumbria University 2012-13  
<https://equalarts.org.uk/media/HENPOWERfinalreport.pdf>
- Population Statistics: <https://www.hillingdon.gov.uk/article/29581/Population-statistics>
- ONS population data: 2014-based Subnational Population Projections for Local Authorities and Higher Administrative Areas in England <https://www.ons.gov.uk/peoplepopulationandcommunity/populationandmigration/populationprojections/datasets/localauthoritiesinenglandtable2>
- Scotland Consultation on Loneliness & Isolation:  
<https://consult.gov.scot/equality-unit/connected-scotland/>

## Appendices

### Appendix A - Feedback from attendees at social events



#### Tea Dance - Middlesex Suite Civic Centre

“I haven’t laughed this much in years” - Connie, 92

“I live alone, I look forward to coming here every week. We have a laugh. It gives me something to look forward to.” - Patricia, 75



#### Tea Dance - Winston Churchill Hall, Ruislip

“Coming here helps me to forget my problems.” - Rose, 75

“I’ve met people here in the same situation as me. I don’t feel so alone.” - Anne, 70, a carer of

someone with dementia



### Tea Dance - Middlesex Suite, Civic Centre

“I was lonely and I had high blood pressure, coming to these events has been the best medicine, now I am doing new activities and I have met new people.” - Chan

“I was alone, crying all the time, now I have met people who feel the same as I do.” - Dorothy



### Healthy walks

‘Without the walk I was on my own’

“Walking makes me feel good, I’ve met new people.” - Marion, 67

‘Many men who have come on the walk when they have lost their partner have said the walks have been a lifesaver – to find a group they feel comfortable with, where there is no pressure, it’s informal and you can talk to lots of different people’



## Intergenerational Reminiscence

“It made me feel valued, like young people are interested in what I have done.” - Stan, 94

### Case Study - Bobby & Pat

*Bobby and Pat had both lost their husbands and were feeling lonely and depressed. Bobby came to volunteer at the tea dances through the DJ and Pat came through Age UK. Neither wanted to dance without their husbands so they started to volunteer in the kitchen. They developed a great friendship, started seeing each other outside the tea dances and now travel around Europe together.*



## Appendix B - Case Study on Animal Therapy (HENPOWER)

Alfred is an 87 year old man who lives alone in a bungalow that is supported by warden services. He moved to this accommodation with his second wife 14 years ago and remained there following her death (9 years ago).

Following retirement his family encouraged him to return to the North East. As a couple they developed a full social life becoming members of local clubs and interest groups. He has maintained a range of interests. He participates in a computer club and a pensioner group. Baking is a particular interest and he is pleased that he is able to continue to bake. Daily life is now dominated by routines, visitors, interests and HENPOWER associated activities. His routines have to accommodate his multiple physical problems. Getting up in the morning is a slow process and he takes time to prepare for the day. He requires support from the warden to put on stockings but apart from that he is highly independent. His grand-daughter visits regularly and she is a 'joy' to him. They exchange views about local and national events and he enjoys this dialogue. His sister visits on a Saturday and she provides support by doing his ironing. His De Jong Geirveld loneliness scores ranged from 6 – 11, this indicated that he experienced loneliness and at times extreme loneliness. It can be seen from figure 1 that his score on this scale was relatively stable over the period of data collection.

He has multiple physical health problems. Whilst he had visited his GP and attended outpatient appointments during the previous 12 months prior to commencement with HENPOWER he had not required accident and emergency, or in-patient treatment. He had a right knee replacement, yet his mobility continues to be limited to walking short distances. Getting out and about is facilitated through the use of a scooter that is easily taken out of his car with the use of a hydraulic mechanism. He has experienced falls resulting in bruising and a reduction in confidence.

At the commencement of the programme his responses to the GDS scale (score of 9) indicated that he experienced moderate to severe levels of depression this had changed to scores within the normal range (3) following 9 months of participating in the HENPOWER project. Figure 1 presents the GDS scores over 5 months and it is clear that from month 1 there is a consistent improvement in his mood. This was most marked between month 1 and 2. During this time he became actively involved in HENPOWER. His involvement enabled him to use the skills and knowledge that he had of henkeeping in his advanced years. Scores from the WEMWBS suggested that subjective wellbeing and psychological functioning also consistently improved over the period of involvement (initial responses – 22; latter responses 52-59) (see figure 1). It is noteworthy that there is a marked improvement during month 1-2.

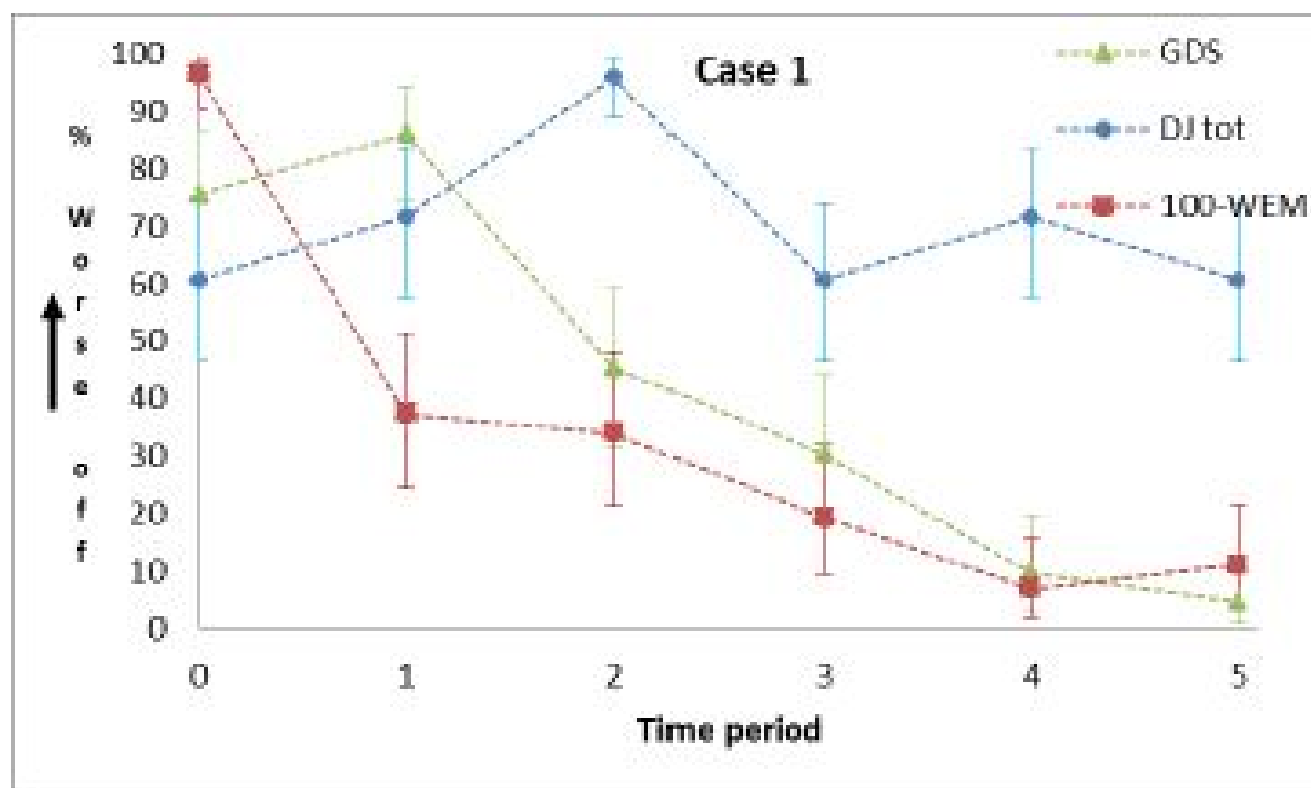


Figure 1: Summary of survey results from commencement of the programme to month 6: Case study 1.

### Views and experience of HENPOWER

Alfred has had a lifelong passion for animal husbandry. His expertise and skills about caring for animals has accrued throughout his life. Yet when he was informed about HENPOWER he thought that the concept was a 'little bit silly.' He did not like the notion of hens being treated as pets and certainly did not like the idea of 'nursing hens' or referring to hens 'as if they were a pet – they are livestock.' He set these views aside and decided to take part in HENPOWER activities. His views changed over time and he now has very positive views of HENPOWER:

*"It gets me and others out of our homes. This is really important when you live on your own." "It is another interest in my life. Everyone (other residents within the bungalow community) wants to know about the progress of the hens. It is a good topic of conversation."*

He has clear views on the difference between hen-keeping as it is conceptualized in the HENPOWER project and farm settings. Within his home setting the hens are pets – they have names and they are handled. The residents are keen observers of the hens. They watch the development of the chicks, from hatching to maturity. They develop understanding of the breeds, qualities of different breeds, pecking order within the brood and recognition of the dominant hens. These observations form part of everyday conversation within the resident community.

Alfred suggests that there is a conflict between the notion of 'hens as pets' and 'hens as a

commodity.’ As commodity hens have value in their egg laying and when they are sold at auction. The former is a source of delight in the resident community. The eggs are sold to visitors to support the needs of the hens and are used to provide communal lunches. The latter can be upsetting for those who develop attachment to particular hens.

In addition to HENPOWER being a source of interaction in the resident community, the project provides opportunities for residents to fulfill roles and responsibilities in relation to hen-keeping. Some residents participate in the selection of hen houses and development of the runs. Others feed the hens and make routine checks on the hens to ensure that they are not injured or have other health problems. Care of broody hens and chicks demands specialist knowledge and fastidious attention. Alfred felt limited in his ability to contribute to the daily care of the hens as a consequence of his mobility problems; however he was able to draw on his specialist knowledge to inform the care required:

*“It is approximately 19 days when the eggs will start to hatch.” “You have to lift the broody hen off the clutch to ensure that the hen drinks and eats.” “We will need to sell the cockerels at 18 weeks otherwise when they get their voice we will have complaints about the noise.”*

HENPOWER provided an opportunity for Alfred to make a contribution to his community. The data derived from the survey indicated that on commencement of his involvement with HENPOWER he indicated that he was unable to do things that made him feel valued, yet over the course of the period for data collection he consistently reported that he was able to do things that made him feel valued. Yet he consistently reported that he could have little enjoyment and pleasure that he wants to experience, prior and after involvement with HENPOWER. This suggests that HENPOWER provided opportunities for him to make a contribution within various communities and being able to derive pleasure associated with his activities and achievements, whilst continuing to experience the limitations associated with his disabilities and health problems. In essence his aspirations continued to exceed what he could attain.

He has also made a contribution to society through his participation in activities such as visits to schools and care homes. In a school setting he shared with the children his knowledge of hens, hen-keeping in a range of settings, and aspects of hen related business such as producing eggs for the mass market and poultry production. He felt that these were the broader social benefits that were derived through HENPOWER whereby older volunteers transmitted their life skills, culture and history to younger generations. In care homes he felt that he had the opportunity to enhance the quality of life of other older people through supporting HENPOWER related activities:

*“HENPOWER touched people’s heart. It can touch people with dementia as well as those who are lonely.”*

He observed the facial expressions of those with dementia clearly indicating that interacting with the hens was a pleasurable experience. The visits also provided an opportunity for those living in care homes to meet and interact with community dwelling older people. Alfred felt that this was important to those who could feel ‘trapped’ away from the world.

His involvement in HENPOWER also provided opportunities to develop new skills. Participation in events such as 'Science Festival' held in Newcastle brought him into 35 a position as a key member of the HENPOWER team with the responsibility of informing members of the public of the project and its outcomes. His involvement in workshops and conferences required development of presentation skills and the confidence to address large audiences. This was *'something that I never thought I would have had the ability to achieve.'*

In summary Alfred was positive about his participation in HENPOWER. He had opportunities to use existing, and develop new skills and knowledge. He did challenge the type and level of interaction between humans and hens providing critical insights to those developing the programme. Most importantly HENPOWER added something new to his life at an advanced age. He had opportunities to be with people and something meaningful to do everyday that he valued.

<https://equalarts.org.uk/media/HENPOWERfinalreport.pdf>

## Appendix C - Spare Chair Sunday Testimonies



*The time I feel most lonely is after six o'clock at night, but when I've been out to a Contact tea, then I don't feel lonely at all, just fresh memories of a lovely afternoon out with friends. It's good getting out and meeting people and it's fun for us to get together. It has made such a difference to my life."*

**From an elderly guest**



*"I don't think people realise how lonely and isolated these elderly people feel and just a few hours one Sunday a month can make a huge difference. The gatherings are tremendous fun and I can feel excitement in the air each month when I ring around my members, hosts and my drivers. I find it enjoyable because you can see immediately how, for a small amount of time, you can make a big difference to their lives."*

**From a volunteer group coordinator**

<http://www.contact-the-elderly.org.uk/become-a-volunteer/testimonials>

## Appendix D - Men in Sheds Case Studies

### 1. Journal of Men's Health - June 2009

#### Background

Community-based Men's Sheds programs are an example of a health promotion initiative that aims to promote psychosocial health and wellbeing in older men. A community-based Men's Shed is a large shed that supports men to come together and undertake activities, most commonly woodwork and/or metalwork. This qualitative descriptive study explores men's experiences of participating in a Men's Shed program and how these experiences may impact on their health and wellbeing.

#### Methods

A case study of a community-based Men's Shed within a rural community was used to explore men's experiences of participating in a Men's Shed program. Qualitative descriptive methodology was used in this research. The data to build a case study were collected through in-depth interviews with participants involved in the Men's Shed. The qualitative data were analysed thematically.

#### Results

The results of this study indicate that Men's Sheds can have a role in promoting the health and wellbeing of men who participate in them by supporting their engagement in activities they enjoy and find meaningful. This, in turn, provides a sense of purpose and identity. The social environment of Men's Sheds leads to the development of positive social relationships with other men and a sense of belonging. Reviewed literature demonstrates the importance of these psychosocial aspects for health and wellbeing.

#### Conclusions

Men's Sheds enhance the health and wellbeing of the men who are participant in them. Elements that support Men's Sheds to be health promoting include being inclusive, providing a male-friendly space and recognising the intrinsic health benefits of Men's Sheds.

<https://www.sciencedirect.com/science/article/pii/S1875686708002017>

### 2. Peabody Group Case Study

*Peter Cook, 69, has lived at Darwin Court for 10 years. He joined the men's fishing group when it started in June 2012.*

*"There are five of us from Darwin Court who go fishing. Carl Singh, one of Peabody's*

*community development workers, drives us to various fishing spots in a minibus — we wouldn't be able to do it otherwise. I have thrombosis which means I can't walk far. We go to Gold Valley in Aldershot or Lizard Lakes in West Drayton.*

*"We meet outside the building at 5am. It doesn't matter what the weather is, we always go. We catch carp, roach, bream, perch. We sit and chat and have a laugh — we're all good friends.*

*"I used to drive a mini cab, and then I worked in a wood yard. I enjoyed working — it got me out. I was married for 26 years but when my wife died in 1998 I was so depressed I left home and started sleeping on the streets.*

*"I suffer quite badly from depression but fishing lifts me up. It's the fresh air, relaxation, friends, birdsong. When you go fishing you don't think about anything else. You just enjoy it. I used to fish in canals and the River Lee when I lived in Hackney. Fishing is my life. If I could, I'd go fishing seven days a week."*

<https://www.peabody.org.uk/community-programmes/mens-shed-project-case-study#>



## Appendix E - Gillian's Story: Overcoming Loneliness

<https://www.mentalhealth.org.uk/stories/gillians-story-overcoming-loneliness>

*Before I tell you this story, I want to ask you to imagine this situation. Imagine spending days and weeks without speaking to another person. Imagine turning the television and the radio on, just so you can hear someone else's voice. Imagine staring out of the window, looking at your neighbours getting on with their lives, reminiscing of a time when your life was full of everyday activities. You long to go out, meet friends and have a conversation. Imagine feeling deeply alone and isolated.*

*For nearly one million people over 65 in the UK, this scene is not in their imagination. It is their life.*

*In my experience, the effects of loneliness are often overlooked or dismissed especially when we talk about older people. I have met many vulnerable older people and seen the devastating impact that loneliness has had, especially on their mental health. The statistics are distressing. One in five older people are living with depression. But one person's story helped me understand this reality more than any other. I want to tell you Gillian's story although I have changed Gillian's details at her request.*

*Gillian's life dramatically changed when she had to go to the hospital for a hip operation. Aged 70, the effect on Gillian was not just physical, her mental health also deteriorated and she subsequently withdrew into herself. She spent three long months in hospital. Unbelievably, whilst in hospital Gillian's local authority cleared out her flat of all her personal belongings and memories she had spent years collecting. On leaving hospital, Gillian had no access to the things she loved and treasured. The life she knew was no more. She was devastated. She felt like she had experienced a bereavement.*

*We will all have time in our lives when we feel alone. Sometimes loneliness is not a choice but a reality forced on us. Life changing events such as retirement, the death of a loved one, the loss of independence as a result of poor health, can affect our mental well-being. As we get older, we are more vulnerable to these life events leading us to withdraw from social situations further and become very isolated.*

*On leaving hospital Gillian was relocated to extra care accommodation, miles away from her friends and familiar surroundings. She became depressed and started to experience anxiety attacks. She withdrew from life and doing the things she loved. Gillian did not leave her flat for a whole year. She did not go out and meet her friends or make any efforts to interact with the other residents. Gillian only saw a care worker for 20 minutes per day who was too busy doing their job. She had only the radio or the television for company.*

*With your help, we can help people like Gillian break out of loneliness, into a better life. Gillian felt totally hopeless and alone in the world. We know that this experience is common.*



Our report, *[The Lonely Society](#)*, found a clear link between loneliness and the prevalence of anxiety, depression and other mental health problems. It's really clear: loneliness and isolation are terrible for our mental health.

The good news is that at the Mental Health Foundation, we know what works to reduce loneliness. We know how to support older people and give them the tools to avoid loneliness or recover from periods of mental ill-health. Our *[Standing Together programme](#)*, works with some of the most vulnerable older people living in extra care and retirement schemes.



The *Standing Together* programme brings older people together to share personal stories, reminisce about their lives as well as participate in activities that stimulate their minds. I am proud of how this programme encourages participants to support each other, to be aware of their mental wellbeing and to explore everyday activities together. Being involved in a group also helps to develop long-term relationships.

Gillian was one of the ladies encouraged to attend one of our *Standing Together* groups. Initially, Gillian was reluctant to leave her flat or attend the group. One of my *Standing Together* team members suggested she should come and see what it was like. This was the beginning of Gillian turning her life around and improving her mental health. It was amazing to see the change in Gillian; from being depressed and despondent to being happier and more confident.

She was able to talk about her experiences and share memories of the life she had prior to it being taken away from her. Gillian made new and long term friendships. She looked forward to the group activities and meeting her new friends. In fact, she became an active member of the group.

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## OLDER PEOPLE'S PLAN - UPDATE JUNE 2018

<b>Cabinet Member(s)</b>	Councillor Ray Puddifoot MBE Councillor Philip Corthorne
<b>Cabinet Portfolio(s)</b>	Leader of the Council Social Services, Housing and Health & Wellbeing
<b>Officer Contact(s)</b>	Kevin Byrne, Residents Services
<b>Papers with report</b>	Appendix A - Plan update

## HEADLINES

<b>Summary</b>	To provide an update on the progress in delivering the actions in the plan for older people.
<b>Contribution to our plans and strategies</b>	The Older People's Plan assists the Council to deliver its plans to put residents first. Supporting older people to live independent, active, healthy lives and providing opportunities to improve well-being is key to Hillingdon's Health and Wellbeing Strategy.
<b>Financial Cost</b>	There are no additional cost implications for the Council in respect of this report. The projects detailed in this report are financed from within existing resources across the Council including the 'Leader's Initiative for Older People' Fund.
<b>Relevant Policy Overview Committee</b>	Social Care, Housing and Public Health
<b>Ward(s) affected</b>	All

## RECOMMENDATIONS

**That Cabinet notes the successes to date and continued progress to deliver the Older People's Action Plan during 2017-18 to improve the quality of life, health and wellbeing of older people in Hillingdon.**

### Reasons for recommendation

The Older People's Plan endorses the commitment from the Council and its partners to the continued improvement of services and support designed to create a better quality of life for older people in Hillingdon. The plan supports the Council to put residents first and contributes to improving the health and wellbeing of Hillingdon's older residents.

### **Alternative options considered / risk management**

None considered.

### **Policy Overview Committee comments**

None at this stage.

## **SUPPORTING INFORMATION**

Supporting older people to live independent, active lives, to make a positive contribution to local communities and helping older people to feel safer in their homes and in the wider community and contributes directly to the priorities of the Health and Wellbeing Strategy.

In Hillingdon there are well-established arrangements to hear from older people and keep Hillingdon's older residents informed and involved across the Borough on important matters. This includes their involvement through Hillingdon's Older People's Assembly.

Hillingdon's Older People's Plan, led by the Older People's Champion (Cllr Ray Puddifoot MBE, Leader of the Council) sets out a range of actions that the Council and its partners are undertaking in response to issues that older people in Hillingdon have said are important to them. The key themes in the plan remain: safety and security; preventative care; keeping independent and healthy; supporting older people in the community; and housing. The action plan is regularly updated and monitored by the Older People's Champion.

There have been a number of achievements during 2017-18. Several are highlighted in the summary below, with a fuller update attached at Appendix A. This includes service improvements supported by the Leader's Initiative developed within the community, with partners and across Council services to enable older people to remain independent, active and healthy.

### **Safety and Security**

Free burglar alarms – The Free Burglar Alarm scheme started in 2008/9 and since then the scheme, funded by the Leader's Initiative for Older People, has fitted over 9,000 alarms to the homes of older residents across Hillingdon. The scheme is now in Phase 11 which will see a further 1,000 alarms installed to provide increased security and peace of mind for older residents. The scheme includes special systems designed to help people with hearing impediments. A free initial service of the system is offered to residents after 18 months of operation.

Satisfaction with the scheme remains high. Older people say they are happy with the alarm, feel safer in their own home and are less scared of being burgled.

## **Preventative Care**

### **Dementia Friends**

In 2017/18 the Council made 183 new dementia friends. In total there are over 7,700 dementia friends in Hillingdon out of which the Council has trained 2,276. This makes Hillingdon the second highest Borough in London for the number of Dementia Friends.

### **‘Magic Tables’**

Hillingdon is also introducing innovative technologies to help people living with dementia. Through the Leader’s Initiative for Older People a Tovertafel ‘magic’ table was installed in Uxbridge Library in November 2017, the first of its kind in any library in the UK.

The system projects animations onto table surfaces and allows users to interact with the light and images by moving their arms and hands, providing physical, mental and social stimulation for people with dementia. The Council has now installed magic tables in Botwell, Northwood Hills and Ruislip Manor libraries, with a further two tables to be installed within the new extra care schemes opening in 2018.

### **Extra care housing**

Extra care housing is supported housing that enables people to live independently. Older people are offered greater security and the privacy of a home of their own, with a range of facilities on the premises and 24 hour care services available if needed. New extra care schemes are planned to open in Hillingdon in September 2018 and January 2019.

### **Activities and events**

The Leader’s Initiative for Older People has provided funding for more than 50 events and excursions for older people’s groups during 2017/18 and in April and May 2018. This included numerous Christmas parties, trips to seaside resorts and most recently a number of events held to celebrate the Royal Wedding. Social events of this kind are extremely popular with older residents.

The Sport and Physical Activity Team has provided tea dances at the Civic Centre since 2012, and more recently at the Winston Churchill Hall, Ruislip. The programme of events has expanded through partnership working with Age UK, Hillingdon Carers, GPs, Hillingdon4All and others. The programme now includes events such as art workshops, healthy walks, coffee mornings, intergenerational reminiscence and music and flower festivals, plus a ‘Day of the Older Person’ held in Uxbridge Town Centre. The aim is to promote access for residents to local activities which offer social occasions to reduce loneliness and increase health, wellbeing and independence in older people. Events have also been made accessible for people who are housebound, for the Gurkha community and for older residents living with dementia or Alzheimer’s, and are held at a range of locations including libraries and community centres.

## Telecareline

The TeleCareLine service supports residents to live safely and independently in their own homes using a range of equipment, such as sensors and detectors all connected back to a local staffed control centre to provide assistance to older people if needed. The development of services like TeleCareLine is part of a broader strategy in Hillingdon working to help reduce the need and frequency for admission to hospital or a nursing home for people with needs arising from a stroke, incontinence, dementia and injuries arising from a fall.

- In April 2014 the TeleCareLine Scheme was made available free of charge to older people aged 80 years or older. The scheme will shortly be extended free of charge to older people over the age of 75.
- As at 31<sup>st</sup> March 2018 5,072 residents are in receipt of TeleCareLine service of which 3,899 are aged 80+.

## Keeping Independent and Healthy

- Free swimming and free swimming lessons for over 65's - Free swimming and free swimming lessons for older people continue to be extremely popular. Lessons take place at the three main pool facilities on a termly basis. Botwell offer 4 classes per week with 3 of the 4 classes at full capacity. Hillingdon Sports and Leisure Centre offers 2 classes per week with both classes at full capacity. Highgrove Pool offers 4 classes per week with 2 at full capacity.
- Extending the Brown Badge Parking Scheme – The Brown Badge Parking Scheme offers older people a designated place to park their car / vehicle which means older people are closer to amenities. This can help to maintain their independence and encourages older people to get out and about to reduce the risk of social isolation.
- During 2017/18, a total of 3,164 Brown Badges were issued to new applicants. At the end of March 2018, there were 11,751 active Brown Badge users. A total of 41.6% of the new Brown Badge applications during 2017/8 were made by residents using the council's online application form. The Council also issued 358 replacement Brown Badges to holders that had mislaid their badges.
- During the year, additional Brown Badge bays were installed in the new ASDA car park in South Ruislip and in the new Lidl car park in Hayes. The Brown Badge bays in the Willow Lawn car park, Ruislip Lido, were also re-configured which resulted in the number of bays increasing by one.
- The Council has recently been contacted by Buckinghamshire County Council for advice on Hillingdon's popular Brown Badge scheme as they are interested in developing a similar scheme.

## **Supporting Older People in the Community**

- Financial support for older people Age UK Hillingdon continues to provide successful Financial Health Checks to help generate additional income for older people. During 2017/18 a total of £386,609 was generated, exceeding the annual target by £86,609. Additional amounts may be generated as DWP continues to deal with claims.
- Allotments - Across the Borough of Hillingdon there are currently 359 allotment plots allocated free of charge to the over 65's. In addition, there are 61 plots allocated to the over 60's at a half price concession.

## **Housing**

- Handyperson service - Age UK Hillingdon continue to support older people in their homes. The transition from the small-scale Handyperson service to a fully functioning local trusted traders service has completed. Two former Age UK Hillingdon 'handy people' have joined the Age UK trusted traders list and are able to complete jobs at comparable rates to the Handyperson service. In addition, local traders are joining the scheme from a far wider range of professional backgrounds including plumbers, gardeners, electricians, builders etc. All traders go through a careful vetting process to ensure they are reputable, trustworthy and provide quality services at reasonable prices.
- Heater Loans scheme The Council continues to provide a heater loan to residents aged over 65 whose heating is not working. In addition, once the heater is returned, the Council pays a one-off small grant to people to ensure they are not discouraged from using the heater by the cost of electricity. An additional stock of 70 heaters has recently been purchased to ensure the scheme is ready to operate once cold weather returns.

## **Financial Implications**

There are no additional cost implications for the Council in respect of this report. The projects detailed in this report are financed from within existing resources across the Council including the 'Leader's Initiative' Fund.

## **RESIDENT BENEFIT & CONSULTATION**

### **The benefit or impact upon residents, service users and communities?**

The Older People's Plan is welcomed by older people as positively continuing to raise their value and profile and is an opportunity to improve the lives of older people in the community.

### **Consultation carried out or required**

Regular feedback from the Hillingdon Older People's Assembly Steering Group and Older People's Assembly is used to help shape future priorities. The Older People's Assembly in

Hillingdon periodically receives progress updates on delivering the promises set out within the Older People's Plan.

## CORPORATE CONSIDERATIONS

### Corporate Finance

Corporate Finance has reviewed this report and the associated financial implications, noting that the broad range of initiatives outlined above are fully funded within the existing budgets - including the Leader's Initiative.

### Legal

Before the Cabinet is a progress update report on the delivery of Hillingdon's Older People's Plan for 2017/18.

Under the Council's Constitution the Cabinet has the appropriate powers to agree the recommendation proposed at the outset of this report.

There are no legal issues arising out of the recommendation proposed at the outset of this report.

## BACKGROUND PAPERS

Previous Cabinet reports



## Appendix A

### Older People's Action Plan 2017/18, Q4 Update – June 2018

Ref No	Task	Actions	Lead	Target Dates	Progress Update
<b>1. Safety and Security</b>					
1.1	Increase home security amongst older people.	1.1.1 Ensure the free burglar alarms scheme is delivered and that a free service is offered after 18 months. (Phase 10 installations & Phase 8 servicing)	John Wheatley	31.03.18	<p><u>Ongoing</u> – To help older people feel safe and secure, free burglar alarms have been installed into the homes of older people aged over 65.</p> <p>At the end of May 2018, Phase 10 installations had completed and 181 alarms had been installed under Phase 11, leaving a further 819 to be installed in older residents' homes.</p> <p>A further 1000 alarms have been serviced in Phase 9 during 2017/18. Phase 10 servicing is now underway with 74 alarms having the necessary checks and battery replacement carried out.</p>
1.2	Take action to tackle rogue traders.	1.2.1 Address reports of Rogue Traders including raising awareness.	Martin King	31.03.18	<p><u>Ongoing</u> - Trading Standards Officers continue to respond quickly to reports of rogue traders. When complaints are received officers review the circumstances of each case and decide if an intervention is required.</p> <p>In the fourth quarter of 2017/2018, one reports of doorstep crime was received by the Trading Standards Service in which an older person was targeted. Trading Standards were contacted by the victim's bank who were concerned about the amount of money being withdrawn from the account. Trading Standards Officers visited the victim in order to offer her the necessary advice and support. It turns out she was a repeat victim.</p>

					Where appropriate, Trading Standards will liaise with the council's Adult Safeguarding Team to ensure that the borough's residents receive the help and support they need.
<b>2. Preventative Care</b>					
2.1	Assist vulnerable people to secure and maintain their independence	2.1.1 Continue to deliver the TeleCareLine service	Manesh Patel	31.03.18	<p><u>Ongoing</u> - The TeleCareLine service supports residents to live safely and independently in their own homes using a range of equipment, such as sensors and detectors all connected back to a local staffed control centre to provide assistance to older people if needed. Since 1st April 2014 the TeleCareLine Scheme has been free to older people aged 80 years or older. Going forward the scheme will be made free to people aged over 75.</p> <p>As at 31st March 2018, 5,072 residents were in receipt of TeleCareLine service of which 3,899 are aged 80+.</p>

3. Keeping Independent and Healthy (Health and Wellbeing)					
3.2	Provide opportunities for older people to participate in sport and physical activity.	3.2.1 Work with a range of partners to deliver and promote take-up of physical activity as part of Hillingdon's Health and Wellbeing Strategy	Priscilla Simpson	31.03.18	<p><u>Ongoing</u></p> <p>Mature Exercise Programme</p> <p>19 'MOVES' sessions run weekly</p> <p>Total = 819 residents</p>

		3.2.2 Continue to offer free swimming sessions to residents aged 65+	Nicky McDermott	31.03.18	<p><u>Ongoing</u> – The programme for older people to take up free swimming continues to be popular.</p> <p>Between December 2017 and March 2018 8,433 visits were made, this is up by 821 visits compared to 7,612 visits for the same period last year.</p>
		3.2.3 Deliver free swimming lessons for people aged 65+	Nicky McDermott	31.03.18	<p><u>Ongoing</u> – Free swimming lessons in Hillingdon commenced from April 2014 and continue to be popular.</p> <p>Lessons take place at the three main pool facilities on a termly basis. Attendance has remained stable across the pools. A total of 10 classes of 30 minutes per lesson are offered each week at the 3 centres. 7 are at full capacity.</p>
		3.2.4 Hold regular tea dances and other dances for older people to promote participation in physical activity.	Priscilla Simpson	31.03.18	<p><u>Ongoing</u></p> <p>Tea Dances remain popular with good levels of attendance each month.</p> <p>Attendance figures for Jan - March 2018:</p> <p>489 Civic Centre Tea Dance  213 Winston Churchill Hall Tea Dance  335 Yiewsley West Drayton Community Centre Tea and Line Dances  68 Botwell Leisure Centre 'Desi' (Bollywood/Bhangra style) dance</p> <p>Total = 1105 residents</p>

		3.2.5 - To better enable residents living with dementia to continue to live independently in our community and feel supported and knowledgeable of where they can access advice and help when required.	Priscilla Simpson	31.03.18	<p><u>Ongoing</u> -This project to support residents with dementia is developing well in partnership with the Alzheimer's Society</p> <p><u>Tovertafel</u></p> <p>Tovertafel continues to be popular. Four Tovertafels have now been installed in libraries. The project was presented to the registered managers' network and care homes now bring residents to 'play' with Tovertafel. New residents living with dementia regularly attend the Friday Tovertafel session at Uxbridge. Tovertafel sessions can now be booked for use directly through the libraries.</p> <p><u>Events to support Older people</u></p> <p>During Q4 there were two events for older people with a focus on housebound residents at West Drayton Community Centre: had 86 people attended the event in January and 75 people attended in March. Activities included seated exercise; seated golf; Drummunity (drumming) session; Bus Pass to Broadway entertainment; refreshments and information stalls.</p> <p>For each event transport was provided to 45 people to ensure that people with limited mobility could attend. Feedback was very positive. Residents enjoy the opportunity to socialise and leave the house. A successful trip to the new Bunker Visitor Centre took place in May 2018.</p>
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					<p><u>Dementia Action Alliance:</u></p> <p>Hillingdon has successfully applied to become a Dementia Friendly Community. The Alliance currently has 28 partner organisations.</p> <p><u>Dementia Coffee Mornings:</u></p> <p>The coffee mornings remain popular with a total of 12 new service users attending the Botwell Coffee morning and 8 new service users attending Uxbridge. Two new coffee mornings are planned for Northwood Hills and Ruislip Manor libraries.</p> <p><u>Dementia Friends:</u></p> <p>In Q4 there were a total of 42 new dementia friends. In 2017/18 the Council made 183 new dementia friends. In total there are over 7700 dementia friends in Hillingdon out of which the Council has trained 2276. This makes Hillingdon the second highest Borough in London for the number of Dementia Friends.</p> <p><u>Dementia Healthy Walk:</u></p> <p>The dementia friendly walks continue on a monthly basis.</p>
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3.3	Continue to develop and expand the Brown Badge Parking Scheme for older people.	<p>3.3.1 Continue to deliver the Brown Badge older persons parking scheme and promote the scheme to older people.</p> <p>Encourage provision of Brown Badge bays as part of planning developments wherever possible.</p>	Roy Clark	31.03.18	<p><u>Ongoing</u> -</p> <p>In the 3 months to April 2018, a total of 1,411 new Brown Badges were issued to our older residents and, at the start of April 2018, there were 11,751 active Brown Badge users.</p> <p>During the same period 107 replacement Brown Badges were issued to holders that had mislaid their badges. There was an increase in the number of Brown Badge applications during this period as a result of Ward Councillors making residents aware of the Brown Badge scheme.</p>
3.4	Continue to develop and expand facilities for older people in Hillingdon's allotments.	3.4.1 Improve access and facilities for older people in Hillingdon's allotments	Adrian Batten	31.03.18	<p><u>Ongoing</u> - Regular maintenance jobs continue to be carried out, including repairing water leaks to troughs, fencing, grounds maintenance and waste removal as required.</p> <p>359 free allotment plots are allocated to the over 65's. This initiative will continue for 2018/2019 financial year. 61 plots are allocated to the over 60's at a half price concession.</p> <p>Works took place in January to improve facilities at Chestnut Avenue allotments. Chrysalis funding has been awarded to provide palisade fencing and communal building roof repairs at Hill House, for new perimeter fencing and raised beds at Hayes End, and for improved entrance fencing at Ashford Avenue allotments to prevent trespassing.</p>

3.5	Actively promote the opportunities available to older people to keep healthy, independent and well and establish what difference they are making to improve the lives of older people	3.5.1 Ensure articles appear in every edition of Hillingdon People and on the Council website promoting the opportunities available and making use of feedback from older people	Emma Gilbertson / Lisa Taylor	31.03.18	<p><u>Ongoing</u> – articles appear in every edition of Hillingdon People within the older people's page. Recent content is as follows:</p> <p><b>Hillingdon People March/April 2018</b></p> <ul style="list-style-type: none"> <li>• New Desi dance session launched at Botwell Green Sports and Leisure Centre.</li> <li>• Opportunities to socialise and stay active (adult learning, bowling, dining centres, led walks, library groups, mobile library, MOVES fitness programme, dancing, volunteering and Call in Time from Age UK.</li> <li>• Budget - council tax freeze for over-65s</li> </ul> <p><b>Hillingdon People June 2018</b></p> <ul style="list-style-type: none"> <li>• TfL step-free access news welcomed (Ruislip and Ickenham tube stations)</li> <li>• Positive hospital discharge figures - council working closely with NHS to better understand issues resulting in delays.</li> <li>• Safety feature - scam protection advice and burglar alarm scheme publicity</li> <li>• Revamped bowling clubhouse for Ruislip Bowls Club and Mill Bowling Club</li> </ul> <p>The Older People's Assembly took place on 27 March 2018 in the council chamber. The two areas covered were "update on works carried out on roads and pavements across the borough" and the various services offered to residents by H4All.</p>
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					<p>The Highways and Traffic Manager shared information on planned maintenance, improvements, and the regulatory functions. He also provided information about the challenges of highways maintenance and how work is prioritised.</p> <p>The Community Development Officer from H4All shared information on the services they offer. These include home visits, practical and emotional support, counselling and befriending services and volunteering opportunities.</p> <p>She talked about how these opportunities have been a way for people to be actively involved and in turn help in reducing social isolation.</p> <p>Attendees were given the opportunity to ask questions and have discussions on the areas covered.</p>
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4. Supporting Older People in the Community					
4.1	Improve financial inclusion for older people in the Borough	4.1.1 Deliver benefits and financial advice and support sessions for older people across the Borough through the Age UK Hillingdon financial health checks	Age UK Hillingdon  Julian Lloyd	31.03.18	<p><u>Ongoing</u></p> <p>Between January to March 2018 a total of 66 people were referred for a FHC, lead to generating £60,653 of extra income. Total for the 17/18 year was £386,609 which exceeded our annual target by £86,609</p> <p>Additional amounts may be generated as DWP continues to deal with claims.</p>
4.2	Support older people in their own homes to stay warm and healthy during the winter months	4.2.1 Provide free temporary heaters and small grants to cover electricity costs to older people.	John Wheatley	31.03.18	<p><u>Ongoing –</u></p> <p>The Council continues to provide a heater loan to residents aged over 65 whose heating is not working. In addition, once the heater is returned, the Council pays a one-off small grant to people to ensure they are not discouraged from using the heater by the cost of fuel.</p> <p>An additional stock of 70 heaters has recently been purchased to ensure the scheme is ready to operate again once cold weather returns.</p>

4.3	Provide and encourage opportunities for older people to actively participate in events across Hillingdon.	4.3.1 Provide support to community groups for older people as requested through the Leader's Initiative for Older People.	John Wheatley	31.03.18	<p><u>Ongoing</u> – The Leader continues to support community groups working with older people.</p> <p>During 2017/18 and the first months of 18/19, funding was made available for over 50 celebratory events and excursions. This included numerous Christmas parties, several coach trips to seaside resorts and most recently a number of events held to celebrate the Royal Wedding.</p>
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<b>5. Housing</b>					
5.1	Help older people to live independently in safe, warm homes.	5.1.2 Deliver the Handyperson Service	Age UK Hillingdon Julian Lloyd	31.03.18	<p><u>Ongoing</u> -</p> <p><u>Handyperson service</u> - Age UK Hillingdon continue to support older people in their homes. The transition from the small-scale Handyperson service to a fully functioning local 'trusted traders' service has completed.</p> <p>Two former Age UK Hillingdon 'handy people' have joined the Age UK trusted traders list and are able to complete jobs at comparable rates to the Handyperson service.</p> <p>In addition, local traders are joining the scheme from a far wider range of professional backgrounds including plumbers, gardeners, electricians, builders etc. All traders go through a careful vetting process to ensure they are reputable, trustworthy and provide quality services at reasonable prices.</p>
		5.1.3 Deliver the Falls Prevention Service	Age UK Hillingdon Julian Lloyd	31.03.18	<p><u>Ongoing</u> -</p> <p>Age UK Hillingdon provide a free Falls Prevention Service funded by Hillingdon CCG to people aged 65 or over. A falls assessment is conducted and advice is given on the range of aids, adaptations and other support which may be available.</p> <p>A home exercise programme may be prescribed to build confidence, improve strength and increase mobility. For the period January to March 2018 Age UK received 62 referrals and had 12 clients on the waiting list on 31.3.18. Currently the waiting list time is 6 weeks. A new physiotherapist has been recruited to help reduce waiting times.</p>

5.2	Deliver the major adaptations programmes for all tenures within budget	<p>5.2.1 Improve private sector homes for older vulnerable people</p> <p>Complete major adaptations increasing independence for older people</p>	Residents Services	31.03.17	<p><u>Ongoing –</u></p> <p>During the period 1st April 2017 to 31st March 2018 the DFG &amp; Adaptations Team completed works for a total number of 301 cases. There are currently 376 active cases as at 31st March 2018.</p> <p>Of the cases in the pipeline, these include:</p> <ul style="list-style-type: none"> <li>• 190 level access showers</li> <li>• 45 ramps</li> <li>• 52 stair lifts</li> <li>• 22 specialist toilets</li> <li>• 7 through floor lifts</li> <li>• 15 Ceiling track hoist</li> <li>• 3 step lifts</li> </ul> <p>For those cases approved, officers are using our framework contractor and alternative providers to deliver and actively progress the cases through to completion as quickly as possible. Our alternative providers are delivering modular ramps, stair lifts, through floor lifts and step lifts to enable the adaptation team to deliver our programme which is still ongoing.</p>
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## COUNCIL BUDGET - 2017/18 REVENUE AND CAPITAL OUTTURN

<b>Cabinet Member</b>	Councillor Jonathan Bianco
<b>Cabinet Portfolio</b>	Finance, Property and Business Services
<b>Report Author</b>	Paul Whaymand, Corporate Director of Finance
<b>Papers with report</b>	Appendices A - H

### HEADLINE INFORMATION

<b>Purpose of report</b>	<p>This report provides the Council's forecast financial position and performance against the 2017/18 revenue budget and Capital Programme.</p> <p>A net in-year underspend of £2,529k is reported against 2017/18 General Fund revenue budgets as of March 2018 (Outturn) representing an improvement of £1,200k from the position previously reported to Cabinet – primarily due to release of provisions and other activities undertaken as part of the accounts closure process.</p> <p>The latest positions on other funds and the Capital Programme are detailed within the body of this report.</p>
<b>Contribution to our plans and strategies</b>	<p><b>Putting our Residents First: <i>Financial Management</i></b></p> <p>Achieving Value for Money is an important element of the Council's Medium Term Financial Plan.</p>
<b>Financial Cost</b>	N/A
<b>Relevant Policy Overview Committee</b>	Corporate Services and Partnerships
<b>Ward(s) affected</b>	All

### RECOMMENDATIONS

That Cabinet:

1. Note the budget position as at March 2018 (Month 12), including the in-year release of Development and Risk Contingency funds into Directorate Operating budgets as outlined in Table 5
2. Note the use of Capital Receipts to fund service transformation as set out in Appendix E.
3. Note the Treasury Management update as at March 2018 at Appendix F.
4. Continue the delegated authority up until the July 2018 Cabinet meeting to the Chief Executive to approve any consultancy and agency assignments over £50k, with final

sign-off of any assignments made by the Leader of the Council. Cabinet are also asked to note those consultancy and agency assignments over £50k approved under delegated authority between the 19 April 2018 and 21 June 2018 Cabinet meetings, detailed at Appendix F.

5. Approve the release of the following sums from Development and Risk Contingency to Directorate Operating Budgets in 2018/19:
  - a. Waste Disposal Levy and Associated Contracts - £794k
  - b. Demographic Growth - Looked After Children - £260k
  - c. SEN Transport - £184k
  - d. Demographic Growth - Transitional Children - £1,211k
  - e. Demographic Growth - Adults - £353k
6. Approve re-phasing of £16,722k 2017/18 General Fund capital expenditure and financing budgets into future years as set out in Tables 19 and 20 in this report and £30,357k of HRA Capital Budgets from 2017/18 into future years as set out in Table 18.
7. Agree to the appropriation of land and premises at 15-16 Welbeck Court, Welbeck Avenue, Hayes from the Housing Revenue Account to the General Fund to be let as a commercial shop unit.
8. Accept additional Transport for London Local Implementation Plan Corridor and Neighbourhood funding of £426k for 2018/19.
9. Approve acceptance of gift funding in relation to a Planning Performance Agreement on the following major development in accordance with the provisions of Section 93 of the Local Government Act 2003:
  - a. 30/32 Blyth Road, Hayes - Bellway Homes (£23,500)
  - b. Chailey Industrial Estate, Pump Lane, Hayes - Fairview Homes (£43,500)
10. Approve the changes to Leisure Fees & Charges as set out in Appendix H.
11. Agree that the Council donates £14,873 to the Mayor of Hillingdon's Charitable Trust to support local good causes, funded from the proceeds of kerbside textile waste collection and matched funding from the HIP Initiatives budget, with a further donation to top up the overall income for the year to £90,000.
12. Accept grant funding of £378,241 from the Ministry of Housing, Communities & Local Government Rough Sleeping Initiative Fund for 2018/19.

## INFORMATION

### Reasons for Recommendations

1. The reason for **Recommendation 1** is to ensure that the Council achieves its budgetary objectives, providing Cabinet with an update on performance at Month 12 against budgets approved by Council on 23 February 2017. This recommendation also seeks ratification of the release of Development and Risk Contingency completed during the closure of the 2017/18 accounts. **Recommendation 2** provides an update on the use of Capital Receipts at paragraph 20. An update on the Council's Treasury Management activities is signposted in **Recommendation 3**.
2. **Recommendation 4** is intended to enable continued delegation of approval for appointment of consultancy and agency appointments over £50k to the Chief Executive, with final sign-off from the Leader of the Council. In addition, Appendix F reports back on use of this delegated authority previously granted by Cabinet.
3. It is proposed to release those elements of Development and Risk Contingency relating to prior year growth into base budgets. There is currently £8,060k budgets held within Development and Risk Contingency, with £2,802k of this sum directly attributable to growth which is no longer contingent, i.e. 2016/17 growth confirmed as required in the outturn.



**Recommendation 5** therefore seeks authority to release this £2,802k to appropriate service operating budgets.

4. Given that some Capital Projects run over multiple years, it is sometimes necessary for budgets relating to underspends in-year to be re-phased into future years to fund future spend on said projects. **Recommendation 6** seeks approval to re-phase £16,722k of General Fund and £30,357k of HRA budgets into future years as set out in this report and appendices.
5. **Recommendation 7** - It is proposed that the commercial premises at 15 and 16 Welbeck Court, Welbeck Avenue, Hayes, are re-appropriated to the General Fund from the HRA as the original proposal to convert the units into residential units are impractical due to unforeseen site constraints. The Appropriation will be accounted for as a notional Capital Receipt at market value for which the estimated land value of £157k can be managed within the existing General Fund capital programme.
6. **Recommendation 8** – In March 2018, Transport for London announced an increase in LIP Corridors and Neighbourhood funding of £426k for 2018/19, following the Mayor of London's announcement about additional income from business rates to support local authorities in delivering the Mayor's Transport Strategy.
7. Gift funding has been offered by developers which if accepted by Cabinet will be utilised to fund dedicated staff to support this pre-application and application work. **Recommendation 9** seeks authority from Cabinet to approve the acceptance of this sum in relation to Planning Performance Agreements.
8. Fees & charges for the 2018/19 budget were approved at Council budget setting in February 2018. Leisure centre fees were not amended as it was previously agreed with the Council's leisure providers GLL and Fusion to refresh fees and charges at leisure centres in-year, i.e. subsequent to new 2018/19 fees & charges being formally approved and published by neighbouring boroughs. The output from this exercise in terms of the proposed increases has been summarised at Appendix H. **Recommendation 10** seeks authority from Cabinet to implement these changes.
9. Cabinet on 19 June 2014 agreed that proceeds from the kerbside textile waste initiative introduced in 2013 would be donated to the Mayors charity. The proceeds from this scheme in 2017/18 amounted to £7,436, with matched funding bring the overall donation to £14,873. **Recommendation 11** seeks authority for this payment to the Mayor's charity alongside a further contribution to bring total monies raised to £90,000.
10. A targeted £30 million fund was announced on 30 March 2018 for local authorities with higher numbers of rough sleepers. Hillingdon was one of 83 local authorities that were successful in their 2018/19 funding bids, which were published by the Government on 11 June 2018. Most rough sleeping in the Borough takes place in or around Heathrow Airport. **Recommendation 12** seeks Cabinet authority to accept the ring-fenced grant funding of £378,241 to service operating budgets.

### **Alternative options considered**

11. There are no other options proposed for consideration.

## **SUMMARY**

### **REVENUE**

12. General Fund revenue budgets are reporting an underspend of £2,529k, with underspends against both Directorate and Corporate Operating Budgets being off-set by a pressure on Development and Risk Contingency. As a result of this underspend, General Fund Balances total £40,321k at year end, an increase of £1,583k from the opening 2017/18 position.
13. The outturn position represents an improvement of £1,200k on the previously reported position, which includes £412k previously noted uncommitted growth and contingency budgets, £236k additional income from the outturn review of recharges to other funds and £552k of other improvements primarily linked to the release of provisions during the closure of accounts.
14. In March 2017 the Government announced supplementary funding to the Improved Better Care Fund, frontloading resources previously anticipated to be available from 2018/19 and 2019/20 in order to support local authorities in stabilising the Social Care provider market. The Council's 2017/18 Budget included provision within inflation allocations of £4,903k for this very purpose, which was originally to be funded from a planned £5,000k drawdown from General Reserves. As funding of £4,054k became available during 2017/18, the planned drawdown from reserves was reduced to £946k by this exceptional item.
15. £14,880k of the £15,508k 2017/18 savings are banked in full and £528k on track for delivery during 2018/19. The remaining £100k reported as 'amber' is ultimately expected to be delivered in full. £1,133k of savings were promoted from 'green' to banked since Month 11, demonstrating continuing progress in the delivery of the 2017/18 savings programme. Progress against delivery of the £628k of 'green' and 'amber' items will continue to be monitored into the new financial year alongside the broader 2018/19 savings programme.
16. With the exception of the Collection Fund, there are no material variances on other funds affecting the General Fund position. A surplus of £2,670k is reported within the Collection Fund, as a result of a favourable position on Council Tax, which is predominantly driven by the 2016/17 outturn surplus and which is being used to support the General Fund budget in 2018/19.
17. An in-year overspend of £2,989k is reported against the Schools Budget, representing an adverse movement of £618k from the position previously reported at Month 11. The total deficit to carry forward into 2018/19 is therefore £4,125k, with deficits historically being funded from subsequent Dedicated Schools Grant allocations and therefore not impacting upon the General Fund position.

### **CAPITAL**

18. An underspend of £20,995k is reported against the 2017/18 General Fund Capital Programme, predominantly as a result of re-phasing of project expenditure. A favourable movement of £2,049k is reported on cost variances, primarily as a result of releasing uncommitted budget where capacity already exists in 2018/19 budgets.

## FURTHER INFORMATION

### General Fund Revenue Budget

19. An underspend of £2,529k is reported against normal operating activities at outturn, driven by underspends of £1,942k and £450k against Directorate and Corporate Operating Budgets, being off-set by a pressure across Development & Risk Contingency items of £97k. This position represents an improvement of £1,200k on Month 11 projections, principally as a result of provisions being released as part of the closure of accounts with limited movement in underlying service positions.
20. The Improved Better Care Fund grant item has been treated as an Exceptional Item as the announcement of the increase in funding was made in March 2017, after the budget for 2017/18 was set. This funding represents an increase in Social Care funding of £4,054k for 2017/18 which was used to stabilise the Adult Social Care placements market.
21. The Council's General Fund revenue budget contained £15,508k savings, with £15,408k either banked or on track for delivery at outturn, no movement from the previously reported position. The underspend against operating budgets reflects the status of these savings, which are ultimately expected to be banked in full during 2018/19.

**Table 1: General Fund Overview**

Original Budget £'000	Budget Changes £'000	Service	Outturn		Variance (Outturn) £'000	Variance (As at Month 11) £'000	Movement from Month 11 £'000
			Revised Budget £'000	Forecast Outturn £'000			
194,079	13,667	Directorate Operating Budgets	207,746	205,804	(1,942)	(1,144)	(798)
1,495	2,740	Corporate Operating Budgets	4,235	3,785	(450)	(460)	10
19,216	(11,156)	Development & Risk Contingency	8,060	8,157	97	275	(178)
454	0	Priority Growth	454	220	(234)	0	(234)
5,451	(5,151)	Unallocated Budget Items	300	300	0	0	0
<b>220,695</b>	<b>100</b>	<b>Sub-total Normal Activities</b>	<b>220,795</b>	<b>218,266</b>	<b>(2,529)</b>	<b>(1,329)</b>	<b>(1,200)</b>
0	(4,054)	Exceptional Items IBCF Allocation (announced March 2017)	(4,054)	(4,054)	0	0	0
<b>220,695</b>	<b>(3,954)</b>	<b>Total Net Expenditure</b>	<b>216,741</b>	<b>214,212</b>	<b>(2,529)</b>	<b>(1,329)</b>	<b>(1,200)</b>
(215,695)	(100)	Budget Requirement	(215,795)	(215,795)	0	0	0
<b>5,000</b>	<b>(4,054)</b>	<b>Net Total</b>	<b>946</b>	<b>(1,583)</b>	<b>(2,529)</b>	<b>(1,329)</b>	<b>(1,200)</b>
(38,738)	0	Balances b/fwd	(38,738)	(38,738)			
<b>(33,738)</b>	<b>(4,054)</b>	<b>Balances c/fwd 31 March 2018</b>	<b>(37,792)</b>	<b>(40,321)</b>			

22. General Fund Balances total £40,321k at 31 March 2018 as a result of the movements outlined above. The Council's current MTFE assumes that unallocated balances will remain between £15,000k and £32,000k to manage emergent risks, with any sums above that level earmarked for use to smooth the impact of government funding reductions.

## Directorate Operating Budgets (£1,942k underspend, £798k improvement)

23. Table 2 provides an overview of the final outturn on Directorate Operating Budgets with further detail for each directorate contained within Appendix A to this report. An underspend of £1,942k is reported, representing a £798k improvement on Month 11 primarily as a result of a review of recharges to other funds and release of previously established provisions during the closure of accounts.
24. The Council is currently permitted to finance the costs associated with service transformation from Capital Receipts, with both one-off implementation costs and the support for service transformation, including the BID team, being funded from this resource. £4,292k of such costs were funded from Capital Receipts during 2017/18 and have therefore been excluded from group monitoring positions.
25. A detailed breakdown of these costs incurred during 2016/17 and 2017/18 is attached to this report as Appendix E. The table within the appendix outlines how the £6,655k of capitalised spend over these years has been incurred in order to facilitate delivery of £36,420k savings over a three-year period.
26. The initial expectations for service transformation costs eligible for flexible use of Capital Receipts were £2,500k for 2016/17 and £2,750k for 2017/18. £878k of spend incurred in 2017/18 related to 2018/19 savings proposals and therefore over the years 2016/17-2017/18, a total of £5,777k spend was capitalised using Capital Receipts against a forecast £5,250k, a £527k variance.

**Table 2: Directorate Operating Budgets**

Original Budget £'000	Budget Changes £'000	Service		Outturn		Variance (Outturn) £'000	Variance (As at Month 11) £'000	Movement from Month 11 £'000
				Revised Budget £'000	Forecast Outturn £'000			
7,141	699	Chief Executive's Office	Expenditure	7,840	7,851	11	10	1
(1,103)	(56)		Income	(1,159)	(1,192)	(33)	(22)	(11)
<b>6,038</b>	<b>643</b>		<b>Sub-Total</b>	<b>6,681</b>	<b>6,659</b>	<b>(22)</b>	<b>(12)</b>	<b>(10)</b>
16,640	817	Finance	Expenditure	17,457	17,290	(167)	(149)	(18)
(3,517)	186		Income	(3,331)	(3,635)	(304)	(167)	(137)
<b>13,123</b>	<b>1,003</b>		<b>Sub-Total</b>	<b>14,126</b>	<b>13,655</b>	<b>(471)</b>	<b>(316)</b>	<b>(155)</b>
109,841	5,651	Residents Services	Expenditure	115,492	117,410	1,918	995	923
(36,991)	(5,043)		Income	(42,034)	(44,559)	(2,525)	(1,414)	(1,111)
<b>72,850</b>	<b>608</b>		<b>Sub-Total</b>	<b>73,458</b>	<b>72,851</b>	<b>(607)</b>	<b>(419)</b>	<b>(188)</b>
129,618	12,551	Social Care	Expenditure	142,169	140,995	(1,174)	(664)	(510)
(27,550)	(1,138)		Income	(28,688)	(28,356)	332	267	65
<b>102,068</b>	<b>11,413</b>		<b>Sub-Total</b>	<b>113,481</b>	<b>112,639</b>	<b>(842)</b>	<b>(397)</b>	<b>(445)</b>
<b>194,079</b>	<b>13,667</b>	<b>Total Directorate Operating Budgets</b>		<b>207,746</b>	<b>205,804</b>	<b>(1,942)</b>	<b>(1,144)</b>	<b>(798)</b>

27. An underspend of £22k is reported against the Chief Executive's Office for 2017/18, primarily as a result of an overachievement of planning and lease fee earning income in Legal and underspends against non-staffing budgets within Human Resources. These favourable variances were off-set by staffing overspends across both Human Resources and Legal Services where the services have been unable to meet their MVF.
28. A favourable movement of £155k is reported across Finance, which brings the total underspend to £471k for 2017/18. The overall underspend across Finance is primarily as a result of vacant posts across the Directorate and implementation of the Finance Phase 1

business case delivering MTFF savings in 2018/19. The movement from Month 11 is due to an increase in the charge to the HRA for Counter Fraud work carried out this year.

29. An overall underspend of £607k is reported across Residents Services, which incorporates a number of compensating variances and movements from Month 11 forecasts detailed in Appendix A to this report. The total variance is primarily due to staffing underspends across the Directorate, most notably in Administrative, Technical & Business Services and Infrastructure, Waste & ICT. The favourable staffing variances are accompanied by adjustments to bad debt provisions at year end, which contribute towards an overachievement of income of £2,525k against the budgeted position. There are however various underlying income pressures across the Directorate which have been discussed throughout the year, these include but are not limited to Uxbridge car parks and imported food sampling.
30. Social Care budgets have underspent by £842k during 2017/18, largely due to a number of vacant posts across the Directorate which were not covered by agency staff. The non-staffing underspend of £264k is as a result of increased charges to the HRA following BID reviews of a number of services and is off-set by the £332k underachievement of income relating to the Educational Psychology Service.

### Progress on Savings

31. The Council's 2017/18 General Fund revenue budget contained £15,508k savings, with all prior year savings delivered in full during 2016/17. £14,880k savings are reported as banked at Outturn, with £528k marked as on track for delivery during 2018/19 and the remaining £100k being classed as Amber. The item reported as Amber is ultimately expected to be delivered in full, with no items being reported as having serious risks of non-delivery. Progress in delivery of the £628k savings classified as Green and Amber will continue to be tracked into the new financial year.

**Table 3: Savings Tracker**

2017/18 General Fund Savings Programme	CE's Office & Finance	Residents Services	Social Care	Cross Cutting	Total Savings	
	£'000	£'000	£'000	£'000	£'000	%
B Banked	(1,077)	(6,158)	(6,964)	(681)	(14,880)	96.0%
G On track for delivery	0	(45)	(150)	(333)	(528)	3.4%
A Potential significant savings shortfall or a significant or risky project which is at an early stage;	0	0	0	(100)	(100)	0.6%
R Serious problems in the delivery of the saving	0	0	0	0	0	0.0%
<b>Total 2017/18 Savings</b>	<b>(1,077)</b>	<b>(6,203)</b>	<b>(7,114)</b>	<b>(1,114)</b>	<b>(15,508)</b>	<b>100.0%</b>

## Corporate Operating Budgets (£450k underspend, £10k adverse movement)

32. Corporately managed expenditure includes revenue costs of the Council's Capital Programme, the net impact of Housing Benefit Subsidy arrangements on the Council, externally set levies and income arising from the provision of support services to other funds and ring-fenced budgets.
33. As a result of deferral of external borrowing and an improved outlook for investment income, the final underspend for 2017/18 is £439k across Interest and Investment Income. Within Levies and Other Corporate Budgets, reduced uptake of the Council Tax Older People's Discount supplements the compensatory variances on New Homes Bonus Refund Grant and the West London District Coroners Services to deliver a £10k net underspend.

**Table 4: Corporate Operating Budgets**

Original Budget £'000	Budget Changes £'000	Service		Outturn		Variance (Outturn) £'000	Variance (As at Month 11) £'000	Movement from Month 11 £'000
				Revised Budget £'000	Outturn £'000			
0	0	Interest and Investment Income	Salaries	0	0	0	0	0
5,259	425		Non-Sal Exp	5,684	5,314	(370)	(360)	(10)
(104)	(752)		Income	(856)	(925)	(69)	(81)	12
<b>5,155</b>	<b>(327)</b>		<b>Sub-Total</b>	<b>4,828</b>	<b>4,389</b>	<b>(439)</b>	<b>(441)</b>	<b>2</b>
450	7	Levies and Other Corporate Budgets	Salaries	457	457	0	0	0
11,237	1,068		Non-Sal Exp	12,305	12,417	112	86	26
(14,788)	2,143		Income	(12,645)	(12,767)	(122)	(106)	(16)
<b>(3,101)</b>	<b>3,218</b>		<b>Sub-Total</b>	<b>117</b>	<b>107</b>	<b>(10)</b>	<b>(20)</b>	<b>10</b>
0	0	Housing Benefit Subsidy	Salaries	0	0	0	0	0
144,372	(1,419)		Non-Sal Exp	142,953	143,189	236	1,391	(1,155)
(144,931)	1,268		Income	(143,663)	(143,900)	(237)	(1,390)	1,153
<b>(559)</b>	<b>(151)</b>		<b>Sub-Total</b>	<b>(710)</b>	<b>(711)</b>	<b>(1)</b>	<b>1</b>	<b>(2)</b>
<b>1,495</b>	<b>2,740</b>	<b>Total Corporate Operating Budgets</b>		<b>4,235</b>	<b>3,785</b>	<b>(450)</b>	<b>(460)</b>	<b>10</b>

## Development & Risk Contingency (£97k overspend, £178k improvement)

34. The Council set aside £19,216k to manage volatile and uncertain elements of budgets within the Development & Risk Contingency, which included £18,466k in relation to specific risk items and £750k as General Contingency to manage unforeseen issues. £10,656k of this budget was released into base budgets during Month 7 to reflect growth which is no longer contingent, with a further £500k released from General Contingency to meet one-off costs incurred during 2017/18.

**Table 5: Development & Risk Contingency**

Original Budget £'000	Budget Changes £'000	Service		Outturn		Variance (Outturn) £'000	Variance (As at Month 11) £'000	Movement from Month 11 £'000
				Revised Budget £'000	Forecast Outturn £'000			
291	0	Fin.	Uninsured claims	291	291	0	0	0
1,736	0	Residents Services	Impact of Welfare Reform on Homelessness	1,736	1,736	0	0	0
3,522	(2,728)		Waste Disposal Levy & Associated Contracts	794	485	(309)	(309)	0
100	0		High Speed 2 Challenge Fund	100	100	0	0	0
200	0		Heathrow Expansion Challenge Fund	200	200	0	0	0
1,648	0	Social Care	Asylum Service	1,648	1,970	322	322	0
5,298	(5,038)		Demographic Growth - Looked After Children	260	1,465	1,205	1,205	0
277	0		Social Worker Agency Contingency	277	277	0	0	0
184	0		SEN transport - Contingency	184	248	64	64	0
2,910	(1,699)		Demographic Growth - Transitional Children	1,211	880	(331)	(331)	0
785	(432)		Demographic Growth - Adults	353	0	(353)	(353)	0
197	0		Winterbourne View	197	50	(147)	(147)	0
759	(759)		Deprivation of Liberty Safeguards	0	0	0	0	0
559	0	Corp. Items	Apprenticeship Levy	559	376	(183)	(176)	(7)
750	(500)		General Contingency	250	79	(171)	0	(171)
<b>19,216</b>	<b>(11,156)</b>	<b>Total Development &amp; Risk Contingency</b>		<b>8,060</b>	<b>8,157</b>	<b>97</b>	<b>275</b>	<b>(178)</b>

35. The reduction of households in high-cost B&B has continued throughout 2017/18, with Earmarked Reserves no longer required to finance in-year investment to secure suitable properties and funding being retained to manage this volatile area in the new financial year. The one-off disbursement from the West London Waste Authority in respect of excess reserves results in a £309k underspend against waste disposal.
36. The drawdown from the Asylum contingency for 2017/18 was £1,970k, a £322k pressure against the budgeted position. This is due to the reduction in income following confirmation from the Home Office that a number of supported individuals will no longer be eligible for funding.
37. An overspend of £1,205k is reported against the Looked After Children contingency, which predominantly relates to the cost of CWD placements and adoption, where the service had to place children outside of the borough.

38. The previously reported pressure against the SEN transport contingency item was realised at outturn. This £64k overspend was due to higher than anticipated growth in demand for the service.
39. The underspend against the Transitional Children Contingency item is as a result of transition clients entering the service at lower than anticipated costs as they have remained in education settings for longer periods.
40. There was no drawdown required against the Adults Demographic Growth Contingency as previously reported, due to ongoing process improvements for placements, including timely assessment and recognition of external funding streams, combined with reduced demand for Physical Disability client placements.
41. £50k of the £197k budget was required from the Winterbourne View Contingency as the majority of clients were funded through the CCG.
42. As in previous years, the Council retains a General Contingency to meet the costs of exceptional or emerging pressures which had not been specifically provided for at the time of budget setting. At Month 10, £500k of this contingency was allocated to Residents Services budgets in respect of fly tipping and storm damage costs and the extended opening of the Winter Night Shelter. During outturn a further £79k was released from General Contingency, primarily to fund exceptional Storm Damage mitigation costs.

### Priority Growth

43. The 2017/18 General Fund revenue budget approved by Council in February 2017 set aside £254k of unallocated Priority Growth, in addition to £200k of base budget available to support HIP Initiatives. The 2017/18 HIP budget is supplemented by £954k brought forward balances, which provided £1,154k resources for HIP Initiatives.
44. £395k of projects were approved for funding from HIP resources during 2017/18, leaving £749k available for future release. The £20k allocation of Priority Growth in Table 6 below is as a result of the recommendation in the December Cabinet Report relating to the refurbishment works at Willow Tree Centre.

**Table 6: Priority Growth**

Original Budget	Budget Changes	Priority Growth	Outturn		
			Revised Budget	Approved Allocations	Unallocated Balance
£'000	£'000		£'000	£'000	£'000
200	0	HIP Initiatives Budgets	200	0	(200)
0	954	B/fwd Funds	954	395	(559)
254	0	Unallocated Priority Growth	254	20	(234)
<b>454</b>	<b>954</b>	<b>Total Priority Growth</b>	<b>1,408</b>	<b>415</b>	<b>(993)</b>

### Schools Budget

45. An in-year overspend of £2,989k is reported against the Dedicated Schools Grant in 2017/18, bringing the brought forward deficit on the centrally retained reserve to £4,125k. This position reflects pressures of £3,489k mainly due to a significant increase in the cost of placements as the service moves all children onto Education & Health Care Plans (EHCPs) being off-set by £500k contingency provision held back to manage such emerging pressures. Deficits on the



retained reserve have historically been funded from future Dedicated Schools Grant allocations.

### **Collection Fund**

46. The Collection Fund is reporting a £2,670k surplus for 2017/18, made up of £3,179k surplus against Council Tax and a £509k deficit across Business Rates. This represents a £49k adverse movement from the Month 11 reported position and is still broadly in line with assumptions made in the 2018/19 budget of a £2,611k carried forward surplus.
47. The overall position on Council Tax is driven by the £2,004k from the release of historic provisions for doubtful debt following the adoption of an improved accounting methodology from 2016/17. Similarly the £509k pressure on Business Rates is largely as a result of the £408k pressure on the 2016/17 brought forward surplus balance.
48. Within this position Council Tax has improved by £204k from Month 11, mainly as a result of improvements in gross income collected from taxpayers and a corresponding £253k adverse movement in Business Rates, due primarily to the impact of backdated reductions in Rateable Value.

### **Housing Revenue Account**

49. The Housing Revenue Account (HRA) delivered an in-year overall deficit of £8,718k which is a £2,946k improvement on the budgeted deficit of £11,664k. This represents a net £336k favourable movement on the position reported at Month 11. The favourable movements are due to development and risk contingency £609k and housing management £58k. The adverse movements are due to net income £128k, repairs and planned maintenance £147k, tenant services £10k and interest and investment income £46k. As a result, HRA General Balances total £37,108k at 31 March 2018, with a significant element of this sum earmarked to support investment in new housing stock.
50. There have been 64 Right to Buy sales of council dwellings as at the end of March 2018, a reduction of 1 from the projection at Month 11. Sufficient expenditure was incurred on the acquisition of new properties and internal development during 2017/18 to avoid repayment of Right to Buy Receipts to MHCLG, with the approved 2018/19 capital programme developed to similarly avoid any repayment of retained receipts.

### **Parking Revenue Account (PRA)**

51. The Parking Revenue Account (PRA) was established to govern the use of income from Penalty Charges Notices (PCNs), together with other on-street parking income streams, in accordance with Section 55 of the Road Traffic Regulation Act 1984. The PRA is managed within Residents Services Administrative, Technical & Business Services division.
52. At outturn, an in-year surplus of £136k was recorded for the 2017/18 financial year. This increases the PRA's retained balance to £1,462k of which £312k is committed to schemes and a further £104k represents the earmarked balance on the School Keep Clear Scheme, which was implemented during the 2016/17 financial year.

### **Future Revenue Implications of Capital Programme**

53. 2017/18 capital expenditure was £1,437k lower than previously reported at Month 11, with a £286k increase in Capital Receipts, £5,716k improvement in grants and contributions and £15k improvement in CIL resulting in a reduction in borrowing of £7,454k during the year. Appendix D provides further detail on the capital outturn position.

## Appendix A – Detailed Group Forecasts (General Fund)

### CHIEF EXECUTIVE'S OFFICE (£22k underspend, £10k improvement)

54. The outturn position for the Chief Executive's Office for 2017/18 is an underspend against budget of £22k, which represents a £10k improvement on the month 11 forecast position.

**Table 7: Chief Executive's Office Operating Budgets**

Original Budget £'000	Budget Changes £'000	Service		Outturn		Variance (Outturn) £'000	Variance (As at Month 11) £'000	Movement from Month 11 £'000
				Revised Budget £'000	Forecast Outturn £'000			
1,466	22	Democratic Services	Salaries	1,488	1,489	1	1	0
1,669	26		Non-Sal Exp	1,695	1,746	51	47	4
(596)	(58)		Income	(654)	(620)	34	41	(7)
<b>2,539</b>	<b>(10)</b>		<b>Sub-Total</b>	<b>2,529</b>	<b>2,615</b>	<b>86</b>	<b>89</b>	<b>(3)</b>
2,001	(101)	Human Resources	Salaries	1,900	1,911	11	13	(2)
89	683		Non-Sal Exp	772	704	(68)	(64)	(4)
(247)	2		Income	(245)	(275)	(30)	(28)	(2)
<b>1,843</b>	<b>584</b>		<b>Sub-Total</b>	<b>2,427</b>	<b>2,340</b>	<b>(87)</b>	<b>(79)</b>	<b>(8)</b>
1,833	69	Legal Services	Salaries	1,902	1,929	27	28	(1)
83	0		Non-Sal Exp	83	72	(11)	(15)	4
(260)	0		Income	(260)	(297)	(37)	(35)	(2)
<b>1,656</b>	<b>69</b>		<b>Sub-Total</b>	<b>1,725</b>	<b>1,704</b>	<b>(21)</b>	<b>(22)</b>	<b>1</b>
5,300	(10)	Chief Executive's Office Directorate	Salaries	5,290	5,329	39	42	(3)
1,841	709		Non-Sal Exp	2,550	2,522	(28)	(32)	4
(1,103)	(56)		Income	(1,159)	(1,192)	(33)	(22)	(11)
<b>6,038</b>	<b>643</b>		<b>Total</b>	<b>6,681</b>	<b>6,659</b>	<b>(22)</b>	<b>(12)</b>	<b>(10)</b>

### Democratic Services (£86k overspend, £3k improvement)

55. The outturn position for Democratic Services shows a small improvement of £3k, which relates to a slight increase in income received within Registration services compared to the forecast at month 11. The costs of staffing have come in on budget, with a slight increase to the pressure on non salaries expenditure in the service as a result of payments to the reserve to fund the cost of elections. The outturn variance of £34k pressure on income budgets reflect a sustained fall in demand for Nationality Checking and Citizenship Ceremony services and have been addressed as part of zero based reviews for 2018/19.

### Human Resources (£87k underspend, £8k improvement)

56. Human Resources is reporting an underspend of £87k, a £8k improvement from the previously forecast position, primarily due to increased learning and development income relating to newly qualified social workers and the phasing of the new PADA system into 2018/19.

### Legal Services (£21k underspend, £1k adverse movement)

57. The Legal Services outturn position is showing an underspend of £21k against budget, representing an adverse movement of £1k in the month 11 forecast position. This underspend position of £22k primarily relates to the overachievement of income in the year through increased planning and lease fee earning income.

58. For 2017/18, the full £221k savings presented by the Chief Executive's Office were banked. A further cross-cutting MTFF proposal of £559k for the Council's contribution to the Apprenticeship Levy is being managed within HR and is on track for delivery.

#### **FINANCE (£471k underspend, £155k improvement)**

59. The outturn position for Finance for 2017/18 is an underspend of £471k and represents an improvement of £155k on the month 11 position. This is primarily as a result of the increase of charges to the HRA for Counter Fraud, which was agreed as part of a business case to restructure the service in December 2017 and has now been applied to 2017/18 charges.

**Table 8: Finance Operating Budgets**

Original Budget £'000	Budget Changes £'000	Service		Outturn		Variance (Outturn) £'000	Variance (As at Month 11) £'000	Movement from Month 11 £'000
				Revised Budget £'000	Forecast Outturn £'000			
942	869	Business Assurance	Salaries	1,811	1,786	(25)	(46)	21
1,404	(44)		Non-Sal Exp	1,360	1,377	17	29	(12)
(659)	47		Income	(612)	(751)	(139)	15	(154)
<b>1,687</b>	<b>872</b>		<b>Sub-Total</b>	<b>2,559</b>	<b>2,412</b>	<b>(147)</b>	<b>(2)</b>	<b>(145)</b>
1,608	0	Procurement	Salaries	1,608	1,590	(18)	(16)	(2)
75	0		Non-Sal Exp	75	74	(1)	0	(1)
(31)	0		Income	(31)	(36)	(5)	(5)	0
<b>1,652</b>	<b>0</b>		<b>Sub-Total</b>	<b>1,652</b>	<b>1,628</b>	<b>(24)</b>	<b>(21)</b>	<b>(3)</b>
3,127	540	Corporate Finance	Salaries	3,667	3,510	(157)	(154)	(3)
(7)	2,017		Non-Sal Exp	2,010	2,014	4	4	0
(127)	(46)		Income	(173)	(188)	(15)	(14)	(1)
<b>2,993</b>	<b>2,511</b>		<b>Sub-Total</b>	<b>5,504</b>	<b>5,336</b>	<b>(168)</b>	<b>(164)</b>	<b>(4)</b>
4,382	(30)	Revenues & Benefits	Salaries	4,352	4,496	144	146	(2)
1,841	0		Non-Sal Exp	1,841	1,744	(97)	(79)	(18)
(2,360)	150		Income	(2,210)	(2,355)	(145)	(163)	18
<b>3,863</b>	<b>120</b>		<b>Sub-Total</b>	<b>3,983</b>	<b>3,885</b>	<b>(98)</b>	<b>(96)</b>	<b>(2)</b>
1,034	(531)	Pensions, Treasury & Statutory Accounting	Salaries	503	475	(28)	(28)	0
2,234	(2,004)		Non-Sal Exp	230	224	(6)	(5)	(1)
(340)	35		Income	(305)	(305)	0	0	0
<b>2,928</b>	<b>(2,500)</b>		<b>Sub-Total</b>	<b>428</b>	<b>394</b>	<b>(34)</b>	<b>(33)</b>	<b>(1)</b>
11,093	848	Finance Directorate	Salaries	11,941	11,857	(84)	(98)	14
5,547	(31)		Non-Sal Exp	5,516	5,433	(83)	(51)	(32)
(3,517)	186		Income	(3,331)	(3,635)	(304)	(167)	(137)
<b>13,123</b>	<b>1,003</b>		<b>Total</b>	<b>14,126</b>	<b>13,655</b>	<b>(471)</b>	<b>(316)</b>	<b>(155)</b>

#### **Business Assurance (£147k underspend, £145k improvement)**

60. Business Assurance has finished the year with an underspend of £147k, which represents an improvement of £145k on the Month 11 position. The Leader agreed a business case in December 2017 to restructure the Counter Fraud team and to realign the proportion charged to the HRA to be more reflective of the work undertaken. This business case has been implemented and the increased recharge to the HRA has been budgeted for 2018/19. As the current work of the team was reviewed as part of this business case, it was identified that the

charge to the HRA for the current year's workload was understated and this has now been resolved.

#### **Procurement (£24k underspend, £4k improvement)**

61. The outturn position for Procurement is an underspend of £21k, which is a minor improvement of £4k on the Month 11 position. The £24k underspend position has been principally achieved through part year vacancies and maternity leave posts being managed within existing resources. The overachievement of income reflects a rebate against council-wide pcard expenditure.

#### **Corporate Finance (£168k underspend, £4k improvement)**

62. Corporate Finance is reporting an underspend of £168k for 2017/18, a £4k improvement on the previous month, primarily due to revised staffing costs. The overall staffing underspend reflects implementation of the Finance Phase 1 business case delivering MTFF savings in 2018/19, with the anticipated overachievement of income relating to S46 Receivership Fees.

#### **Revenues & Benefits (£98k underspend, £2k improvement)**

63. Revenues and Benefits is reporting a small improvement of £2k on the month 11 position, resulting in an underspend on the year of £98k. Within the position, staffing pressures reflect the cost of temporary agency workers employed on a performance based scheme, which aims to cut down fraud and reduce errors in Housing Benefit claims, funded directly from grant contributions as shown by the increased income.

#### **Pensions, Treasury & Statutory Accounting (£34k underspend, £1k improvement)**

64. Pensions, Treasury and Statutory Accounting is reporting a final position of £34k for the year, representing a small improvement of £1k on the month 11 position following confirmed grant audit costs. The favourable position is primarily due a vacant post held within the team.
65. The full £856k Finance savings proposed as part of the MTFF 2017/18 have been banked.

**Table 9: Finance Development & Risk Contingency**

Original Budget	Budget Changes	Development & Risk Contingency	Outturn		Variance (Outturn)	Variance (As at Month 11)	Movement from Month 11
			Revised Budget	Forecast Outturn			
£'000	£'000		£'000	£'000	£'000	£'000	£'000
291	0	Uninsured claims	291	291	0	0	0
291	0	<b>Current Commitments</b>	291	291	0	0	0

66. The Development and Risk Contingency budget for Uninsured Claims is requested to be fully drawn down to cover the costs of providing Insurance. Contingency budget, alongside base budget of £359k is required to fully cover the cost of General Fund insurance claim payments below excess limits. Expenditure variances beyond this level can be managed from existing insurance reserves.

#### **RESIDENTS SERVICES (£607k underspend, £188k improvement)**

67. Residents Services directorate reported an underspend of £607k at outturn, excluding pressure areas provided for in contingency.

**Table 10: Residents Services Operating Budgets**

Original Budget £'000	Budget Changes £'000	Service		Outturn		Variance (Outturn) £'000	Variance (As at Month 11) £'000	Movement from Month 11 £'000
				Revised Budget £'000	Outturn £'000			
15,219	1,348	Infrastructure, Waste and ICT	Salaries	16,567	16,058	(509)	(711)	202
31,833	3,707		Non-Sal Exp	35,540	36,694	1,154	899	255
(9,790)	(702)		Income	(10,492)	(11,595)	(1,103)	(339)	(764)
<b>37,262</b>	<b>4,353</b>		<b>Sub-Total</b>	<b>41,615</b>	<b>41,157</b>	<b>(458)</b>	<b>(151)</b>	<b>(307)</b>
16,922	(433)	Housing, Environment, Education, Health & Wellbeing	Salaries	16,489	16,359	(130)	(366)	236
23,024	1,398		Non-Sal Exp	24,422	26,250	1,828	1,494	334
(16,874)	(853)		Income	(17,727)	(19,200)	(1,473)	(1,159)	(314)
<b>23,072</b>	<b>112</b>		<b>Sub-Total</b>	<b>23,184</b>	<b>23,409</b>	<b>225</b>	<b>(31)</b>	<b>256</b>
7,430	(3,731)	Planning, Transportation & Regeneration	Salaries	3,699	3,713	14	42	(28)
1,901	(1,132)		Non-Sal Exp	769	1,161	392	322	70
(6,397)	3,030		Income	(3,367)	(3,795)	(428)	(445)	17
<b>2,934</b>	<b>(1,833)</b>		<b>Sub-Total</b>	<b>1,101</b>	<b>1,079</b>	<b>(22)</b>	<b>(81)</b>	<b>59</b>
1,777	(252)	Performance & Improvement	Salaries	1,525	1,485	(40)	(21)	(19)
160	0		Non-Sal Exp	160	160	0	6	(6)
(270)	252		Income	(18)	(25)	(7)	(4)	(3)
<b>1,667</b>	<b>0</b>		<b>Sub-Total</b>	<b>1,667</b>	<b>1,620</b>	<b>(47)</b>	<b>(19)</b>	<b>(28)</b>
10,766	1,891	Administrative, Technical & Business Services	Salaries	12,657	11,408	(1,249)	(992)	(257)
809	2,855		Non-Sal Exp	3,664	4,122	458	322	136
(3,660)	(6,770)		Income	(10,430)	(9,944)	486	533	(47)
<b>7,915</b>	<b>(2,024)</b>		<b>Sub-Total</b>	<b>5,891</b>	<b>5,586</b>	<b>(305)</b>	<b>(137)</b>	<b>(168)</b>
52,114	(1,177)	Residents Services Directorate	Salaries	50,937	49,023	(1,914)	(2,048)	134
57,727	6,828		Non-Sal Exp	64,555	68,387	3,832	3,043	789
(36,991)	(5,043)		Income	(42,034)	(44,559)	(2,525)	(1,414)	(1,111)
<b>72,850</b>	<b>608</b>		<b>Total</b>	<b>73,458</b>	<b>72,851</b>	<b>(607)</b>	<b>(419)</b>	<b>(188)</b>

68. The overall variance is a result of staffing underspends across the directorate, with these favourable variances offset in part by pressures in fleet management, as well as parking income shortfalls at Cedars and Grainges car parks and in Imported Food sampling.
69. The Council's 2017/18 contingency budget contained provision for areas of expenditure or income within Residents Services for which there was a greater degree of uncertainty. At outturn, the required contingency call was £309k below the budgeted position. The position against these contingency items is shown in Table 11 below.

**Table 11: Development and Risk Contingency**

Original Budget	Budget Changes	Development & Risk Contingency	Outturn		Variance (Outturn)	Variance (As at Month 11)	Movement from Month 11
			Revised Budget	Outturn			
£'000	£'000		£'000	£'000	£'000	£'000	£'000
1,736	0	Impact of Welfare Reform on Homelessness	1,736	1,736	0	0	0
3,522	(2,728)	Waste Disposal Levy & Associated Contracts	794	485	(309)	(309)	0
100	0	High Speed 2 Challenge Fund	100	100	0	0	0
200	0	Heathrow Expansion Challenge Fund	200	200	0	0	0
<b>5,558</b>	<b>(2,728)</b>	<b>Current Commitments</b>	<b>2,830</b>	<b>2,521</b>	<b>(309)</b>	<b>(309)</b>	<b>0</b>

70. As in previous years, a contingency was set aside in 2017/18 to resource the need for Temporary Accommodation in the borough. The call on contingency relating to homelessness at outturn remained as per prior projections of £1,736k, which is equal to the budgeted provision.
71. Increased prevention and move-on activity has resulted in the service not having to drawdown on either the Housing Incentives earmarked reserve or the grant funding as heavily as anticipated to deal with homelessness accommodation related cost pressures.
72. Drawdown of £2,728k was approved by Cabinet from the contingency of £3,522k set aside to fund estimated increases in waste tonnages via the levy. At outturn, the required drawdown of £485k remains consistent with previous forecasts supplied through monthly monitoring.
73. The outturn data in Table 3 below shows a reduction from the previously reported B&B and temporary accommodation figures earlier in the financial year, following the impact of increased prevention work. The reducing number of Households in higher cost Bed & Breakfast accommodation is in line with MTFF assumptions made by officers in modelling Supply and Demand, with the fluctuation in demand managed with existing budgets.

**Table 12: Housing Needs performance data**

	2017/18		
	January	February	March
Homeless Threat, Priority Need & Eligible	101	117	84
Presenting As Homeless	37	21	57
Duty Accepted	16	18	19
<b>Households in Temporary Accommodation</b>	535	526	538
<b>Households in B&amp;B</b>	160	150	161

### Infrastructure, Waste and ICT (£458k underspend, £307k improvement)

74. At outturn the service reported an underspend of £458k, a £307k favourable movement against the M11 forecast.
75. The movement relates to finalisation of provisions (£171k favourable) following completion of the net 2018/19 provision requirements; facilities management (£123k favourable), including improvement in Civic Centre running costs and confirmation of costs for Traveller Incursions.

This was netted down by contributions made to earmarked reserves to protect the council against future risk in respect of existing contracts across a number of service areas.

- 76. There was an improvement in the overall contract spend in respect of ICT and printing of £204k and an £85k improvement in the overall Fleet management position, reducing the overspend for this service.
- 77. Other improvements in the final outturn related to favourable income movements in respect of income refunds and an improvement in the bad debt provision requirement.

**Housing, Environment, Education, Health & Wellbeing (£225k overspend, £256k adverse movement)**

- 78. There was an overspend of £225k at outturn, representing a net adverse movement of £256k.
- 79. There was an outturn underspend of salaries across the group of £130k, an adverse movement of £236k. The movement reflects lower vacancy levels in libraries and grounds maintenance than forecast alongside some additional costs of agency and sessional staff in these services, reflecting seasonal variations in the service. The balance of the adverse movement was attributable to increased equipment maintenance costs.

**Planning, Transportation & Regeneration (£22k underspend, £59k adverse movement)**

- 80. There was an underspend of £22k at outturn, representing a net adverse movement of £59k on the Month 11 projection.
- 81. There was a £70k adverse movement in the non-staffing position, represented primarily by higher contract costs in planning as a result of increased activity in quarter 4 of the year, plus a net pressure on planning appeals. The service experienced a net adverse movement in CIL admin income at outturn.

**Performance & Improvement (£47k underspend, £28k improvement)**

- 82. There was an underspend of £47k at outturn, representing a net favourable movement of £28k on the Month 11 projection.
- 83. This resulted from a favourable movement in the staffing forecast of £19k following one post in Business Performance Team remaining vacant and within the service (£60k favourable), netted down by agency costs in the Communications team of (£41k adverse).
- 84. There was an improvement in the non-staffing variance of £6k, attributable to a reduction in printing costs (£3k) as well as smaller reductions across training, subscriptions and advertising budget lines. There was also a £3k improvement at outturn in Hillingdon People advertising income.

**Administrative, Technical & Business Services (£297k underspend, £160k improvement)**

- 85. There was an underspend of £297k at outturn, representing a net favourable movement of £160k on the Month 11 projection. There was an outturn underspend of £1,240k on staffing budgets across the service. The majority of the underspend resided within Technical Administration and Business Support, as well as in the Contact centre. These services have traditionally experienced both high staff turnover and recruitment delays resulting in vacant posts and the resulting underspends against budget.



86. The Imported Food income pressure at outturn was £486k, although there was an improvement in Products of Animal Origin (POAO) income of £64k from the M11 forecast as a result of the impact of revised fees & charges, partly netted down by an adverse movement in inspection fees for non-POAO products (£15k). For Uxbridge car parks, there was a £435k (£43k favourable) income shortfall for Cedars & Grainges at outturn; £62k pressure (£31k favourable) relating to IT costs (non-TfL/School Keep Clear funded CCTV camera expenditure); £75k for Cedars/Grainges PoF contractors (£10k favourable) and a £45k pressure for Pay & Display machine repairs & anti-vandal plates. These are netted down by wider parking income streams including the Parking Revenue Account).

## SOCIAL CARE (£842k underspend, £445k improvement)

87. Social Care's final outturn position was an underspend of £842k, an improvement of £445k on the Month 11 position, due primarily to an increase in recharges to the Housing Revenue Account (HRA), reflecting the agreed approach taken for 2018/19 following a BID review of a number of Social Care Services, which provide sustainable tenancy support. The year-end position related to an underspend of £910k on staffing costs, where the service had a number of posts vacant throughout the year, which were not covered by agency assignments and an underspend of £264k on non staffing costs, reflecting the increase in the recharges to the HRA. This was netted down by an underachievement of £332k in income, due primarily to a reduced level of recharges to the Dedicated Schools Grant for the Educational Psychological Service.

**Table 13: Social Care Operating Budgets**

Original Budget £'000	Budget Changes £'000	Service		Outturn		Variance (Outturn) £'000	Variance (As at Month 11) £'000	Movement from Month 11 £'000
				Revised Budget £'000	Forecast Outturn £'000			
13,299	244	Children's Services	Salaries	13,543	13,963	420	436	(16)
12,635	4,873		Non-Sal Exp	17,508	17,767	259	200	59
(7,804)	815		Income	(6,989)	(6,785)	204	49	155
<b>18,130</b>	<b>5,932</b>		<b>Sub-Total</b>	<b>24,062</b>	<b>24,945</b>	<b>883</b>	<b>685</b>	<b>198</b>
7,784	141	Early Intervention, Prevention & SEND	Salaries	7,925	7,197	(728)	(412)	(316)
6,257	(80)		Non-Sal Exp	6,177	6,107	(70)	(104)	34
(2,370)	(308)		Income	(2,678)	(2,291)	387	396	(9)
<b>11,671</b>	<b>(247)</b>		<b>Sub-Total</b>	<b>11,424</b>	<b>11,013</b>	<b>(411)</b>	<b>(120)</b>	<b>(291)</b>
4,597	(96)	Older People & Physical Disabilities Service	Salaries	4,501	4,237	(264)	(245)	(19)
34,209	3,481		Non-Sal Exp	37,690	37,757	67	161	(94)
(11,146)	(750)		Income	(11,896)	(11,918)	(22)	(3)	(19)
<b>27,660</b>	<b>2,635</b>		<b>Sub-Total</b>	<b>30,295</b>	<b>30,076</b>	<b>(219)</b>	<b>(87)</b>	<b>(132)</b>
11,537	(517)	Adult Social Care - Provider & Commissioned Care	Salaries	11,020	10,718	(302)	(329)	27
5,874	674		Non-Sal Exp	6,548	6,239	(309)	(282)	(27)
(590)	(32)		Income	(622)	(575)	47	30	17
<b>16,821</b>	<b>125</b>		<b>Sub-Total</b>	<b>16,946</b>	<b>16,382</b>	<b>(564)</b>	<b>(581)</b>	<b>17</b>
4,341	(603)	Learning Disability and Mental Health Service	Salaries	3,738	3,694	(44)	(33)	(11)
29,435	4,121		Non-Sal Exp	33,556	33,334	(222)	(61)	(161)
(5,264)	(1,239)		Income	(6,503)	(6,787)	(284)	(205)	(79)
<b>28,512</b>	<b>2,279</b>		<b>Sub-Total</b>	<b>30,791</b>	<b>30,241</b>	<b>(550)</b>	<b>(299)</b>	<b>(251)</b>
320	(110)	Directorate & Support Services	Salaries	210	218	8	5	3
(670)	423		Non-Sal Exp	(247)	(236)	11	0	11
(376)	376		Income	0	0	0	0	0
<b>(726)</b>	<b>689</b>		<b>Sub-Total</b>	<b>(37)</b>	<b>(18)</b>	<b>19</b>	<b>5</b>	<b>14</b>
41,878	(941)	<b>Social Care Directorate Total</b>	Salaries	40,937	40,027	(910)	(578)	(332)
87,740	13,492		Non-Sal Exp	101,232	100,968	(264)	(86)	(178)
(27,550)	(1,138)		Income	(28,688)	(28,356)	332	267	65
<b>102,068</b>	<b>11,413</b>		<b>Total</b>	<b>113,481</b>	<b>112,639</b>	<b>(842)</b>	<b>(397)</b>	<b>(445)</b>

## SOCIAL CARE DEVELOPMENT AND RISK CONTINGENCY (£760k overspend, no change)

88. The Council's 2017/18 Development and Risk Contingency included a provision for areas of expenditure within Social Care for which there was a greater degree of uncertainty and relates to in year demographic changes, including Asylum seekers and SEN Transport. Table 14 sets out the final outturn position for the Development and Risk Contingency, which is reporting an overspend of £760k, no change on the month 11 position.

**Table 14: Social Care Development & Risk Contingency**

Original Budget £'000	Budget Changes £'000	Development & Risk Contingency	Outturn		Variance (Outturn) £'000	Variance (As at Month 11) £'000	Movement from Month 11 £'000
			Revised Budget £'000	Outturn £'000			
1,648	0	Asylum Service	1,648	1,970	322	322	0
5,298	(5,038)	Demographic Growth - Looked After Children	260	1,465	1,205	1,205	0
277	0	Social Worker Agency Contingency	277	277	0	0	0
184	0	SEN transport - Contingency	184	248	64	64	0
2,910	(1,699)	Demographic Growth - Transitional Children	1,211	880	(331)	(331)	0
785	(432)	Demographic Growth - Adults	353	0	(353)	(353)	0
197	0	Winterbourne View	197	50	(147)	(147)	0
759	(759)	Deprivation of Liberty Safeguards	0	0	0	0	0
<b>12,058</b>	<b>(7,928)</b>	<b>Current Commitments</b>	<b>4,130</b>	<b>4,890</b>	<b>760</b>	<b>760</b>	<b>0</b>

**Asylum Service (£322k overspend, no change)**

89. The service drew down £1,970k from the contingency, an overspend of £322k, no change from the Month 11 position. This reflects the impact of a drop in grant income as there were a high proportion of Unaccompanied Asylum Seeking Children (UASC) who turned 18 during the 2017/18 financial year, where the grant funding is less than that provided for under 18's. Additionally, with the introduction of the National Transfer Agreement in 2016, the number of under-18 UASC grew at a much lower rate.

**Demographic Growth - Looked After Children (£1,205k overspend, no change)**

90. The service drew down £1,465k from the Contingency, £1,205k above the budget, no change from the Month 11 position. The overspend reported predominantly related to the cost of CWD placements and the cost of adoption, where the Service had to place children outside of the Borough.

**Social Worker Agency (Children's) (Nil variance, no change)**

91. This contingency provided funding to cover the additional cost of using agency staff whilst the service undertook recruitment activity. For the 2017/18 financial year it was assumed that the service would operate at a level of 90% of posts filled by permanent staff and 10% filled by agency staff. However, the recruitment of Social Workers continues to be very competitive, and as a consequence, the permanency rate for the year was approximately 80%. Therefore, the full drawdown of this contingency was required.

### **Demographic Growth - SEN Transport (£64k overspend, no change)**

92. The service drew down £248k from the SEN Transport contingency, £64k above the budget, no change on the month 11 forecast. The pressure on this budget corresponds to the increase experienced in the number of children requiring an Education, Health and Care Plan (EHCP), which was in excess of a 15% increase in the number of pupils.

### **Demographic Growth - Transitional Children (£331k underspend, no change)**

93. The service drew down £880k from the Transitional Children contingency, £331k below the budget, no change on the month 11 position. The underspend is as a result of transition clients entering the service at lower than anticipated costs as they have remained in education settings for longer periods, part of which is funded from the Dedicated Schools Grant up to and including the age of 24.

### **Demographic Growth - Adults Placements (£353k underspend, no change)**

94. The service did not need to drawdown funds from the Adults Placements contingency, which resulted in the £353k underspend, no change on the Month 11 position. The main reason for this is primarily due to ongoing process improvements for placements, including timely assessment and recognition of external funding streams, combined with reduced demand for Physical Disability client placements. It should however be recognised that the adult population is still growing and that more eligible people still require care, however, these care needs are being met in a different way, which in most cases will be at a lower cost than previous clients.

### **Winterbourne View (£147k underspend, no change)**

95. The service drew down £50k from the Winterbourne View contingency, £147k below the budget as most of these clients attracted funding from the CCG.

## **DIRECTORATE OPERATING BUDGETS**

### **Children's Services (£883k overspend, £198k adverse movement)**

96. The service overspent by £883k, an adverse movement of £198k from the Month 11 position, which reflects the year-end review of the debt position with a number of historical irrecoverable rent accounts written-off in combination with increased legal costs for some legacy cases.
97. The main reason for the overspend related to the cost and use of agency staff, that were required to cover essential social worker posts, the costs associated with temporary bed and breakfast accommodation, which is a requirement under Section 17 of The Children Act 1989, to support families with children that have become homeless and legal costs relating to a number of legacy cases.

### **Early Intervention, Prevention & SEND (£411k underspend, £291k improvement)**

98. The service underspent by £411k, an improvement of £291k on the Month 11 position, due to an improvement in the staffing costs, where agency staff were either not required or could not be provided across a range of services.
99. The final position related to an underspend of £728k on staffing costs, due to a number of vacant posts not being covered by agency staff and an underspend on non-staffing costs of £70k due to management action being taken to restrict discretionary spend. This was netted

down by a shortfall of £387k in income, due to a reduction in funding received from the Dedicated Schools Grant for the Educational Psychology Service, where the service had difficulties recruiting Educational Psychologists.

#### **Older People and Physical Disabilities (£219k underspend, £132k improvement)**

100. The service underspent by £219k, an improvement of £132k on the Month 11 position, primarily due to an increase in recharges to the HRA, relating to those services that provide sustainable tenancy support. This related to an underspend of £264k on staffing, where the service had a number of staff vacancies, and a small overachievement in oncome of £22k, netted down by an overspend on non-staffing of £67k, where the service entered into a contract for the provision of Occupational Therapy.

#### **Adult Social Care - Provider and Commissioned Care (£564k underspend, £17k adverse movement)**

101. The service underspent by £564k, an adverse movement of £17k on the Month 11 position. This related to an underspend of £302k on staffing costs, due to recruitment difficulties within the Reablement Team, posts that were vacant for part of the year in the Positive Behaviour Support Team and recruitment to the new structure taking longer than anticipated. Additionally, the non-staffing budget underspent by £309k, which predominantly related to a review of a number of contracts.

#### **Learning Disability and Mental Health (£550k underspend, £251k improvement)**

102. The service underspent by £550k, an improvement of £251k on the Month 11 position, primarily due to an increase in recharges to the HRA, relating to those services that provide sustainable tenancy support.
103. The year-end position is due to an underspend of £44k on staffing costs, where the service had a number of staff vacancies, an underspend of £222k on non-staffing costs, the majority of which related to additional recharges to the HRA and additional income from external bodies of £284k.

#### **Directorate & Support (£19k overspend, £14k adverse movement)**

104. The Directorate budget overspent by £19k, an adverse movement of £14k on the Month 11 position, due to incurring some minor non-staffing costs.

## Appendix B – Other Funds

### SCHOOLS BUDGET

#### Dedicated Schools Grant (£2,989k overspend, £618k adverse movement)

105. The Dedicated Schools Grant (DSG) outturn position is an in-year overspend of £2,989k, an adverse movement of £618k from the month 11 position. This is due predominantly to continuing pressures in the cost of High Needs, particularly post-16 pupils, along with an increase in the projected number of children accessing the free entitlement for 2 year olds and 3 & 4 year olds. When the £1,136k deficit brought forward from 2016/17 is taken into account the deficit to carry forward to 2018/19 is £4,125k.

**Table 15: DSG Income and Expenditure 2017/18**

Original Budget	Budget Changes	Funding Block	Month 11		Variance (+ adv / - fav)		
			Revised Budget	Forecast Outturn	Variance (As at Month 11)	Variance (As at Month 10)	Change from Month 10
£'000	£'000		£'000	£'000	£'000	£'000	£'000
(148,436)	5,690	<b>Dedicated Schools Grant Income</b>	(142,746)	(142,763)	(17)	0	(17)
112,811	(5,490)	<b>Delegated to Schools</b>	107,321	107,632	311	162	149
3,971	(341)	<b>Early Years</b>	3,630	3,704	74	44	30
3,889	0	<b>Centrally Retained</b>	3,889	4,162	273	73	200
27,265	141	<b>High Needs</b>	27,406	30,254	2,848	2,592	256
<b>(500)</b>	<b>0</b>	<b>Total Funding Blocks</b>	<b>(500)</b>	<b>2,989</b>	<b>3,489</b>	<b>2,871</b>	<b>618</b>
<b>500</b>	<b>0</b>	<b>Retained Balance</b>	<b>500</b>	<b>0</b>	<b>(500)</b>	<b>(500)</b>	<b>0</b>
<b>(0)</b>	<b>0</b>	<b>Total Schools Budget</b>	<b>0</b>	<b>2,989</b>	<b>2,989</b>	<b>2,371</b>	<b>618</b>
0	0	Balance Brought Forward 1 April 2017	1,136	1,136			
0	0	<b>Balance Carried Forward 31 March 2018</b>	<b>1,136</b>	<b>4,125</b>			

#### Dedicated Schools Grant Income (£17k underspend, £17k improvement)

106. The underspend relates to the Early Years Pupil Premium where the grant allocation was slightly higher than the amount of eligible children identified by early years settings. The budget has been realigned to reflect the final DSG allocation following adjustments to reflect the two school conversions to academy status which took place on the 1 September 2017.

#### Delegated to Schools (£311k overspend, £149k adverse movement)

107. The overspend is as a consequence of the £1.42m funding reduction which was made to the Early Years block funding in July 2017. It had been hoped that it would be possible to absorb this reduction in the current year but the increase in the number of three and four year olds accessing the free hours in the spring term has led to an overspend in this area.

108. It has been estimated that additional funding will be received to partly off-set this increase when the Early Years block funding for 2017/18 is adjusted in July 2018 and this additional income has been accounted for in the current year

#### Early Years (£74k overspend, £30k adverse movement)

109. Two year old funding was reduced by £341k in July 2017 following a reduction in the number of children accessing the entitlement based on the January 2017 census. It was anticipated

that this funding reduction could be absorbed in the current year, however the number of eligible children accessing the entitlement increased which has led to an overspend. An income accrual has been included to take account of the estimated adjustment to the 2017/18 funding which will take place in July 2018 based on numbers recorded in the January 2018 census.

110. The Early Years Centres ended the year with a £155k overspend due to a shortfall in the levels of income being generated. The overspend was lower than projected in previous months following rebates received relating to the catering contract.
111. The overspends are offset by a £168k underspend in the two year old capacity grant funding following a significant reduction in the number of settings applying for grant funding in 2017/18. This is despite the criteria being extended to include early years settings requiring adaptations in order to provide the additional 15 hours free entitlement for 3 & 4 year olds. This budget has been removed in 2018/19 following the requirement to find savings within the centrally retained DSG.
112. The Early Years Psychology team underspent by £82k due to uncertainty regarding the delivery model and the capacity of the team to deliver services to the Early Years sector. The projection in previous months was based on the amount of educational psychology time that was allocated to Early Years in 2016/17, though the actual spend was lower given the current capacity of the team.
113. There is a £72k underspend across the Early Years Advisory and Family Information Services, both of which currently have vacancies. In addition there is also a £69k underspend in the vulnerable children funding.

#### **Centrally Retained (£273k overspend, £200k adverse movement)**

114. The Growth Contingency fund overspent by £208k due to an increase in the diseconomies funding requirement for one of the basic need academies, where they had lower than expected pupil numbers.
115. The increase in overspend when compared to month 11 follows confirmation from the ESFA that the copyright licences should be charged to the centrally retained DSG.
116. A further increase in the number of pupil exclusions has resulted in £132k of income as the local authority is able to reclaim some funding from schools relating to excluded pupils. This funding has been used to partly off-set the increase in funding paid to the in-borough alternative provision setting as a consequence of them being over planned place numbers.
117. There were also underspends in the School Procurement service following the secondment of one of the team from November onwards and the Admissions team due to a current vacant post.

#### **High Needs (£2,848k overspend, £256k adverse movement)**

118. The High Needs funding block overspent by £2,848k, an adverse movement of £256k on the Month 11 projections. The adverse movement is predominantly linked to an increase in the expenditure on post-16 pupils with SEN. It had been hoped that the post-16 costs could be negotiated down further but due to the increase in the number of young people with additional needs attending college placements this was not possible.
119. There was an overspend on the placement of pupils with SEN in independent or non-maintained schools. The High Needs budget included a savings target within the budget for

Independent and non-maintained school SEN placements which was dependant on a number of pupils leaving at the end of the summer term 2017 and new placements not being made. However, a number of placements were made from September 2017, resulting in additional pressure on the High Needs block.

120. The high needs overspend includes additional expenditure to cover the cost of an increase in pupils attending in-borough alternative provision. The unit has a planned place number of 70, however recent pupil numbers have been in excess of this following an increase in exclusions across the borough. Income has been received from schools that have excluded pupils, which has partly off-set this pressure.
121. There is a further overspend relating to the cost of young people being temporarily educated in independent hospital settings. The local authority has very little control over these placements as they often occur with short notice following emergency intervention.
122. The above budget pressures have been partly off-set by underspends in the DSG contribution to the non-statutory work of the Educational Psychology team where the service has found it challenging to recruit and retain Educational Psychologists (there is a national shortage of qualified Educational Psychologists), in the SEN support services as a result of vacant posts and in the SEN Inclusion grant expenditure where the full £200k budget was not fully allocated in 2017/18.

### **School Academy Conversions**

123. The Academies Act 2010, allows schools to convert to academy status and by doing so will receive funding directly from the Education & Skills Funding Agency (ESFA). Schools can convert at any point in the year, once they have converted, a number of adjustments are required to realign the DSG income budget and the amount delegated to maintained schools. There were two maintained primary schools which converted on 1 September 2017.

### **Maintained School Balances & Budgets**

124. A review of balances at the end of the 2017/18 financial year identified four schools which ended the year in deficit. Any schools that fall into deficit are subject to more focused monthly monitoring by LA officers to ensure that everything possible is being done to address the situation.
125. Maintained schools ended the 2017/18 financial year with a cumulative closing surplus balance of £10.1m (revenue & capital). This was a £0.9m decrease from the adjusted previous year total (the two academy converters have been removed from the 2017/18 figures), which is due to one particular school. Despite the relatively healthy total balance, there is a wide spread with a number of schools having low balances that are expected to experience financial difficulties in 2018/19 due to reductions in pupil numbers and funding not keeping up with actual year-on-year increases in costs.
126. The table below provides an update on the financial position of schools maintained by the Council (this excludes academy schools), based on school outturns for 2016/17 and 2017/18.



<b>School Type</b>	<b>Total Number of Schools</b>	<b>Number of Schools In Deficit 2017/18</b>	<b>Value of Deficit 2017/18 £000</b>	<b>Number of Schools In Deficit 2016/17</b>	<b>Value of Deficit 2016/17 £000</b>
Nursery	1	0	0	0	0
Primary	49	3	83	2	35
Secondary	2	1	2,475	1	1,549
Special	2	0	0	0	0
<b>Total</b>	<b>54</b>	<b>4</b>	<b>2,558</b>	<b>3</b>	<b>1,583</b>

127. A significant number of schools submitted budgets for the 2017/18 financial year with an in-year deficit, resulting in a budgeted reduction in school revenue balances of £6.1m for 2017/18. In the majority of cases the outturn position was much improved compared to the budget, however over half of the schools did end the year with an in-year deficit. This is a concern as the use of balances is one-off and continued in-year deficits are unsustainable in the medium term. The Schools Finance team are currently working with schools to set realistic balanced budgets for 2018/19 which, despite an increase in Schools Block funding, for some schools is proving a challenge.

## COLLECTION FUND (£2,670k surplus, £49k adverse movement)

128. The collection of local taxes is managed through the Council's Collection Fund in order to avoid short-term volatility in income impacting on provision of services. Sums quoted relate to the Council's own share of income and disregard monies collected on behalf of the Greater London Authority and Central Government. A headline surplus of £2,670k is reported on the Council's share of Collection Fund activity for 2017/18, an adverse movement of £49k from the previously reported position. The surplus is made up of a £3,179k surplus on Council Tax and £509k pressure on the retained share of Business Rates. The surplus will be released to support the Council's General Fund budget in 2018/19.

**Table 16: Collection Fund**

Original Budget £'000	Budget Changes £'000	Service		Outturn		Variance (Outturn) £'000	Variance (As at Month 11) £'000	Movement from Month 11 £'000
				Revised Budget £'000	Forecast Outturn £'000			
(119,465)	0	Council Tax	Gross Income	(119,465)	(120,639)	(1,174)	(970)	(204)
11,266	0		Council Tax Support	11,266	11,265	(1)	(1)	0
(500)	0		B/fwd Surplus	(500)	(2,504)	(2,004)	(2,004)	0
<b>(108,699)</b>	<b>0</b>		<b>Sub-Total</b>	<b>(108,699)</b>	<b>(111,878)</b>	<b>(3,179)</b>	<b>(2,975)</b>	<b>(204)</b>
(105,520)	249	Business Rates	Gross Income	(105,271)	(104,909)	362	(17)	379
(2,350)	523		Section 31 Grants	(1,827)	(1,914)	(87)	(214)	127
51,412	0		Less: Tariff	51,412	51,412	0	0	0
6,217	(772)		Less: Levy	5,445	5,271	(174)	79	(253)
(2,000)	0		B/fwd Surplus	(2,000)	(1,592)	408	408	0
<b>(52,241)</b>	<b>0</b>		<b>Sub-Total</b>	<b>(52,241)</b>	<b>(51,732)</b>	<b>509</b>	<b>256</b>	<b>253</b>
<b>(160,940)</b>	<b>0</b>	<b>Total Collection Fund</b>		<b>(160,940)</b>	<b>(163,610)</b>	<b>(2,670)</b>	<b>(2,719)</b>	<b>49</b>

129. Council Tax has improved by £204k from Month 11, mainly as a result of improvements in gross income collected from taxpayers. The overall position on Council Tax is driven by the £2,004k from the release of historic provisions for doubtful debt following the adoption of an improved accounting methodology from 2016/17.

130. Similarly the £509k pressure on Business Rates is largely as a result of the £408k pressure against the brought forward £2,000k surplus from an increase in Empty Property Relief awarded during 2016/17. The £253k adverse movement from Month 11 in Business Rate is due primarily to the impact of backdated reductions in Rateable Value of properties in the borough.

## Appendix C – HOUSING REVENUE ACCOUNT

131. As at 31st March 2018 the Housing Revenue Account (HRA) General Balance is £37,108k and the Major Repairs Reserve (MRR) is £18,463k.

132. Overall the HRA shows an in-year drawdown of reserves of £8,718k compared to a budgeted £11,664k drawdown of reserves, an underspend of £2,946k for the year and a favourable movement of £336k from Month 11. The table below presents key variances by service area.

**Table 17: Housing Revenue Account**

Service	Outturn		Variance (+ adv / - fav)		
	Revised Budget	Outturn	Variance (Outturn)	Variance (As at Month 11)	Movement from Month 11
	£'000	£'000	£'000	£'000	£'000
Rent Income	(55,064)	(55,696)	(632)	(593)	(39)
Other Income	(5,494)	(4,914)	580	413	167
<b>Net Income</b>	<b>(60,558)</b>	<b>(60,610)</b>	<b>(52)</b>	<b>(180)</b>	<b>128</b>
Housing Management	12,214	12,742	528	586	(58)
Tenant Services	4,973	4,484	(489)	(499)	10
Repairs	5,033	4,887	(146)	(169)	23
Planned Maintenance	4,906	3,089	(1,817)	(1,941)	124
Capital Programme Funding	28,237	28,237	0	0	0
Interest & Investment Income	15,121	15,270	149	103	46
Development & Risk Contingency	1,738	619	(1,119)	(510)	(609)
<b>Operating Costs</b>	<b>72,222</b>	<b>69,328</b>	<b>(2,894)</b>	<b>(2,430)</b>	<b>(464)</b>
<b>(Surplus) / Deficit</b>	<b>11,664</b>	<b>8,718</b>	<b>(2,946)</b>	<b>(2,610)</b>	<b>(336)</b>
General Balance 01/04/2017	(45,826)	(45,826)	0	0	0
<b>General Balance 31/03/2018</b>	<b>(34,162)</b>	<b>(37,108)</b>	<b>(2,946)</b>	<b>(2,610)</b>	<b>(336)</b>

### Income

133. Rental Income shows a favourable movement of £39k and reflects actual rental income from tenants being higher than the Month 11 forecast. Other Income shows an adverse movement of £167k from Month 11 mainly due to the reduction in leaseholders' income from capital projects.

134. The number of RTB applications received in 2017/18 was 166, whilst in 2016/17 it was 279, a reduction of 40%. The number of RTB completions in 2017/18 was 64, a reduction of 1 compared to the Month 11 forecast of 65 and a reduction of 51 compared to the 115 assumed in the budget. The RTB completions of 64 in 2017/18 represents a reduction of 35% compared to 99 RTB completions in 2016/17. Both the reduction in RTB applications and completions is indicative of affordability issues in the housing market.

## Expenditure

135. The Housing management service improved by £58k compared to Month 11. This includes a favourable movement of £484k relating to the conclusion of the Triscott House dispute, which is offset by adverse movements in the realignment of the funding of housing support costs between the HRA and the General Fund £282k, running costs including central recharges £89k and utilities £55k.
136. There is a minor adverse movement of £10k in tenancy services.
137. There is an adverse movement of £23k in the repairs service due to an increase in reactive void repairs £96k, which is offset by an increase in income from rechargeable repairs of £73k. There is an adverse movement of £124k in planned maintenance, compared to Month 11, mainly due to more work being completed in 2017/18 than forecast last month relating to fencing £101k and external decorations £30k, netted down by minor underspends of £7k.
138. The interest and investment income movement compared to Month 11 is adverse by £46k due to actual interest earned on HRA balances being lower than forecast.
139. The development and risk contingency is underspent by £1,119k, a favourable movement of £609k on Month 11, mainly due to a favourable movement on the bad debt provision. The cumulative balance of the bad debt provision as at 31st March 2018 is £1,707k which represents 62% of overall arrears.

## HRA Capital

140. The HRA capital programme is set out in the table below and the 2017/18 revised budget is £78,696k.

**Table 18: HRA Capital Expenditure**

2017/18 HRA Capital Expenditure Outturn					Analysis of 2017/18 Variance	
Programme	Revised Budget	Actuals	Variance	Move-ment from M11	Cost Variance	Rephasing into Future Years
	£'000	£'000	£'000	£'000	£'000	£'000
<b>Major Projects</b>						
New General Needs Housing Stock	17,470	14,219	(3,251)	(2,888)	(262)	(2,989)
New Build - Appropriation of Land	8,635	(157)	(8,792)	(157)	(157)	(8,635)
New Build – Shared Ownership	119	155	36	49	184	(148)
New Build - Supported Housing Provision	20,967	18,488	(2,479)	(1)	(798)	(1,681)
HRA General Capital Contingency	9,207	2,753	(6,454)	2,816	(46)	(6,408)
<b>Total Major Projects</b>	<b>56,398</b>	<b>35,458</b>	<b>(20,940)</b>	<b>(181)</b>	<b>(1,079)</b>	<b>(19,861)</b>
<b>Works to Stock</b>						
Works to stock programme	19,964	10,456	(9,508)	(1,026)	0	(9,508)
Major Adaptations to Property	2,334	1,346	(988)	(4)	0	(988)
<b>Total Works to Stock</b>	<b>22,298</b>	<b>11,802</b>	<b>(10,496)</b>	<b>(1,030)</b>	<b>0</b>	<b>(10,496)</b>
<b>Total HRA Capital</b>	<b>78,696</b>	<b>47,260</b>	<b>(31,436)</b>	<b>(1,211)</b>	<b>(1,079)</b>	<b>(30,357)</b>

141. The sums identified for rephasing are taken from a range of schemes within programmes at various stages of delivery. There may be a requirement to further reallocate sums across programmes as project costs and timescales are finalised during 2018/19. A significant element of this rephased sum such as on the Works to Stock programme is based on estimated costings but should it not be fully required it can provide flexibility for other HRA capital schemes such as General Needs Housing acquisitions.

## **Major Projects**

142. The 2017/18 Major Projects programme has a favourable variance of £20,940k, of which £19,861k is re-phasing whilst £1,079k represents cost underspends. The cost underspend has been adjusted from the Month 11 monitoring position to ensure sufficient budget is re-phased to deliver approved schemes over the MTFF period.
143. The movement from Month 11 is an increase of £181k in re-phasing resulting largely from the re-appropriation of the vacant commercial premises at 15 and 16 Welbeck Court, Welbeck Avenue, Hayes, as the planned residential development on the site will no longer be progressing. The remaining £24k re-phasing is a combination of the unspent acquisitions budget within the new general needs housing stock budget, offset by accelerated expenditure within the Shared Ownership schemes following greater than anticipated progress on the Woodside redevelopment. This is inclusive of the acquisition of Union Park via the use of the HRA contingency budget.

## New General Needs Housing Stock

144. There is an outturn phasing variance of £2,989k, an increased phasing variance of £2,888k compared to Month 11, on the New General Needs Housing Stock budget. This is largely as a result of the unspecified acquisitions budget remaining unspent at year end.
145. The 2017/18 outturn of £14,219k comprised a combination of acquiring the former British Legion site consisting of 13 housing units, 17 purchase and repair buyback properties and internal development.
146. The planning application was approved at Planning Committee on 20 February 2018 for the mixed development of General Needs and Shared Ownership units at the Acol Crescent site. The contractor has now completed demolition and tree removal works and the former nursery site has now been cleared.
147. The Housing programme comprising seven units of new build properties and five extensions or conversions at various sites has progressed with all the extensions and the conversion at Standale Grove complete. Works at the Coaxden Day Centre is anticipated to complete in the first quarter of 2018/19 whilst the new builds are due for completion by September 2018.
148. Lead Consultants and architects have been appointed for the three developments at Belmore allotments, Maple and Poplar Day Centre and Willow Tree. The employer's agents and appointed architects continue to work on finalising the design of the schemes. Planning applications have been submitted for both the Maple/Poplar and Willow Tree sites whilst the submission for Belmore is planned shortly, with further site investigations currently being undertaken.

## New Build - Appropriation of Land

149. There is a re-phasing of £8,635k for New Build appropriation of land for 2 sites at the former Belmore allotments and Maple / Poplar day centre. The £157k favourable movement compared to Month 11 is with respect to the re-appropriation of the aforementioned 15 and 16 Welbeck Court site.

## New Build - Shared Ownership

150. The new build shared ownership budget comprises schemes being delivered across 4 sites. The schemes at both Belmore and Maple and Poplar are being delivered concurrently with the General Needs units and are at the planning stage. These will deliver 60 units in total.
151. The Woodside Day centre redevelopment has progressed in year following approval to submit Planning Application for mixed use development of a GP surgery and 20 shared ownership flats. The Planning Application was approved at February Planning Committee and consultants are being appointed.

## New Build - Supported Housing

152. The Supported Housing Programme comprises the build of 160 mixed client group units across three different sites. The development of 14 Supported Housing units at Acol Crescent has now been removed from the programme (see paragraph 141) as there is no longer a requirement for the units. This has resulted in the forecast cost underspend of £3,675k being reported across the life of the programme, of which £798k is declared within the 2017/18 budget.
153. The delivery of the 88 unit extra care sheltered housing scheme, and dementia resource centre at Grassy Meadow is currently on programme to complete to agreed timescales. However due to adverse weather conditions and programme delays, the delivery of the 60 units at Parkview is likely to run beyond the agreed timescales.
154. The scheme at Yiewsley is a small part of a wider re-development of the whole site and is anticipated to create 12 units of supported housing. The project is at the preliminary stage of feasibility with the appointment of consultants being imminent

## HRA General Contingency

155. HRA General Contingency : A capital contingency budget of £9,207k is included within the HRA capital programme to ensure the Council retains sufficient flexibility to secure additional housing units where opportunities become available. Since the last reporting period, Cabinet approved the budget virement of £63k towards the Woodside redevelopment to meet costs incurred with the scheme in 2017/18. Further to this the contingency was utilised to complete the acquisition of 13 housing units at Union Park for a cost of £2,755k. At the year-end there is an adjusted forecast re-phasing of £6,408k into 2018/19.

## **Works to Stock**

156. The Works to Stock revised budget for 2017/18 is £19,964k and the outturn expenditure is £10,456k. The estimated phasing variance is £9,508k, across various work-streams, due to the validation, procurement and consultation timetables required to deliver these works. This represents an increase in the phasing variance of £1,026k compared to Month 11, of which the largest factor was due to continued external access being required to four high-rise blocks meaning that costs associated with scaffolding being taken down were not incurred by the end of March 2018, as had been previously forecasted..

157. The major adaptations to property has an overall favourable variance of £988k for 2017/18 as a result of the timetable required to deliver these works, an increase of £4k in the phasing variance compared to Month 11.

### **HRA Capital Financing**

158. The HRA capital programme expenditure of £47,417k was funded from £32,922k contributions from the Major Repairs Reserve and £14,495k Capital Receipts (£10,526k RTB receipts and £3,969k non RTB receipts). In addition there is an appropriation of land which reduces the capital financing requirement by £157k.
159. The application of RTB receipts fully consumed the quarterly retained tranche of receipts that were required to be used by March 2018.
160. There were 64 RTB sales completed in 2017/18 for a sales value of £11,777k. From these receipts the provisional amount the Council is able to retain for investing in housing stock regeneration is £8,385k. These funds must be spent or committed within a deadline of three years from each quarterly retained receipt.
161. The Major Repairs Reserve reduced by a net £4,685k from £23,148k as at 1st April 2017 to £18,463k as at 31st March 2018. The net reduction comprised £32,922k being applied to fund the HRA capital programme netted down by an increase of £28,237k in the Reserve funds from depreciation (£10,220k) and revenue contributions to capital (£18,017k).

## Appendix D - GENERAL FUND CAPITAL PROGRAMME

162. At outturn an underspend of £20,995k is reported on the £63,473k General Fund capital programme for 2017/18. A favourable movement of £2,049k is reported on cost variances, primarily as a result of releasing uncommitted budget where capacity already exists in 2018/19 budgets.

### Capital Programme Overview

163. The table below sets out the outturn on General Fund capital projects, with project level detail contained in annexes A - D to this report. General Fund capital expenditure outturn totalled £42,478k against a revised budget of £63,473k resulting in an overall underspend of £20,995k in 2017/18.

**Table 19: General Fund Capital Programme Summary**

2017/18 General Fund Capital Programme Outturn					Analysis of 2017/18 Variance	
Directorate	2017/18 Budget £'000	2017/18 Actual £'000	2017/18 Variance £'000	Movement from Month 11 £'000	Cost Variance £'000	Re-Phasing Variance £'000
Schools Programme	10,985	7,149	(3,836)	(85)	(289)	(3,547)
Self Financing Developments	150	14	(136)	(11)	-	(136)
Main Programme	20,802	14,288	(6,514)	(669)	(4,074)	(2,440)
Programme of Works	31,010	21,027	(9,983)	(857)	616	(10,599)
General Contingency	526	-	(526)	185	(526)	-
<b>Total Capital Programme</b>	<b>63,473</b>	<b>42,478</b>	<b>(20,995)</b>	<b>(1,437)</b>	<b>(4,273)</b>	<b>(16,722)</b>
<b>Movement from Month 11</b>	<b>-</b>	<b>(1,437)</b>	<b>(1,437)</b>		<b>(2,049)</b>	<b>612</b>

164. The total under spend of £20,995k consists of £4,273k net cost underspend variances and £16,722k net re-phrasings proposed to be carried forward into future financial years. The reduction in expenditure of £1,437k from the Month 11 forecast partly reflects a reduction in previously reported committed Disabled Facilities Grants (Programmes of Works) as there have been cumulative underspends confirmed across a number of completed adaptations. The movement in the Main Programme outturn of £669k is due mainly to further re-phrasings on various schemes.
165. The favourable movement of £2,049k in cost under spends from Month 11 is in part due to financing the construction of the Grassy Meadow Dementia Centre from the Disabled Facilities Grant. There were also cumulative underspends on uncommitted budgets in the Main Programme such as the Vehicle Replacement Programme where future expenditure requirements can be funded from the 2018/19 approved budget.
166. The committed expanded Highways investment programme continuing into 2018/19 is financed by underspends elsewhere in the capital programme and this is reflected in the increased re-phasing under the Programmes of Works budget.



167. The general contingency budget had £526k remaining funds which were not required in the year. The movement of £185k from Month 11 is partly due to the appropriation of Welbeck Court to the General Fund for £157k and also an amount of £28k has recently been allocated to the Property Works Programme for works at Uxbridge Mortuary.

### Capital Financing - General Fund

168. The table below outlines the outturn financing of the capital programme. The accelerated use of £3,486k additional grants and contributions resulted in an in-year under spend of £24,481k on Council resources.

**Table 20: General Fund Capital Programme Financing Summary**

	Revised Budget 2017/18 £'000	Outturn 2017/18 £'000	Variance £'000	Financing Cost Variance £'000	Financing Re-Phasing Variance £'000
Council Resource Requirement	42,121	17,640	(24,481)	(8,233)	(16,248)
Financed By					
Capital Receipts	23,475	7,740	(15,735)	(3,752)	(11,983)
CIL	5,151	3,455	(1,696)	(1,696)	-
Prudential Borrowing	13,495	6,445	(7,050)	(2,779)	(4,271)
<b>Total Council Resources</b>	<b>42,121</b>	<b>17,640</b>	<b>(24,481)</b>	<b>(8,227)</b>	<b>(16,254)</b>
Grants & Contributions	21,352	24,838	3,486	3,954	(468)
<b>Total Programme</b>	<b>63,473</b>	<b>42,478</b>	<b>(20,995)</b>	<b>(4,273)</b>	<b>(16,722)</b>

169. Capital receipts applied in year to finance capital expenditure totalled £7,740k after top slicing £4,291k to fund transformation expenditure. The adverse income variance of £3,752k is partly due to lower General Fund Share of Right to Buy receipts as sales were lower than original budget estimates. Also transformation financing was greater than the original budget estimate. The phasing variance of £11,983k mainly includes planned appropriations to the Housing Revenue Account for several residential developments that are in early stages.
170. Community Infrastructure Levy receipts for the year totalled £3,455k from various developments and the variance of £1,696k on the revised budget is reported as an under recovery from original estimates as the timing and scale of CIL income is not certain. CIL receipts have been fully utilised to support financing of infrastructure related capital expenditure in 2017/18.
171. Grants and Contributions report a favourable income variance of £3,954k over the revised budget which is mainly due to Basic Needs, Capital Maintenance and Disabled Facilities Grant awards for 2017/18 being higher than estimates used for setting the original budget. Net grants and contributions totalling £468k require to be re-phased and this mainly relates to the Transport for London programme. The overall re-phasing amount is offset by a budget phasing adjustment into 2017/18 to take into account original 2018/19 Basic Needs grant of £2,284k received this financial year and utilised towards the Schools Expansions programme.
172. Prudential borrowing has a favourable variance of £7,050k due mainly to expenditure under spends on various Council resourced schemes and programmes. An amount of £4,271k

requires to be re-phased to fund schemes continuing into the new financial year, adjusted for phasing movements on other capital financing sources such as capital receipts and grants.

## ANNEX A - Schools Programme

Prior Years Cost	Project	2017/18 Revised Budget	2017/18 Outturn	2017/18 Variance	Cost Variance	Project Re-phasing to future years	2017/18 Project Financed by:		
							Council Resources	Government Grants	Other Cont'ns
£'000		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
	<b>Schools Programme</b>								
136,966	Primary Schools Expansions	200	172	(28)	(54)	26	172	0	0
786	New Primary Schools Expansions	6,461	3,566	(2,895)	0	(2,895)	0	3,566	0
482	Secondary Schools Expansions	1,215	559	(656)	0	(656)	0	559	0
42,721	Secondary Schools New Build	3,097	2,847	(250)	(228)	(22)	639	1,650	558
187	Hearing Impaired Resource Base (Vyners)	12	5	(7)	(7)	0	5	0	0
<b>181,142</b>	<b>Total Schools Programme</b>	<b>10,985</b>	<b>7,149</b>	<b>(3,836)</b>	<b>(289)</b>	<b>(3,547)</b>	<b>816</b>	<b>5,775</b>	<b>558</b>

## ANNEX B - Self Financing Developments

Prior Years Cost	Project	2017/18 Revised Budget	2017/18 Outturn	2017/18 Variance	Cost Variance	Project Re-phasing to future years	2017/18 Project Financed by:		
							Council Resources	Government Grants	Other Cont'ns
£'000		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
	<b>Self Financing Developments</b>								
	<b>Finance, Property and Business Services</b>								
237	Yiewsley Site Development	150	14	(136)	0	(136)	14	0	0
0	Belmore Allotments Development	0	0	0	0	0	0	0	0
<b>237</b>	<b>Total Main Programme</b>	<b>150</b>	<b>14</b>	<b>(136)</b>	<b>0</b>	<b>(136)</b>	<b>14</b>	<b>0</b>	<b>0</b>

## ANNEX C - Main Programme

Prior Year Cost	Project	2017/18 Revised Budget £'000	2017/18 Actual £'000	2017/18 Variance £'000	2017/18 Cost Variance £'000	Proposed Re-phasing £'000	2017/18 Project Financed by:		
							Council Resources £000	Government Grants £000	Other Cont'ns £000
	Community, Commerce and Regeneration								
1,702	CCTV Enforcement (SKC's)	40	50	10	10	0	50	0	0
561	Gateway Hillingdon	2,377	1,640	(737)	0	(737)	1,640	0	0
4,897	Hayes Town Centre Improvements	1,770	1,377	(393)	0	(393)	38	1,169	170
224	Inspiring Shopfronts	397	224	(173)	0	(173)	190	0	34
15	Uxbridge Cemetery Gatehouse	50	10	(40)	(40)	0	10	0	0
100	Uxbridge Change of Heart	946	851	(95)	0	(95)	74	738	39
	Central Services, Culture and Heritage								
883	Bowls Club Refurbishments	510	359	(151)	0	(151)	327	0	32
214	Haste Hill Golf Club	66	46	(20)	(20)	0	46	0	0
32,203	Hillingdon Sports & Leisure Centre	650	5	(645)	0	(645)	5	0	0
0	Ruislip Lido Railway Society Workshop	382	341	(41)	0	(41)	341	0	0
0	Mobile Library	117	117	0	0	0	117	0	0
	Finance, Property and Business Services								
2,282	Battle of Britain Heritage Pride Project	4,199	4,157	(42)	0	(42)	3,157	0	1,000
29	Battle of Britain Underground Bunker	200	6	(194)	0	(194)	6	0	0
0	Bessingby Football/Boxing Clubhouse	180	97	(83)	0	(83)	97	0	0
0	Uniter Building Refurbishment	100	0	(100)	0	(100)	0	0	0
0	New Museum	100	0	(100)	0	(100)	0	0	0
0	New Theatre	100	0	(100)	0	(100)	0	0	0
0	Youth Provision	1,000	0	(1,000)	(591)	(409)	0	0	0
0	Hillingdon Outdoor Activity Centre	250	12	(238)	(250)	12	12	0	0
	Planning, Transportation and Recycling								
57	Ruislip Lido Car Park Improvements	155	155	0	0	0	0	155	0
2,279	Cedars & Granges Car Park	391	70	(321)	0	(321)	70	0	0
1,343	Harlington Road Depot Improvements	264	111	(153)	(3)	(150)	111	0	0
0	Purchase of Vehicles	600	38	(562)	(562)	0	38	0	0
0	RAGC Car Park	50	0	(50)	0	(50)	0	0	0
287	Street Lighting - Invest to Save	4,313	3,730	(583)	0	(583)	3,730	0	0
	Social Services, Housing, Health and Wellbeing								
0	1 & 2 Merrimans Housing Project	50	0	(50)	0	(50)	0	0	0
47	Grassy Meadow Dementia Centre	0	0	0	(2,465)	2,465	(2,512)	2,512	0
	Cross Cabinet Member Portfolios								
233	Environmental/Recreational Initiatives	834	430	(404)	(17)	(387)	430	0	0
9,234	Projects Completing in 2017/18	711	462	(249)	(136)	(113)	462	0	0
56,589	Total Main Programme	20,802	14,288	(6,514)	(4,074)	(2,440)	8,439	4,574	1,275

## ANNEX D - Programme of Works

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Prior Years Cost	Project	2017/18 Revised Budget	2017/18 Outturn	2017/18 Variance	Cost Variance	Project Re-phasing to future years	2017/18 Project Financed by:		
							Council Resources	Government Grants	Other Cont'n's
£'000		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
	<b>Programme of Works</b>								
N/A	Leaders Initiative	436	243	(193)	0	(193)	243	0	0
N/A	<b>Community, Commerce and Regeneration</b>								
N/A	Chrysalis Programme	1,512	1,108	(404)	(73)	(331)	1,050	0	58
N/A	Playground Replacement Programme	250	0	(250)	(250)	0	0	0	0
N/A	<b>Education and Children Services</b>								
N/A	Formula Devolved Capital to Schools	2,096	1,645	(451)	0	(451)	0	311	1,334
N/A	Urgent Building Condition Works	3,592	1,483	(2,109)	0	(2,109)	0	1,127	356
N/A	<b>Finance, Property and Business Services</b>								
N/A	Civic Centre Works Programme	1,610	606	(1,004)	0	(1,004)	510	0	96
N/A	ICT Single Development Plan	671	143	(528)	(488)	(40)	143	0	0
N/A	Property Works Programme	1,117	917	(200)	0	(200)	170	0	747
N/A	<b>Planning, Transportation and Recycling</b>								
N/A	Highways Structural Works	7,369	6,061	(1,308)	2,957	(4,265)	5,964	97	0
N/A	Road Safety	150	28	(122)	(70)	(52)	28	0	0
N/A	Transport for London	7,923	6,073	(1,850)	(17)	(1,833)	0	5,974	99
N/A	<b>Social Services, Housing, Health and Wellbeing</b>								
N/A	Disabled Facilities Grant	2,707	1,485	(1,222)	(1,222)	0	0	1,360	125
N/A	Adaptations for Adopted Children	17	0	(17)	(17)	0	0	0	0
N/A	PSRG / LPRG	100	47	(53)	(53)	0	26	0	21
N/A	Social Care Equipment Capitalisation	985	880	(105)	(105)	0	0	880	0
N/A	<b>Cross Cabinet Member Portfolios</b>								
N/A	Section 106 Projects	112	70	(42)	0	(42)	0	0	70
N/A	Equipment Capitalisation	363	238	(125)	(46)	(79)	237	0	1
	<b>Total Programme of Works</b>	<b>31,010</b>	<b>21,027</b>	<b>(9,983)</b>	<b>616</b>	<b>(10,599)</b>	<b>8,371</b>	<b>9,749</b>	<b>2,907</b>
	General Contingency	526	0	(526)	(526)	0	0	0	0
	<b>General Fund Capital Programme</b>	<b>63,473</b>	<b>42,478</b>	<b>(20,995)</b>	<b>(4,273)</b>	<b>(16,722)</b>	<b>17,640</b>	<b>20,098</b>	<b>4,740</b>

Cabinet report: 21 June 2018

Classification: Part 1 – Public

## Appendix E - Transformation Capitalisation Schedule

Directorate	Saving Description	Savings				Transformation Costs		
		2016/17 £'000	2017/18 £'000	2018/19 £'000	Total £'000	2016/17 £'000	2017/18 £'000	Total £'000
<b>CEO</b>	Review of staffing structure within Human Resources	(101)	(37)	0	(138)	0	16	16
<b>Finance</b>	Review of staffing structures within Revenues & Benefits	(100)	0	0	(100)	0	31	31
	Finance BID Project - Consolidation of Finance Support	0	(72)	0	(72)	75	0	75
	Finance BID Project - Alignment of Transactional Functions	0	(70)	0	(70)	0	61	61
	Restructure of Business Assurance Function	0	(20)	0	(20)	0	97	97
	Procurement Restructure	(275)	0	0	(275)	177	134	311
	Finance - Phase 1	0	0	(250)	(250)	0	128	128
<b>Residents Services</b>	BID reviews - Directorate Management Structures	0	(250)	0	(250)	0	485	485
	BID reviews - Planning and Transport	0	(212)	0	(212)	0	51	51
	BID reviews - Highways & Street Lighting Programme	0	(1,346)	0	(1,346)	52	152	204
	BID reviews - ICT phase 2	0	(750)	0	(750)	299	1,031	1,330
	Pollution Control and Food Hygiene	0	(112)	0	(112)	0	220	220
	BID reviews - Grounds maintenance/Street Cleansing	0	(250)	0	(250)	0	93	93
	Housing/Homelessness proposals - various	0	(131)	0	(131)	210	0	210
	Waste Services - Phase 1	0	0	(357)	(357)	0	207	207
<b>Social Care</b>	Review of Social Care Staffing Structures	0	(650)	0	(650)	0	235	235
	Further Transformation / Zero-Based Review Savings	(636)	(214)	0	(850)	572	6	578
	Transport	(500)	0	(599)	(1,099)	128	517	645
	Review of Children Centre Delivery Model	(215)	(189)	0	(404)	0	206	206
	Category Management Portfolio Plans	(593)	0	0	(593)	91	0	91
	Review of Looked After Children Placement Costs	(562)	0	0	(562)	132	0	132
	New Delivery Models for In-house Provision (Older People)	(120)	0	0	(120)	154	0	154
	Zero based budget review of CNWL	(200)	0	0	(200)	27	0	27
<b>Cross-Cutting</b>	Supplier Early Payment Programme	0	0	(100)	(100)	0	25	25
<b>Sub-Total</b>		(3,302)	(4,303)	(1,306)	(8,911)	1,917	3,696	5,613
<b>Other Savings</b>		(10,007)	(11,205)	(6,297)	(27,509)	0	0	0
<b>Cross-Cutting Support for Service Transformation / BID Programme</b>		0	0	0	0	447	595	1,042
<b>Grand Total</b>		(13,309)	(15,508)	(7,603)	(36,420)	2,363	4,292	6,655

## Appendix F – Treasury Management Report as at 31 March 2018

### Summary

This report summaries the Council's treasury management activities during 2017/18 and presents details of capital financing, borrowing, debt management and investment transactions alongside an outturn position.

During the year the Council utilised internal balances and no new borrowing was taken to fund capital expenditure. Over the year the Council's loan portfolio had an average rate of 3.39%. The portfolio was reduced by £17.3m with debt that matured naturally leaving a balance at year-end of £250.1m (GF £61.5m, HRA £188.6m). Interest paid over the year totalled £8.7m (GF £2.3m, HRA £6.4m).

Investment income returns for the year on internally managed cash yielded 0.42% (0.57% 2016/17), resulting in total investment income for 2017/18 of £442k.

### The Borrowing Requirement and Debt Management

	Balance on 31/3/2017 £m	New Borrowing £m	Debt Maturing £m	Debt Prematurely Repaid £m	Balance on 31/3/2018 £m	Year- End Average Rate %
CFR	404				400	
<b>GF Loans</b>						
PWLB Fixed Rate	55.82	-	12.28	-	43.54	3.53
Market Fixed Rate	15.00	-	-	-	15.00	4.28
PWLB Variable Rate	4.50	-	1.50	-	3.00	0.76
<b>Total GF Loans</b>	<b>75.32</b>	<b>0.00</b>	<b>13.78</b>	<b>0.00</b>	<b>61.54</b>	
<b>HRA Loans</b>						
PWLB Fixed Rate	159.07	-	3.50	-	155.57	3.19
Market Fixed Rate	33.00	-	-	-	33.00	4.03
<b>Total HRA Loans</b>	<b>192.07</b>	<b>0.00</b>	<b>3.50</b>		<b>188.57</b>	
<b>Total Loans</b>	<b>267.39</b>	<b>0.00</b>	<b>17.28</b>		<b>250.11</b>	<b>3.40</b>
Other Long Term Liabilities	1.66				1.41	
<b>Total External Debt</b>	<b>269.05</b>				<b>251.52</b>	

The Council's underlying need to borrow is measured by the Capital Financing Requirement (CFR) which, as at 31/3/2018, was £400.0m (31/3/2017 £403.9m). The Council's borrowing requirement, the difference between the CFR and total physical borrowing, was £149.9m. This amount represents the level of internal borrowing, primarily supported by the Council's own reserves.

At 31 March 2018, the Council held £202.1m of PWLB debt (£46.5m General Fund and £155.6m HRA) containing a broad range of loan types including both Maturity and EIP loans with fixed and variable rates and with varying maturities.

In addition, the Council has £48m of market loans (£15m General Fund and £33m HRA). £12m are fixed-rate loans and £36m are LOBO loans. Out of the LOBO loans, £5m were in their option



state in 2017/18. During the year the lenders of these loans did not exercise any call options and therefore the loans remain outstanding on the same terms.

Over 2017/18, the Council's loan portfolio had an average rate 3.39% with the General Fund Loans average rate of 3.55% and HRA average rate of 3.33%. By using internal resources in lieu of borrowing, loan interest costs for the year totalled £8.7m, avoiding additional interest costs of approximately £5.1m that would have been incurred otherwise. During the year there was £17.28m of naturally maturing debt.

In January 2015 the Department of Communities and Local Government (now the Ministry of Housing, Communities & Local Government) confirmed that HM Treasury (HMT) would be taking the necessary steps to abolish the Public Works Loans Board. HMT has confirmed however that its lending function will continue and local authorities will retain access to borrowing rates which offer good value for money. During 2017/18 no real progress has been made on this matter. The Council intends to use the PWLB's replacement as a potential source of borrowing if required.

### Investment Activity

The table below shows investment balances on 31<sup>st</sup> March 2018 and the weighted average balance of investments over the year was £110.7m.

<b>Investments</b>	<b>Balance on 31/03/2017 £m</b>	<b>Balance on 31/03/2018 £m</b>
Call Accounts	0.00	0.90
Notice Accounts	10.00	0.00
Money Market Funds	23.70	33.40
Pooled Funds	0.00	15.00
Short Term Investments	39.40	15.00
Long Term Investments	10.00	0.00
<b>Total Investments</b>	<b>83.10</b>	<b>64.30</b>
Average Rate % Received	<b>0.57%</b>	<b>0.42%</b>

Security of capital remained the Council's chief investment objective and this was maintained by following the Council's counterparty policy as set out in its Treasury Management Strategy Statement for 2017/18. Investments during the year included deposits with the Debt Management Office and Local Authorities, investments in AAA-rated Money Market Funds and Pooled Funds. In addition, both instant access and fixed-term deposits were also held with UK Banks and Building Societies within the Councils Counterparty limits. Investments continued to be placed in overseas banks with a deposit being made with DBS a Singaporean bank and deposits in instant access and notice accounts with Svenska Handelsbanken a Swedish bank. All bank and building society placements held a minimum or higher credit rating of BBB+ for UK counterparties and A+ for Overseas counterparties.

**Credit Risk:** Counterparty credit quality was assessed and monitored with reference to credit ratings (Council's minimum long-term counterparty rating of BBB+ across all three rating agencies, Fitch, Standard & Poor's and Moody's). However reliance does not rest solely with these agencies and are supplemented by use of market/economic information, media updates and intelligence from the Council's Treasury Advisors. With the introduction of the Banking Reform Act in January 2015 the Council optimised its use of bail-in exempt instruments and institutions by utilising local authorities and banks where this legislation has not been adopted. At the end of March, 70% of the Council's total funds had exposure to bail-in risk compared to a March benchmark average of 55% in the Local Authority sector (latest benchmark provided quarterly by the Council's treasury

advisors Arlingclose). Although the Council bail-in risk was significantly higher than the benchmark, it was essential to keep cash in instant access facilities to ensure liquidity over the year end period. The Council had no exposure to bail in risk once instant access balances are removed.

**Liquidity:** In keeping with CLG's Guidance on Investments, the Council maintained a sufficient level of liquidity through the use of Money Market Funds, targeted maturity deposits and the use of call accounts.

**Yield:** The Council sought to optimise returns commensurate with its objectives of security and liquidity. The UK Bank held base rate at the record low level of 0.25% until November 17 when it was raised to 0.50%, resulting in continued low levels being achievable on short-term money market rates. At the beginning of 17/18 short-term money was mainly placed in instant access accounts to ensure liquidity was maintained and as the rates offered on these accounts were on the whole significantly better than those offered on short fixed-term deposits. However, after the base rate raise in November, rates offered on DMADF deposits were higher than those on Money Market Funds and the majority of liquid cash was placed in short-fixed-term deposits with the DMADF, until rates on Money Market Funds caught up with the market. A small proportion of longer dated deposits were placed to enhance income in a low interest rate environment. The two approaches resulted in an average return on Investments of 0.42%

All investments made during the year complied with the Council's agreed Treasury Management Strategy, Prudential Indicators, Treasury Management Practices and prescribed limits. Maturing investments were repaid to the Council in full and in a timely manner.

### **Compliance with the Prudential Code and Prudential Indicators**

The Local Government Act 2003 gave freedoms to Local Authorities to borrow subject to macro economic considerations, on condition that compliance with the Prudential Code was observed. The Code developed a series of 'prudential indicators' (Appendix 1) that were designed to provide greater information to the council tax payer and the rent payer on the impact of any borrowing decisions taken.

The main objectives of the prudential code are to demonstrate affordability of the authority's capital expenditure plans and ensure prudent external borrowing levels, which are sustainable in the future. It also verifies that treasury management decisions are taken in accordance with best professional practice.

The Council can confirm that it did comply with its Prudential Indicators for 2017/18, set in February 2017 as part of the Council's Treasury Management Strategy Statement. The levels of debt were measured on an ongoing basis during the year for compliance with the Authorised Limit of £511m and the Operational Boundary of £481m, the former being somewhat higher to allow for fluctuations in cash-flow. The Council maintained its total external borrowing and other long-term liabilities within both limits; at its peak this figure was £269.05m.

### **Upper Limits for Interest Rate Exposure:**

<b>Upper Limits for Interest Rate Exposure</b>	<b>Actual Level at 31/03/18 %</b>	<b>2016/17 Approved %</b>
Upper Limit for Fixed Interest Rate Exposure on Debt	99	100
Upper Limit for Fixed Interest Rate Exposure on Investments	(0)	(75)

Upper Limit for Variable Interest Rate Exposure on Debt	1	50
Upper Limit for Variable Interest Rate Exposure on Investments	(100)	(100)

#### **Maturity Structure of Fixed Rate borrowing:**

	Upper limit %	Lower limit %	Actual Borrowing as at 31/3/2018 (£m)	Percentage of total as at 31/3/2018
under 12 months	25	0	15.78	6.39%
12 months and within 24 months	25	0	15.78	6.39%
24 months and within 5 years	50	0	30.88	12.50%
5 years and within 10 years	100	0	27.50	11.13%
10 years and within 20 years	100	0	58.00	23.47%
20 years and within 30 years	100	0	22.57	9.13%
30 years and within 40 years	100	0	28.60	11.57%
40 years and within 50 years	100	0	39.00	15.78%
50 years and above	100	0	9.00	3.64%

(The above table includes LOBO's as fixed rate and at their maturity date)

For 2017/18 the Prudential Indicator which limits principal sums invested for periods longer than 364 days was set at £35m. At the start of the year there were fixed-term deposits with two local authorities totally £10m. However by year-end these moved into short-term as the remaining duration reduced.

Non-treasury related Prudential Indicators are included in Appendix 1.

#### **Balanced Budget**

The Council complied with the Balanced Budget requirement.

#### **Training**

As part of the Council's continuous performance and development programmes, officers received treasury management training by attending workshops and seminars provided by the Council's treasury advisers Arlingclose and CIPFA.

## Non-Treasury Prudential Indicators 2017/18

### 1 Estimated and Actual Capital Expenditure

Prudential Indicator	2017/18	2017/18
Capital Expenditure	Estimated £m	Outturn £m
General Fund	66	45
HRA	63	47
<b>Total</b>	<b>129</b>	<b>92</b>

### 2 Estimated and Actual Ratio of Financing Costs to Net Revenue Stream

Prudential Indicator	2017/18	2017/18
Ratio of Financing Costs to Net Revenue Stream	Estimated %	Outturn %
General Fund	2	2
HRA	25	28

### 3 Capital Financing Requirement

Prudential Indicator	Estimated (£m)	Outturn (£m)
CFR	2017/18	2017/18
General Fund	238	209
HRA	208	191
<b>Total</b>	<b>446</b>	<b>400</b>

The reduction in CFR compared to the estimate is due to the cumulative effect from the 2016/17 and 2017/18 Capital programme and Revenue Contributions to repay debt. The Capital programme over the two year period used for the purpose of estimating the CFR has seen re-phasing of a number of projects to be funded from borrowing in future. The Council was also able to fund more of its capital programme through early receipt of grants and from Revenue Contributions to Capital.

### 4 Actual External Debt

Actual External Debt as at 31/03/2018	£m
Borrowing	250.11
Other Long-term Liabilities	1.41
<b>Total</b>	<b>251.52</b>

### 5 Incremental Impact of Capital Investment Decisions

Incremental Impact of Capital Investment Decisions	2017/18 (£)
Increase in Band D Council tax	-3.65
Increase in average weekly housing rents	0.00

As an indicator of affordability, the Incremental Impact of Capital Decisions shows the notional impact of capital investment decisions on Council Tax and Housing Rent levels and represents the impact on these if the financing of the Capital Programme were to be funded from taxes and rents. The reduction in Band D Council Tax noted above reflects savings from the reported underspend on Interest & Investment Income budgets in 2017/18. The fixed nature of the HRA

## Appendix G – Consultancy and agency assignments over £50k approved under delegated authority

173. The following Agency staff costing over £50k have been approved under delegated powers by the Chief Executive in consultation with the Leader and are reported here for information.

**Table 23: Consultancy and agency assignments**

Post Title	Original Start Date	Approved From	Proposed End Date	Previous Approval £'000	Approved £'000	Total £'000
<b>Chief Executive's Office</b>						
Paralegal - Housing	24/04/2017	28/05/2018	30/09/2018	43	14	57
<b>Residents Services</b>						
Education Strategy & Quality Assurance Manager	29/04/2015	01/04/2018	04/08/2018	415	55	465
Senior School Improvement Advisor	07/03/2016	09/04/2018	16/07/2018	194	35	229
Senior School Improvement Advisor	07/03/2016	09/04/2018	15/07/2018	167	26	193
Planning Enforcement Officer	06/10/2014	03/04/2018	02/07/2018	287	25	312
Technical Manager M&E - Planned Works	24/10/2016	30/04/2018	27/07/2018	188	34	222
Financial Assessment Officer	20/04/2015	07/05/2018	05/08/2018	97	8	105
Programme Manager (Planned Works)	13/06/2017	07/05/2018	03/08/2018	56	20	76
Repairs Planner	05/12/2016	14/05/2018	13/08/2018	54	10	64
Electrician/Multitrade	24/10/2016	07/05/2018	06/08/2018	48	12	60
Development Surveyor	06/11/2017	14/05/2018	12/08/2018	54	27	81
Licensing Officer	03/05/2016	11/05/2018	10/08/2018	74	10	84
Major Application (PPA) Planner	03/01/2017	21/05/2018	17/08/2018	98	21	119
CCTV Programme & Project Manager	25/09/2016	14/05/2018	22/07/2018	91	14	105
Trading Standards Officer	04/09/2017	14/05/2018	31/03/2019	76	69	145
FM Technical Manager	25/10/2017	11/06/2018	07/09/2018	46	25	71
Interim Pre-Applications Manager	01/11/2015	04/06/2018	31/08/2018	194	25	219
Parking Operations Manager	03/07/2017	22/05/2018	24/07/2018	59	13	72
Housing Lawyer	07/07/2014	26/05/2018	25/11/2018	211	33	244
Programme Manager, Capital & Planned Works	14/08/2016	21/05/2018	19/08/2018	22	91	113

Post Title	Original Start Date	Approved From	Proposed End Date	Previous Approval £'000	Approved £'000	Total £'000
DFG & Home Adaptations Surveyor	13/03/2017	11/06/2018	14/10/2018	128	42	170
Major Application (PPA) Planner	16/01/2017	18/06/2018	14/09/2018	106	21	127
Development / Programme Manager	07/02/2016	04/06/2018	02/09/2018	165	24	189
<b>Social Care</b>						
Approved Mental Health Worker	29/05/2016	30/04/2018	01/07/2018	142	13	155
Approved Mental Health Worker	01/06/2015	30/04/2018	01/07/2018	204	9	213
Care Worker	06/07/2016	30/04/2018	01/07/2018	53	4	57
Lead Approved Mental Health Practitioner	01/06/2012	30/04/2018	01/07/2018	293	10	303
Occupational Therapist	01/04/2015	30/04/2018	01/07/2018	212	11	223
Occupational Therapist	07/10/2013	30/04/2018	01/07/2018	293	12	305
Occupational Therapist	03/12/2015	30/04/2018	01/07/2018	164	11	175
Occupational Therapist	06/06/2016	30/04/2018	01/07/2018	137	11	148
Residential Care Worker	01/04/2012	30/04/2018	01/07/2018	166	4	170
Senior Social Worker	03/10/2016	30/04/2018	01/07/2018	102	12	114
Senior Social Worker	01/05/2017	30/04/2018	01/07/2018	68	12	80
Social Worker	09/09/2016	30/04/2018	01/07/2018	56	11	67
Social Worker	05/06/2017	30/04/2018	01/07/2018	46	5	51
Social Worker	05/06/2017	30/04/2018	01/07/2018	55	10	65
Social Worker	05/06/2017	30/04/2018	01/07/2018	45	6	51
Social Worker	05/06/2017	30/04/2018	01/07/2018	49	5	54
Social Worker	09/09/2016	30/04/2018	01/07/2018	61	9	70
Social Worker (CHC)	03/01/2017	30/04/2018	01/07/2018	61	7	68
Social Worker/Senior Social Worker	04/09/2017	30/04/2018	01/07/2018	46	5	51
Social Worker/Senior Social Worker	04/09/2017	30/04/2018	01/07/2018	46	12	58
Support Worker	04/04/2016	30/04/2018	01/07/2018	60	4	64
Team Manager	26/06/2016	30/04/2018	01/07/2018	136	14	150
Case Progression Manager	07/04/2014	30/04/2018	30/07/2018	369	18	387
Child Protection Chair	20/07/2015	30/04/2018	30/07/2018	213	14	227
Child Protection Chair	01/07/2015	30/04/2018	30/07/2018	174	16	190
Early Years Practitioner	24/02/2014	30/04/2018	01/07/2018	62	2	64

<b>Post Title</b>	<b>Original Start Date</b>	<b>Approved From</b>	<b>Proposed End Date</b>	<b>Previous Approval £'000</b>	<b>Approved £'000</b>	<b>Total £'000</b>
Early Years Practitioner	23/02/2015	30/04/2018	01/07/2018	65	4	69
Educational Psychologist	01/05/2017	30/04/2018	31/05/2018	57	4	61
Educational Psychologist	15/11/2015	30/04/2018	01/07/2018	193	16	209
Educational Psychologist	15/08/2016	30/04/2018	01/07/2018	121	16	137
Educational Psychologist	01/05/2017	30/04/2018	01/07/2018	51	4	55
Educational Psychologist	01/03/2016	30/04/2018	01/07/2018	201	27	228
Placement Officer	18/03/2016	30/04/2018	30/07/2018	92	10	102
Practice Improvement Practitioner	08/05/2014	30/04/2018	30/07/2018	169	14	183
Senior Social Worker	06/06/2016	30/04/2018	01/07/2018	81	13	94
Senior Social Worker	01/04/2013	30/04/2018	30/07/2018	92	13	105
Senior Social Worker	30/04/2012	30/04/2018	30/07/2018	281	13	294
Senior Social Worker	21/11/2017	30/04/2018	30/07/2018	97	14	111
Senior Social Worker	19/12/2011	30/04/2018	30/07/2018	366	14	380
Senior Social Worker	29/06/2017	30/04/2018	30/07/2018	73	13	86
Senior Social Worker	05/10/2015	30/04/2018	30/07/2018	124	14	138
Social Worker	01/05/2017	30/04/2018	30/07/2018	48	11	59
Social Worker	01/03/2018	30/04/2018	30/07/2018	49	13	62
Social Worker	09/09/2016	30/04/2018	01/07/2018	51	12	63
Social Worker	06/04/2017	30/04/2018	30/07/2018	70	13	83
Social Worker	03/10/2016	30/04/2018	30/07/2018	87	14	101
Social Worker	16/12/2016	30/04/2018	01/07/2018	100	13	113
Social Worker	07/11/2016	30/04/2018	30/07/2018	104	11	115
Social Worker	21/11/2016	30/04/2018	30/07/2018	106	13	119
Social Worker	13/11/2016	30/04/2018	01/07/2018	107	13	120
Social Worker	26/08/2016	30/04/2018	30/07/2018	110	12	122
Social Worker	26/09/2016	30/04/2018	30/07/2018	110	13	123
Social Worker	27/10/2016	30/04/2018	30/07/2018	111	13	124
Social Worker	27/10/2016	30/04/2018	30/07/2018	112	13	125
Social Worker	07/11/2016	30/04/2018	30/07/2018	116	13	129
Social Worker	07/11/2016	30/04/2018	30/07/2018	122	13	135
Social Worker	21/08/2016	30/04/2018	01/07/2018	127	13	140
Social Worker	01/09/2016	30/04/2018	30/07/2018	127	13	140
Social Worker	28/03/2016	30/04/2018	30/07/2018	132	11	143
Social Worker	01/04/2013	30/04/2018	30/07/2018	134	13	147
Social Worker	03/07/2016	30/04/2018	30/07/2018	135	14	149
Social Worker	01/08/2015	30/04/2018	30/07/2018	155	13	168
Social Worker	01/08/2015	30/04/2018	30/07/2018	165	14	179
Social Worker	04/05/2015	30/04/2018	30/07/2018	181	11	192

<b>Post Title</b>	<b>Original Start Date</b>	<b>Approved From</b>	<b>Proposed End Date</b>	<b>Previous Approval £'000</b>	<b>Approved £'000</b>	<b>Total £'000</b>
Social Worker	04/05/2015	30/04/2018	30/07/2018	197	13	210
Social Worker	13/04/2015	30/04/2018	30/07/2018	214	13	227
Social Worker	19/06/2014	30/04/2018	30/07/2018	231	13	244
Social Worker	05/09/2014	30/04/2018	30/07/2018	283	13	296
Social Worker	11/08/2014	30/04/2018	30/07/2018	293	13	306
Social Worker	01/01/2013	30/04/2018	30/07/2018	316	13	329
Social Worker	01/01/2013	30/04/2018	30/07/2018	324	13	337
Social Worker (0.5 FTE)	19/12/2016	30/04/2018	30/07/2018	77	7	84
Special Needs Officer	01/12/2016	30/04/2018	01/07/2018	81	12	93
Special Needs Officer	05/01/2015	30/04/2018	01/07/2018	138	16	154
Supervising Social Worker	01/09/2016	30/04/2018	30/07/2018	58	12	70
Support Worker	20/12/2015	30/04/2018	30/07/2018	64	5	69
Team Manager	17/07/2017	30/04/2018	01/07/2018	88	8	96
Team Manager	27/03/2017	30/04/2018	30/07/2018	91	16	107



## Appendix H – Proposed Amendments to Leisure Fees for 2018/19

Fee description	LBH Resident 2017/18	LBH non-resident 2017/18	Resident Charge 2018/19 (with rounding)	Non Resident Charge 2018/19 (with rounding)
<b>Swimming Indoor (per hour)</b>				
Adult peak	£3.70	£4.50	£3.80	£4.60
Adult concession	£1.80	£2.10	£1.85	£2.15
Junior peak	£1.90	£1.90	£1.95	£1.95
Junior concession	£1.10	£1.10	£1.15	£1.15
Adult off peak	£3.00	£3.50	£3.10	£3.60
Adult off peak concession	£1.00	£1.20	£1.05	£1.25
Junior off peak	£1.60	£1.60	£1.65	£1.65
Junior off peak concession	£0.85	£0.85	£0.90	£0.90
Family (2A+2J) peak	£9.50	£11.00	£9.80	£11.30
Family (2A + 2J) peak concession	£5.30	N/A	£5.45	N/A
Family (2A+2J) off peak	£7.80	£8.75	£8.00	£9.00
Family (2A+2J) off peak concession	£3.10	N/A	£3.20	N/A
<b>HSLC Outdoor Pool</b>				
Adult	£5.55	£7.20	£5.70	£7.40
Adult concession	£3.70	£5.00	£3.80	£5.15
Child	£3.30	£3.60	£3.40	£3.70
Child concession	£2.20	£3.50	£2.25	£3.55
Family (2A +2J)	£14.40	£18.00	£14.80	£18.00
<b>Swimming - Other (per session)</b>				
Sports Parties (Hall/pool and room hire)	£108.15	£122.00	£111.40	£125.65
Sports Parties incl party host	£128.75	£149.35	£132.60	£153.80
Swimming instruction per lesson adult (30mins)	£7.15	£8.25	£7.35	£8.50
Swimming instruction per lesson adult concession	£5.20	£5.50	£5.30	£5.65
Swimming instruction per lesson child	£5.15	£5.15	£5.30	£5.30
Swimming instruction per lesson child concession	£3.70	£3.70	£3.80	£3.80
Swim Crash Course 1/2 hour per day x 4 day (per half hour)	£20.60	£23.70	£21.20	£24.40
<b>Private Hire (25-33m Pools)</b>				
Pool Hire per hour (one lane up to Gala)				
- whole pool	£100.95	£127.30	£104.00	£131.10
- one lane	£20.50	£25.75	£21.10	£26.50
<b>Private Hire (50m Pool)</b>				
- 50m pool (for info)	£190.00	£250.00	£195.70	£257.50
<b>Young at Heart</b>	£3.90	£4.45	£4.00	£4.50
<b>Gym</b>				
Gym inductions (Casual use) group	£18.00	£20.60	£18.50	£21.20
Casual Gym Session Peak	£7.00	£8.00	£7.20	£8.20
Casual Gym Session Off-Peak	£5.70	£6.40	£5.85	£6.60
Coached Fitness Classes Charges	£6.40	£7.20	£6.60	£7.40
Coached Fitness Classes Concessionary	£5.00	£5.65	£5.15	£5.80
<b>Main Hall Hire</b>				
Hillingdon Sport & Leisure Centre (4 courts)	£42.45	£50.95	£43.70	£52.50
Queensmead Sports Centre (6 courts)	£61.00	£70.00	£62.80	£72.10
Botwell Leisure Centre (4 courts)	£42.45	£50.95	£43.70	£52.50
<b>Badminton</b>				
Badminton (per court) - Off peak	£6.20	£7.20	£6.40	£7.40
<b>Other</b>				
Queensmead SC - Netball / 5-a-side External / AI (including floodlights) (per court)	£27.60	£31.85	£28.40	£32.80
<b>Athletics</b>				
Athletics - Adult	£3.20	£3.70	£3.30	£3.80
Athletics - child	£1.75	£1.85	£1.80	£1.90
Athletic meeting - Hillingdon club/school (Mon to Fri)	£38.10	N/A	£39.20	N/A
Athletic meeting - Hillingdon club/school (Weekend)	£45.30	N/A	£46.60	N/A
Athletic meeting - other organisations (Mon to Fri)	N/A	£56.00	N/A	£57.70
Athletic meeting - other organisations (Weekend)	N/A	£62.50	N/A	£64.40
<b>Gymnastics &amp; Other Junior Activities</b>				
Gym tots & pre school (45 minutes)	£4.80	£4.85	£4.90	£4.85
Gym tots & pre school (45 minutes) concession	£3.60	£3.70	£3.70	£3.70
Trampolining (intermediate)	£5.10	£5.25	£5.25	£5.40
Trampolining (intermediate) concession	£4.10	£4.20	£4.20	£4.20
Adult gym	£8.45	£9.30	£8.60	£9.30
Adult gym concession	£6.40	£7.50	£6.60	£7.50
Development, floor & vault squad 2	£4.35	£4.45	£4.45	£4.45
Development, floor & vault squad 2 concession	£3.30	£3.40	£3.40	£3.40
Development, floor & vault squad 1	£3.80	£3.90	£3.90	£3.90
Development, floor & vault squad 1 concession	£2.80	£2.90	£2.90	£2.90
Sports acro squad	£2.80	£2.90	£2.90	£2.90
Sports acro squad concession	£1.75	£1.85	£1.80	£1.85
Creche off peak	£2.30	£2.35	£2.35	£2.35
Creche off peak concession	£1.60	£1.65	£1.65	£1.65
Creche peak	£3.00	£3.00	£3.10	£3.00
Creche peak concession	£2.10	£2.20	£2.15	£2.20

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## DOMESTIC ABUSE STRATEGY FOR HILLINGDON 2018-2021

<b>Cabinet Member(s)</b>	Councillor Philip Corthorne
<b>Cabinet Portfolio(s)</b>	Social Services, Housing, Health & Wellbeing
<b>Officer Contact(s)</b>	Jacqui Robertson, Community Safety
<b>Papers with report</b>	Domestic Abuse Strategy

## HEADLINES

<b>Summary</b>	Hillingdon Council and partners are committed to preventing and tackling domestic abuse and holding perpetrators accountable for their actions. Hillingdon's Domestic Abuse Steering Executive has therefore worked closely with partners, victims and their families to develop a new domestic abuse strategy for Hillingdon to prevent and intervene early, ensure effective service provision, pursue perpetrators and work together as a strong partnership to keep residents safe from harm. Cabinet are asked to endorse the strategy.
<b>Putting our Residents First</b>	This report supports the following Council objectives of: <i>Our People</i> .
<b>Financial Cost</b>	There are no direct financial implications arising from the recommendations set out in this report.
<b>Relevant Policy Overview Committee</b>	Residents', Education and Environmental Services
<b>Relevant Ward(s)</b>	All

## RECOMMENDATIONS

**That the Cabinet endorse Hillingdon's Domestic Abuse Strategy 2018-2021**

### Reasons for recommendation

The strategy will help to keep residents and their families safe from harm.

### Alternative options considered / risk management

The option not to have a partnership domestic abuse strategy was not considered.

## Policy Overview Committee comments

None at this stage.

## SUPPORTING INFORMATION

1. Hillingdon Council and partners are committed to preventing and tackling domestic abuse and holding perpetrators to account for their actions. Led by Cllr Jane Palmer, the Domestic Abuse Steering Executive comprising the Council and partners from the Police, the NHS and voluntary organisations have developed a new partnership domestic abuse strategy for the Borough, informed by the views of partners at the White Ribbon Day events in November 2017 and from the experiences of victims and their families.
2. The strategy sets out that all partners are committed to preventing and eradicating all forms of violence and abuse against women, children and men in Hillingdon and support those victimised to achieve their full potential in life. This is an inclusive strategy, which encapsulates the many crimes, violence and abuses which disproportionately affect women and girls but rightly recognises that men and boys are victimised too and that women can be perpetrators.
3. In summary there are four principle priorities, which provide the framework for the partnership Domestic Abuse Steering Executive:
  - Prevention and early intervention;
  - Service provision;
  - Pursuing perpetrators and;
  - Partnership working.
4. The strategy will be driven by the Domestic Abuse Steering Executive, reporting to the Safer Hillingdon Partnership (SHP). An action plan is in place broken down into Year 1, 2 and 3 targets and milestones and will be used to assess its effectiveness, reach and impact. The recommendations from the two statutory Domestic Homicide Reviews (DHRs) are at the heart of the strategy and action plan. Update reports on progress against the action plan will be presented to the Safer Hillingdon Partnership.
5. The Safer Hillingdon Partnership (SHP) agreed the strategy with minor amendment at its meeting on 13 March 2018. The strategy supports the Safer Hillingdon Partnership's priority of tackling domestic abuse and violence against women and girls.
6. The new domestic abuse strategy covers a wide range of issues and concerns and follows international (UN), UK and London-wide evidence based good practice.

## Financial Implications

7. There are no direct financial implications arising from the recommendations set out in this report.

## RESIDENT BENEFIT & CONSULTATION

### Benefits to Residents

8. The domestic abuse strategy will:

- help keep residents and their families safe from harm by preventing and reducing 'repeat victimisation', preventing patterns of offending and reducing the number of serious crimes perpetrated against residents;
- ensure timely intervention of support for victims and their children;
- increase the reporting of domestic abuse and other forms of violence and abuse to the police or other agencies to get a better picture of where/when offences are taking place and to ensure the right resources are focussed in the right places;
- raise community confidence in partners to prevent and tackle domestic abuse;
- lead to the early identification of perpetrators, holding them to account and working to rehabilitate them and change their harmful behaviour to prevent them from committing further crimes against residents and their children.

### Consultation carried out

9. The development of Hillingdon's domestic abuse strategy has involved a wide range of partners and informed by the experiences of victims and their families. This has included:

- two mapping and consultation exercises conducted on 27 and 28 September 2017 and attended by a range of statutory and Voluntary Community Sector (VCS) organisations providing services to Hillingdon residents, including under-represented groups;
- a consultation event held on 25 November 2017, which was attended by 120 female service users of differing ages and cultural backgrounds;
- consultation with statutory organisations, VCS and residents at the White Ribbon events on 22 and 28 November 2017, which was attended by approximately 200 people;
- The Domestic Abuse Steering Executive and multi-agency sub-groups have been consulted and undertaken work to develop the strategy.

## CORPORATE CONSIDERATIONS

### Corporate Finance

Corporate Finance has reviewed this report and concurs that there are no direct financial implications arising from the recommendations contained within. Any additional costs arising from the implementation of the Strategy that cannot be contained within current approved budgets will need to be considered as part of the council's future MTFF.

## Legal

The Borough Solicitor confirms that there are no specific legal implications arising from this report.

## BACKGROUND PAPERS

Nil



## **Hillingdon Borough**

### **Domestic Abuse Strategy 2018 - 2021**

***Preventing and eradicating violence and abuse in Hillingdon is  
everybody's business***

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## Foreword

Domestic Abuse (DA) and the many forms of violence and abuse encapsulated within the Violence against Women and Girls (VAWG) genre is wholly unacceptable, is a fundamental abuse of the victims' human rights and represents serious crimes. One of our priorities is to ensure that the Safer Hillingdon Partnership, together with its partners, is fully committed to preventing, tackling and eradicating DA and VAWG in all its forms. We aim to make our borough a safer place for all; who live, work or visit here and to ensure that women, men and children are safe in their own homes.

The violence and abuses associated with this subject area affects all communities and traverses all cultures and socio-economic groups. Whilst such abuses affect men and boys too, women and girls are disproportionately targeted and experience multiple forms of it. This is a London wide, UK national and global problem. The prevalence of this problem requires a joined-up and coordinated response, involving the council, the police, the voluntary sector, health, other partner agencies and most importantly the wider community. We must and will have a zero tolerance approach to all forms of violence and abuses in Hillingdon Borough.

Our vision is for Hillingdon to be a London lead in which no form of VAWG is tolerated and where victims and their children know how and where to get the help they need. The same is true for the professionals supporting and working for them. We want to ensure that the professionals working together have the right capability to provide the right support at the right time for victims and survivors. The implementation of this strategy will be underpinned by a robust action plan that will secure a real step change in how the Safer Hillingdon Partnership responds to violence and abuses against community members and represents a real change for our residents and visitors too. All the organisations and individuals involved will be accountable to ensure that we deliver against our overall commitments and promises.

This strategy sets out our community partnership approach as we re-double our commitment to intervene as early as possible to support victims, survivors, children and their families to report crimes, report their concerns, stay safe and rebuild their lives. We know that exposure to VAWG early on in life can have long lasting consequences and we recognise that domestic abuse is the most reported form of VAWG in the borough. This is why we are committed to early intervention supporting families and children and helping young people to understand and build healthy relationships. We also recognise that this is not only about physical violence and we need to do more to respond to the devastating and destructive impact of psychological abuse and coercive control.

Reporting incidents and accessing support can at times be difficult given the many effects upon victims; and we know that some communities and those with complex problems and needs may experience additional barriers. This is why we are pleased to be increasing closer working between statutory services and the voluntary and community sectors to meet the needs of Hillingdon's increasingly diverse community.

We all have a responsibility to help put an end to DA and VAWG, which is why together we must have absolute zero tolerance to it. As a community we can end it and make a very real difference to many, many people's daily lives.

We would like to thank everyone involved in formulating this strategy for their continued dedication to preventing DA and all forms of VAWG in our borough, safeguarding our residents and supporting survivors to recover.

**Councillor Philip Corthorne, Cabinet Member for Social Services, Housing, Health & Wellbeing**

**Councillor Jane Palmer, Chairman, Hillingdon Domestic Abuse Steering Executive**

**Fran Beasley, Chief Executive**

**Paul Martin, Chief Superintendent**

## Introduction

The purpose of this strategy is to set out Hillingdon Borough's integrated approach to prevent and end Domestic Abuse and other forms of violence and abuse encapsulated within the Violence against Women and Girls (VAWG) genre whilst improving the health and wellbeing of individuals and families who experience it. This strategy seeks to build upon our existing successful partnership work, to further increase public awareness and to build a sustainable coordinated community response with local communities, individuals, family members, friends, employers and co-workers to tackle violence and abuse in all its forms.

We will adopt and promote a zero tolerance approach to violence against women and girls; who are disproportionately victimised by domestic abuse, sexual violence, honour based abuse (HBA), forced marriage (FM), female, genital mutilation (FGM), child sexual exploitation (CSE), stalking and harassment and modern day slavery. We must recognise that such offences very rarely happen in isolation and are often inter-linked. So for example HBA and FM is domestic abuse and there will often be sexual offending too. That said, this strategy is wholly inclusive and recognises that men and boys experience such crimes too and our coordinated community response approach is intolerable of any violence and abuse against any community member. The stark reality is that such public and private space violence is all around us, which is best described as being 'hidden in plain sight'.

Through our service provision we will offer a range of support services to prevent offending and where it has happened we will act in a timely way to prevent it worsening. Prevention and Early Intervention is the fundamental key to our strategic approach.

We know through our own local experiences and through research and other learning products, such as the Home Office's Key Findings from Analysis of Domestic Homicide Reviews<sup>1</sup> domestic abuse is still under-reported or is not readily identifiable or recognised by professionals. We know that across the range of VAWG crime types that victims have experienced threats, intimidation, coercion and control leading to worry, distress and fear, which makes speaking out or escape limited. This means that we must ensure that victims, professionals, employers and the public can spot the signs of abuse, know what we offer and how to access services. We aim to create an environment whereby those affected can feel confident that when they come forward they will not be turned away, they will be welcomed and supported. Where necessary we will ensure that an appropriate array of services are available.

The prevalence and other data, which follows provides the evidence base of why this inclusive strategy is necessary.

We aim to identify victims and offenders at the earliest opportunity and work together to intervene effectively to prevent violence and abuse from escalating. We will also robustly tackle re-victimisation and alongside it – repeat offending. We will also seek to offer more joined up and coordinated support to young people within the borough through building healthy relationships and addressing the risks posed by the rising trend of the inappropriate and often criminal use of technology, which is rapidly accelerating and at the same time escalating risks and harm.

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<sup>1</sup> [https://www.gov.uk/government/uploads/system/uploads/attachment\\_data/file/575232/HO-Domestic-Homicide-Review-Analysis-161206.pdf](https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/575232/HO-Domestic-Homicide-Review-Analysis-161206.pdf)

This Safer Hillingdon Partnership (SHP) strategy acknowledges and supports the VAWG strategies of central Government and the London Mayor's Office of Policing and Crime (MOPAC). It does not stand alone and complements other strategies and areas of work across the partnership e.g. our Child Sexual Exploitation Strategy 2016 and Health and Wellbeing Strategy.

In order to identify and prioritise our work areas we have consulted widely and listened to victims and survivors, statutory partners, charities and non-government organisations and other service providers. In doing so we will prioritise the following main pillars of work, which also align with the UK national and regional priorities:

- **prevention** and early intervention
- the **provision** of appropriate services
- addressing **perpetrator** behaviour
- an effective **partnership** response.

## **Our Vision. We are committed to:**

To preventing and eradicating all forms of violence and abuse against women, children and men in Hillingdon Borough and support those so victimised to achieve their full potential in life.

## **Our Priorities. We are committed to:**

### **Priority 1 – Prevention and Early Intervention**

Together we will work with communities, civil society organisations and other partners to make the violence and abuse of women, men and children unacceptable and dishonourable in all our communities. By using evidence based approaches and a resilient coordinated community approach we will protect victims and tackle and break the cycle of offending.

### **Priority 2 – Service Provision**

Together we will engage with victims and survivors' and understand their experiences of our services and those acting on our behalf. We will listen to them and take action to improve what we do. We will commission services intelligently and secure the right ones to meet local needs in providing high quality coordinated services to prevent violence and abuse and repeat victimisation in a longer term sustained way.

### **Priority 3 - Pursuing Perpetrators**

Together we will work with partners to strengthen the Criminal and Civil Justice response to perpetrators. We will work with all partners including non-criminal justice agencies to strengthen their part in assessing, controlling and minimising the risk(s) posed by perpetrators. We will robustly manage repeat offenders and as a priority consider perpetrator programmes.

### **Priority 4 - Partnership working**

Together the Safer Hillingdon Partnership will work collaboratively in and with a broad coalition of partners as a coordinated community response to create a safer borough and a safer future for victims, survivors and future generations so that they can realise their full potential in life.

## **Our Objectives. We are committed to:**

- To increasing the reporting of Domestic Abuse (DA) and other forms of Violence Against Women and Girls (VAWG) incidents to the police or other agencies
- To preventing and reducing 'repeat victimisation' and prevent patterns of offending

- To preventing and reducing the number of serious crimes perpetrated
- To increasing the satisfaction of victims exposed to DA and VAWG incidents and crimes
- To increasing the community's confidence in our professionals and our partnership to preventing and tackling DA and VAWG
- To increasing the early identification of perpetrators, holding them to account and working to rehabilitate them and change their harmful behaviour
- To developing a sustainable Hillingdon Coordinated Community Response
- To further enhance the inclusive and informed partnership with statutory and voluntary sector organisations and our communities, which will be measured through feedback.

**The data outcomes from 2017/18 will be used as the base line to measure success.**

## Background and context

### International

The United Nations (UN) and its Member States have made a number of declarations throughout the years aimed at challenging gender inequality, discrimination and the human rights abuses of women and girls. Indeed there is wider recognition that such discrimination and abuses are rooted in the gender inequality in Political, Social and Economic structures. The evidence base across the globe clearly highlights that women and girls are disproportionately affected by domestic violence/abuse, rape and other sexual offences, human trafficking, domestic servitude, forced marriage, honour based violence/abuse, female genital mutilation and other forms of harmful practices. The disproportionate victimisation of women has led many global and national organisations to refer to this as Violence Against Women<sup>2</sup> and Gender Based Violence/Abuse; terms, which are used interchangeably. That said, it is also recognised that men and boys are victimised too.

**The UN defines:**

**Violence Against Women (VAW)** as: *“Violence against women means any act of gender-based violence that results in, or is likely to result in, physical, sexual or psychological harm or suffering to women, including threats of such acts, coercion or arbitrary deprivation of liberty, whether occurring in public or in private life”.*<sup>3</sup>

**Gender-based violence (GBV) against women**<sup>4</sup> as: *“violence that is directed against a woman because she is a woman, or violence that affects women disproportionately. It*

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<sup>2</sup> Violence Against Women (VAW) also includes violence against girls under 18 years too

<sup>3</sup> General Assembly Resolution 48/104 of 20 December 1993, Article 1 accessed via <http://www.un.org/womenwatch/osagi/ianwge2012/Executive-Summary-EGM-GBV-Workplace-Feb-21.pdf>

<sup>4</sup> It should also be noted that men are the victims of gender based violence too

*includes acts that inflict physical, mental or sexual harm or suffering, threats of such acts, coercion and other deprivations of liberty".*<sup>5</sup>

The international community, through the United Nations (UN), has agreed a number of Declarations, which were intended to set universal equality and other standards.<sup>6</sup>

**The Convention on the Elimination of All Forms of Discrimination against Women (CEDAW)** consists of 30 articles and was adopted in 1979 by the UN General Assembly.

**Article 1** of this convention defines discrimination against women as:

*"Discrimination against women includes any distinction, exclusion or restriction made on the basis of sex which has the effect or purpose of impairing or nullifying the recognition, enjoyment or exercise by women', irrespective of their marital status, on a basis of equality of men and women, of human rights and fundamental freedoms in the political, economic, social, cultural, civil or any other field:."*<sup>7</sup>

In furtherance of the above, the Council of Europe adopted the **Istanbul Convention** on preventing and combating serious violence and domestic violence, which was ratified by HM Government with the enactment of legislation on 27 April 2017.<sup>8</sup> Amongst other matters, this Convention seeks to protect women against all forms of violence, and prevent, prosecute and eliminate violence against women and domestic violence.<sup>9</sup>

On 25 September 2015, the UN General Assembly also adopted a set of 17 Sustainable Development Goals (SDGs) to end poverty, protect the planet, and achieve prosperity for all the world's citizens as part of an ambitious sustainable development growth 15-year strategic plan.<sup>10</sup>

Many of these goals have a direct and indirect resonance and relevance to gender based violence and abuse as they relate to the causes and consequences of gender inequality.<sup>11</sup> The General Assembly was unequivocal in its aspiration to end gender inequality and with it the violence against women and girls.

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<sup>5</sup> The UN Secretary General's In-depth study of all forms of violence against women, 2006, p 15 A/61/122/Add.1 accessed via <http://www.un.org/womenwatch/daw/vaw/violenceagainstwomestudydoc.pdf>

<sup>6</sup> <http://www.un.org/womenwatch/daw/cedaw/>

<sup>7</sup> *ibid.*

<sup>8</sup> Preventing and Combating Violence Against Women and Domestic Violence (Ratification of Convention) Act 2017, which received Royal Assent on 27 April 2017

<sup>9</sup> <https://rm.coe.int/168046031c>






<sup>10</sup> [http://www.un.org/en/ga/search/view\\_doc.asp?symbol=A/RES/70/1&referer=http://www.un.org/en/ga/70/resolutions.shtml&Lang=E](http://www.un.org/en/ga/search/view_doc.asp?symbol=A/RES/70/1&referer=http://www.un.org/en/ga/70/resolutions.shtml&Lang=E) accessed on 10 July 2017.

<sup>11</sup> *ibid*

**UN's Sustainable Development Goals' Vision**, which foresees gender equality and a just world where women and girls are empowered to achieve and are free of violence and exploitation:<sup>12</sup>

*'We envisage a world of universal respect for human rights and human dignity, the rule of law, justice, equality and non-discrimination; of respect for race, ethnicity and cultural diversity; and of equal opportunity permitting the full realization of human potential and contributing to shared prosperity. A world which invests in its children and in which every child grows up free from violence and exploitation. A world in which every woman and girl enjoys full gender equality and all legal, social and economic barriers to their empowerment have been removed. A just, equitable, tolerant, open and socially inclusive world in which the needs of the most vulnerable are met'.*

## International Context - The Facts

<b>Domestic Abuse</b>		30% of women who have been in a relationship have experienced physical and/or sexual violence by an intimate partner.
<b>Sexual Violence/Abuse</b>		35% of women have experienced physical /sexual violence by an intimate partner or non-partner sexual violence.
<b>Forced Marriage</b>		750 million women and girls in the world today were married before their 18 <sup>th</sup> birthday. The same is true for about 150 million men.
<b>Honour Killings</b>		The UN estimates that there's 5000 to 20000 honour killings per year.
<b>FGM</b>		200 million (and increasing) women & girls exposed to or living with the consequences of FGM.

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<sup>12</sup> ibid



## National and Regional (London)

HM Government and successive London Mayors have published Violence Against Women and Girls (VAWG) strategies, which provide leadership and direction to public authorities in tackling such violence and abuses.

Domestic abuse within a wider frame work of Violence Against Women and Girls is a key priority area given its prevalence and reach across all communities and its human and financial costs, for national, regional and local governments. There has been significant developments in both the legislation and policy in this area including the rolling out of Domestic Violence Protection Notice/ Orders (DVPN/Os) and the Domestic Violence Disclosure Scheme (DVDS) - often referred to as Clare's Law, legislation including the Modern Slavery Act 2015, Serious Crime Act 2015, Anti-Social Behaviour, Crime and Policing Act 2014 amongst many other areas.

HM Government published its updated overarching Violence Against Women and Girls (VAWG) strategy entitled ***Ending Violence Against Women and Girls 2016-2020***<sup>13</sup> in March 2016.<sup>14</sup> This national strategy has 4 principal pillars, which form its foundations namely; **Prevention, Provision of Services, Partnerships and Pursuing Perpetrators**. Indeed, it is these 4 pillars, which the Safer Hillingdon Partnership (SHP) will follow in providing its own proactive leadership in tackling Violence Against Women and Girls in all its forms; in conjunction with preventing and tackling offending against men and boys who are victimised too.

Upon publication of HM Government's updated strategy the then Minister for Prevention Abuse, Exploitation and Crime Karen Bradley said, *"We know that these terrible crimes are disproportionately gendered which is why our approach must be framed within a violence against women and girls strategy. However, I recognise that men can also be victims of violence and abuse and the approach set out in this strategy will benefit all victims of these crimes"*.

In addition, prior to this in March 2013, the Home Office refreshed its definition of domestic abuse, which reflected the depth and breadth of victimisation. The definition states that<sup>15</sup>:

"Any incident or pattern of incidents of controlling, coercive, threatening behaviour, violence or abuse between those aged 16 or over who are, or have been, intimate partners or family members regardless of gender or sexuality. The abuse can encompass, but is not limited to: psychological; physical; sexual; financial; and emotional".<sup>16</sup>

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<sup>13</sup>[https://www.gov.uk/government/uploads/system/uploads/attachment\\_data/file/522166/VAWG\\_Strategy\\_FINAL\\_PUBLICATION\\_MASTER\\_vRB.PDF](https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/522166/VAWG_Strategy_FINAL_PUBLICATION_MASTER_vRB.PDF)

<sup>14</sup> HM Government published its first national VAWG strategy in 2010

<sup>15</sup> Home Office (2013) Introduction for Local Areas on the change to Definition of Domestic Abuse.  
[www.gov.uk/government/uploads/system/uploads/attachment\\_data/file/142701/guide-on-definition-of-dv.pdf](http://www.gov.uk/government/uploads/system/uploads/attachment_data/file/142701/guide-on-definition-of-dv.pdf)

<sup>16</sup> Accessed via <https://www.gov.uk/guidance/domestic-violence-and-abuse>



The new definition specifically defines controlling and coercive behaviour in order to highlight the importance of recognising coercive control as a complex pattern of overlapping and repeated abuse within the context of power and control<sup>17</sup>:

“Controlling behaviour is a range of acts designed to make a person subordinate and/or dependent by isolating them from sources of support, exploiting their resources and capacities for personal gain, depriving them of the means needed for independence, resistance and escape and regulating their everyday behaviour”.

“Coercive behaviour is an act or a pattern of acts of assault, threats, humiliation and intimidation or other abuse that is used to harm, punish, or frighten their victim”.

In addition, whilst the HM Government definition of domestic abuse applies to young people aged 16 and over, it is critical to acknowledge that domestic abuse can have far reaching consequences for children and young people under 16, who are often a part of the household where the abuse happens. In Hillingdon, we recognise such children and young people to be the victims of this violence and abuse too. Furthermore, we also recognise that there are children and young people under 16 years who commit violence and abuse against their siblings, parents or carers, which is not covered by the government’s definition, but recognise that early intervention and support is required.

The Mayor’s Office for Policing and Crime’s (MOPAC) *Police and Crime Plan 2017-2021* sets out the Mayor’s priorities for the safety of London. Five priority areas have been identified, including violence against women and girls. In addition to this overarching crime plan, MOPAC is in the process of refreshing the *Mayoral Strategy on Violence Against Women and Girls 2013-2017*. Priorities in the current strategy include:

- improving access to support;
- protecting women and girls at risk;
- getting tougher with perpetrators; and
- addressing the health, social and economic impact of violence.

As well as the above our strategic approach to Violence Against Women and Girls and notably domestic abuse is influenced, shaped and drawn too from the tragic deaths of ‘Charlotte’ and ‘Lottie’<sup>18</sup>; two local women who were murdered in January and March 2015 respectively by their intimate partners. We recognise the very real harm, hurt and dire consequences for victims experiencing violence and abuses.

The analysis of the completed Domestic Homicide Reviews (DHRs) across England have been conducted by both the Home Office and Standing Together Against

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<sup>17</sup> As defined by section 76 Serious Crime Act 2015

<sup>18</sup> ‘Charlotte’ and ‘Lottie’ are pseudonyms used in the Domestic Violence Homicide Reviews for the victims. Pseudonyms are fictitious names used to protect the identity of the victims’ families.

Domestic Violence separately. The Home Office's report highlighted the top four common themes amongst the analysed reviews as follows<sup>19</sup>:

- **Record keeping.** This was highlighted as an issue in 28 out of 33 (85% of those sampled) intimate partner DVHRs sampled.
- **Risk assessment.** A commonly occurring theme with 27 out of 33 DVHRs (82%) highlighting this as an issue.
- **Communication and information sharing between agencies.** This was identified as an issue in 25 out of 33 (76%) DHRs sampled.
- **Identification and understanding of domestic abuse.** There were 24 cases (73%) where problems with identification and understanding of domestic abuse meant victims or perpetrators presented to agencies with possible signs of domestic abuse and/or domestic violence but this was not recognised or explored further.

The Standing Together Against Domestic Violence report, which analysed a sample of 32 DVHR reports, identified similar themes as the Home Office review. In addition, this review report highlighted the following important area<sup>20</sup>:






- **Informal networks** (i.e. the family and friends of victims) was also highlighted as a key way of promoting early intervention and to support this, there was a need for a programme to increase public awareness of domestic abuse and the support available.

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<sup>19</sup>This report was first published in November 2013; was updated in December 2016 and is accessed via <https://www.gov.uk/government/publications/domestic-homicide-review-lessons-learned>

<sup>20</sup>This report was published in June 2016 and is accessed via <http://www.standingtogether.org.uk/domestic-homicide-reviews>

## UK and London Context – The Facts

<b>Domestic Abuse</b>		UK: According to Crime Survey England and Wales 1.2 Million women & 713,000 men aged 16 – 59 years were victims of DA in 2016. In the last 3 years there were 454 DA homicides in England & Wales. 76% of the victims were female. London: In excess of 400,000 DA incidents per year.
<b><sup>21</sup>Sexual Violence/Abuse</b>		UK: According to Crime Survey England & Wales there were an est. 645, 000 sexual assaults from April 2015 - March 2016 in 16 -59 year olds. In the same period police forces recorded 106,098 sexual offences of which 35,699 were rapes.
<b>Forced Marriage</b>		In 2017 HM Government's Forced Marriage Unit managed 1196 cases of forced marriage. 77.8% were females and 21.4% were males. 29.7% were under 18yrs. The cases managed related to 65 'focus countries'.
<b>Honour Killings</b>		In the UK there is estimated to be 12 Honour killings per year – although this figure is not confirmed.
<b>FGM</b>		Between April 2015 and March 2017 NHS England identified 11471 newly recorded cases of FGM.

## The local Hillingdon context

The Safer Hillingdon Partnership has recognised Violence Against Women and Girls and Domestic Abuse as one of its four priority areas in its annual plans for 2017/18 and 2018/19. This is unsurprising given that 15091 Hillingdon residents have experienced domestic abuse in the past 3 years, of which 7850 victims have experienced crimes including homicide, various levels of physical and sexual assaults, harassment, threats, intimidation and damage to their property.

Suffice to say, the police recorded data is only one part of a wider jigsaw of information depicting the prevalence of offending in Hillingdon.

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<sup>21</sup>The data is sourced from the Office of National Statistics accessed via <https://www.ons.gov.uk/peoplepopulationandcommunity/crimeandjustice/compendium/focusonviolentcrimeandsexualoffences/yearendingmarch2016/overviewofviolentcrimeandsexualoffences>

## **Hillingdon Independent Domestic Violence Advocacy (HIDVA) Service**

The Hillingdon IDVA Service provides comprehensive support to victims of domestic abuse who are assessed as <sup>22</sup>medium to <sup>23</sup>high risk using the Domestic Abuse, Stalking, Harassment and Honour Based Violence (DASH) risk assessment model. In the 12 months ending 31 March 2018, HIDVA Service received a total of 610 referrals for their service. Of those referrals, 9.8% were repeat referrals - an increase from the previous year, where 4% of total referrals were repeat.

Young people aged 16 – 24 years made up a total of 11% of the referrals to the HIDVA service in 2017/18, which is a small decrease from the previous year, where this age group represented 13% of the referrals made. The HIDVA Service has an IDVA who is specifically trained to work with young people to build the capability of delivering specialist services to young people assessed as medium or high risk domestic abuse victims. Over a quarter of referrals to HIDVA were from a black and ethnic minority background.

Further analysis of the HIDVA Service's data revealed that 41.5% of their service users reported their abuser as having a mental health need and a further 33.3% as being either drug or alcohol dependent or as having co-dependency. These 3 areas either singularly or taken together are high risk factors associated with the perpetration of domestic abuse and can relate to either the abuser and / or the victim.

Of concern is the upward trend in DASH assessed medium and high risk cases, which have presented over the last 3 years as follows:

- In 2014/15, 62% of clients were classed as medium to high risk;
- In 2015/16, this increased to 77% of clients; and
- In 2016/17 this increased to 87% of clients

## **Multi-Agency Risk Assessment Conference (MARAC)**

Multi-Agency Risk Assessment Conferences (MARAC) manage high risk domestic abuse cases with the aim of controlling and reducing the risk faced by the victim and others e.g. children. The following data relates to the work of the Hillingdon MARAC for cases heard in the past 12 months:

- Number of cases discussed was 297 (increased from 253);
- 12% of referrals were repeat cases (decrease by 1%);
- 53% of victim referrals were from the BME community (London average is 48%);
- 0.7% of the referrals related to LGBT victims (London average is 2%);
- 10.49% of the referrals related to victims with disabilities (London average is 11%)
- Male victims accounted for 1% of all referrals (London average is 4%);

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<sup>22</sup> DASH medium risk is: 'There are identifiable indicators of risk of serious harm. The offender has the potential to cause serious harm but is unlikely to do so unless there is a change in circumstances, for example, failure to take medication, loss of accommodation, relationship breakdown, drug or alcohol misuse

<sup>23</sup> DASH high risk is: 'There are identifiable indicators of risk of serious harm. The potential event could happen at any time and the impact would be serious

- Referrals for victims aged 16-17 accounted for 2.4% (London average is 1%).
- There were 443 children in the 297 cases referred to MARAC.

Funded by London Councils, the National Domestic Violence Helpline delivers specialist helpline services for all survivors of domestic and sexual violence throughout London providing immediate practical and emotional support as well as signposting to other support services. In the 12 months; 1st April 2016 to 31st March 2017 the Domestic and Sexual Violence Helplines responded to 20,563 callers from London, of which 395 calls were received from Hillingdon residents - the ninth highest number of calls from London's 33 Boroughs (including the City of London area).

Given the prevalence of domestic abuse on the borough, the SHP has set an objective to reduce domestic abuse repeat victimisation by 5% over the first two years of the strategy. This aim is achievable and will be met through the actions set under each of the four pillars of this strategy.

As previously highlighted the SHP's strategic approach has been influenced and shaped from the tragic deaths of 'Charlotte and 'Lottie'; two female Hillingdon residents who were murdered in January and March 2015 respectively by their intimate partners. The SHP is absolutely committed to learning from their deaths and ensuring that this learning permeates this strategy, improves the effectiveness of the delivery of our services and how we do it. By doing so, we are committed to preventing violence and abuse, reducing repeat victimisation and doing all that we can to ensure that no other families feel the real pain and hurt by a family member's murder.

Both of the aforementioned 2015 domestic abuse homicides resulted in the completion of statutory Domestic Violence Homicide Reviews (DVHR)<sup>24</sup>. Both DVHRs have been approved by the Home Office's DVHR Quality Assurance Panel and have been published - <http://www.hillingdon.gov.uk/dv>

An analysis of the two DVHRs and their recommendations suggest that there are a number of common themes and areas for improvement, as follows:

1. **Risk identification, assessment and escalation.** Gaps in the use of a common risk assessment tool were identified, as well as an understanding that risk is dynamic and assessments need to be repeated to ensure victim safety. A better understanding of domestic abuse is also needed to ensure professional judgement is used to assess levels of risk and escalation.
2. **Training and awareness.** This covers training of frontline practitioners in a range of subjects (such as coercive control, safe disclosure, conducting risk assessments), as well as raising residents' awareness of domestic abuse and where to go for help.
3. **Support services.** There is a need to audit the current service model for domestic abuse to ensure it meets the needs of victims and their families.
4. **Pursuing offenders.** In addition to investigating the feasibility of providing a programme which offers domestic abuse perpetrators the chance to change their

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<sup>24</sup> These DVHRs were commissioned by the Safer Hillingdon Partnership in accordance with the section 9 Domestic Violence, Crime and Victims Act 2004

behaviour, the reviews also identified the need for all agencies to ensure they assess and take the appropriate steps to address the abusive behaviour of perpetrators.

5. **Partnership working.** The two reviews identified the need to strengthen our response by ensuring all services work in a coordinated and integrated way.

These themes mirror those found in the national analysis of DVHRs detailed above and have been incorporated into this strategy and the accompanying action plan.

## Hillingdon Context - Additional Facts

<b>Domestic Abuse</b>		In the past 3 years (to Sept 2017) there were 15,091 DA incidents reported to the police of which 7,850 were crimes including 2 murders. 2383 of these crimes were Violence With Injury offences i.e. all categories of assaults.
<b>Sexual Violence/Abuse</b>		In the past 3 years (to Sept 2017) there were 455 rapes and 936 other sexual offences.
<b>Forced Marriage</b>		In the last 12 months 7 cases of Forced Marriage have been reported to police in Hillingdon
<b>Honour Killings</b>		There have been no honour killings in Hillingdon Borough in the last 3 years. The last honour killing was of Surgit Atwell in 1998. There were 13 honour based abuse cases reported to the local police in the last 12 months.
<b>FGM</b>		In the past 12 months there were 3 recorded cases of FGM. NHS England data for FY2015/16 shows there were 121 newly recorded cases of FGM by Hillingdon CCG . This figure will rise to 264 cases in 2021 (based on population projections).

## Priorities for Action

In moving forward to 2021 the Safer Hillingdon Partnership aims to achieve the objectives of this strategy through the following programme of work:

### Priority 1 – Prevention and Early Intervention

**Together we will work with communities, civil society organisations and other partners to make the violence and abuse of women, men and children unacceptable and dishonourable in all our communities. By using evidence based approaches and a resilient coordinated community approach we will protect victims and tackle and break the cycle of offending.**

#### Commitments – what are we going to do

- We will adopt an approach focussed on early intervention and prevention, not crisis response
- We will work with local communities, local charities and non-government organisations and others e.g. local businesses to tackle violence and abuse
- We will ensure there are clearer referral pathways whereby victims (as well as concerned family, friends and employers) know where to go for help and advice
- We will ensure that young people have the right skills to minimise the risk of violence and abuse by developing healthy relationships
- We will ensure that children and young people who have been victimised or otherwise affected by violence and abuse are identified early and are supported by specialist support services
- We will ensure our professionals have the right knowledge, the right capability and the right skills to identify the signs of abuse and know how to respond in a timely way
- We will ensure that risk assessment, risk identification and risk management is robust, effective and consistent
- We will ensure that co-ordinated referral pathways following risk assessment are embedded in service practice
- We are committed to researching technology on how best to keep victims safe and to ensure that they have the right information to make the right decisions and know how to access the right support e.g. through the use of mobile phone APPs.

#### Actions – how we are going to do it

- Conduct a Needs Assessment through engagement with professionals, NGOs and service users to support an intelligent and cost effective commissioning process

- Further refine the SHP's communication strategy, which will ensure our communications are clear and consistent. We will have a focus on perpetrators (although not exclusively) and our zero tolerance approach. We will also provide safety advice, information about spotting the signs of abuse and more clearly signpost victims, family, friends and employers etc to accessible routes for advice and specialist support
- We will with the support of the community develop a Community Advocates Scheme to support our coordinated community response
- We will seek the support of women and men to act as role models and advocates of challenge and change e.g. through a Bystander Initiative
- We will develop and implement an effective engagement strategy whereby we'll engage and listen to the views and experiences of those affected by violence and abuse and those who provide specialist services. We will use this learning to improve our responses. Our engagement will also focus on affected communities, the wider community, faith leaders, educationalists, business employers, police and health professionals
- We will work to make our services more accessible for those who need them most through clear referral pathways, the smart use of technology etc
- We will produce public information, which makes it clear to people what violence and abuse is, how to spot the signs of it and how to respond to it as a victim, witness or a concerned person
- We will develop and deliver a multi-agency partnership training programme to support all professionals by building their skills, knowledge and capability in responding to victims, perpetrators and others so affected e.g. children and young people
- In building the knowledge and capability of our professionals there will be a focus on prevention and early intervention, spotting the signs, responding effectively, understanding risk and risk management e.g. DASH model, understanding associated with victims and survivors with complex needs and the intersection between race, gender and sexual orientation<sup>25</sup>
- With the NHS CCG, the SHP will review the evidence base for commissioning the IRIS<sup>26</sup> programme designed specifically for primary health care teams
- Work with the Hillingdon Safeguarding Boards (Adult & Children), the Health & Well Being Board and other strategic bodies to make certain our strategies are complementary
- We will develop a whole education approach to promote student safety using tried and tested preventative and education programmes that improve attitudes towards gender equality and supports the development of healthy relationships
- To ensure there's a consistent approach to risk assessment across the partnership including a shared understanding and use of the use of DASH (2009) model

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<sup>25</sup> Inter-sectionality refers to the interconnection of sex, gender, race, disability, sexual orientation and other categories of social identities and how these can impact on women, men and children who experience domestic abuse accessing the help and services they need.

<sup>26</sup> IRIS (Identification and Referral to Improve Safety) is a general practice-based domestic violence and abuse training support and referral programme developed specifically for front-line health services.



- To ensure a consistent approach, information sharing underpins our aims for effective risk assessment, identification and management and further action
- Establish a procedure for all agencies and the MARAC, CR MARAC and IOM to respond appropriately to situations in which a known perpetrator poses a risk to person(s) not currently known to agencies, including those out of area
- To make certain professionals operating across the partnership are confident in sharing information in a timely way
- To ensure that the Victim's Code; where relevant permeates the work of the partners
- To develop a Victim's Charter
- Work with partners to create safe spaces or havens for victims and prospective victims.

## **Priority 2 – Service Provision**

**Together we will engage with victims and survivors' and understand their experiences of our services and those acting on our behalf. We will listen to them and take action to improve what we do. We will commission services intelligently and secure the right ones to meet local needs in providing high quality coordinated services to prevent violence and abuse and repeat victimisation in a longer term sustained way.**

### **Commitments – what are are going to do**

- We will ensure our commissioning process is conducted in line with HM Government's National Statement of Expectations<sup>27</sup>
- We will focus our energy, commitment and resources on ensuring that we have high quality, coordinated services, which are responsive to, and meet the needs of our diverse communities at all stages of their journey
- To do the above we will work as part of an efficient and effective collaborative partnership to ensure our staff have the right skills, capability and resources to identify those most at risk of violence and abuse
- We will demonstrate to victims and survivors that as a partnership we listen and learn. We will listen to them about their experiences of our services and use that information in how we shape our services and how our professionals respond
- We will ensure that victims / survivors and others affected e.g. children, where necessary are referred to the right specialist support agencies in a speedy way first time every time

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<sup>27</sup> [www.gov.uk/government/uploads/system/uploads/attachment\\_data/file/574665/VAWG\\_National\\_Statement\\_of\\_Expectations\\_-\\_FINAL.PDF](https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/574665/VAWG_National_Statement_of_Expectations_-_FINAL.PDF)

- We are committed to the Troubled Families Programme, which will see families with complex needs being supported by connected joined up services, developing one joint overall assessment and one plan to solve problems, which is delivered in a consistent way
- We will make certain that the partnership's joint support services cover all risk levels (standard [sometimes referred to as low], medium and high), for crisis intervention and longer-term recovery.

### **Actions – how we are going to do it**

- We will make certain that the recommendations from two Domestic Violence Homicide Reviews permeate all that we do including commissioning services, communication and training. We will do this in a sustained and longer term way
- We will finalise a mapping exercise of VAWG specialist support services to inform an intelligent, effective and cost effective commissioning process
- We will use the mapping exercise to identify the gaps in service provision and map out all the service providers operating in Hillingdon to build our coalition of coordinated partners and build a resources guide to support our professionals
- We will develop a needs-led service, which ensures that we have the right high quality, coordinated services that are responsive to, and meet the needs of our diverse communities at all stages of their journey.
- We will support the sanctuary project so that victim's and their children can be safe in their own homes or otherwise support victims to find safe accommodation
- We will keep under review our local housing policies and procedures and how it affects DA victims and perpetrators. This will include their qualification and prioritisation of allocation and will consider how DA victims are adversely affected by policy (including through the perpetrator's conduct e.g. non-payment of rent). We will also consider guidance relating to accommodating DA perpetrators
- We will engage with and empower communities to seek, design and deliver local solutions to prevent violence and abuse as part of our coordinated community approach
- We will undertake intrusive and supportive monitoring of our commissioned services to ensure that accredited standards and contracted commitments are met i.e. provide a sustained high quality and continuously deliver an effective victim focussed service
- We will conduct regular and timely reviews to ensure our service provision and those acting on our behalf is adequate and meet the needs of service users
- To ensure continuous improvement we will actively engage with and listen to service users and actively seek out learning opportunities and evidenced

based approaches. We will learn from the past. We will also build on our good practices such as Operation Limelight tackling FGM and other harmful practices.<sup>28</sup>

- We will share learning from the 2 local domestic violence homicide reviews (DVHRs) and other reviews. We'll ensure the learning and recommendations permeate our strategies, approach and training
- We will ensure that service users have a voice in our governance/meeting structure and that lay members are recruited to the structure. We will develop a victims and survivors' forum to use their experiences to shape and influence what we do.
- We will conduct a review of how IDVA services are delivered to ensure the most effective service is provided to medium and high risk victims (including reviewing repeat victims' cases to ensure reduction in risk levels).

### **Priority 3 - Pursuing Perpetrators**

**Together we will work with partners to strengthen the Criminal and Civil Justice response to perpetrators. We will work with all partners including non-criminal justice agencies to strengthen their part in assessing, controlling and minimising the risk(s) posed by perpetrators. We will robustly manage repeat offenders and as a priority consider perpetrator programmes.**

#### **Commitments – what are are going to do**

- We will promote and take forward a community zero tolerance approach, which makes violence and abuse un-acceptable, intolerable and dishonourable
- We will work with victims, survivors, employers and community members to identify perpetrators, who will be held to account
- We will create the conditions whereby perpetrators can identify that they are a perpetrator and seek self-help
- We will take the challenge to perpetrators / offenders and challenge them to change their abusive behaviour
- We will work with partners to identify and commission a perpetrator management programme(s) for male and female perpetrators
- Together we will review all core components of the Criminal and Civil Justice responses to ensure that they are fit for purpose by meeting the needs of victims, witnesses, defendants, applicants and respondents

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<sup>28</sup> Operational Limelight is a multi-agency partnership initiative involving Children Social Care, Metropolitan Police Service, UK Border Force and charities working at Heathrow Airport engaging with affected communities and airport staff to raise awareness to prevent Female Genital Mutilation (FGM), Forced Marriage (FM) and other harmful practices.

- We will utilise the fullest range of powers to protect victims and survivors and ensure that victims and potential victims understand them e.g. DV Disclosure Scheme<sup>29</sup>
- We will work to ensure that the Borough's risk management processes and structures i.e. MARAC, MAPPA, CR MARAC and IOM are integrated and the best that they can be to prevent repeat offending and therefore repeat victimisation
- We will reduce the number of repeat offenders living or visiting Hillingdon Borough through our proactive partnership response
- We are committed to researching technology and other schemes e.g. alcohol testing to more effectively manage perpetrators and their offending behaviour.

### **Actions – how we are going to do it**

- We will develop a public awareness campaign, which focuses on the zero tolerance of violence and abuse. We will take the challenge to perpetrators and challenge their behaviour and conduct
- We will develop proactive tactical plans around perpetrators being managed through the Operation Dauntless initiative<sup>30</sup>
- We will increase the number of repeat perpetrators being managed by the Borough's partnership
- We will include repeat DA perpetrators on a DA focussed Integrated Offender Management (IOM) Scheme or similar
- We will ensure that robust investigative procedures are in place by exploiting technology e.g. body worn video, ABE Interviews of victims and witnesses to gather best evidence to support prosecutions including 'un-supported' prosecutions<sup>31</sup>
- We will seek the support of our police partners in ensuring that repeat perpetrators arrested for offences of violence are COZART drug tested when they enter police detention (custody)
- We will lead a review across all service providers to assess knowledge of / and integrated work with the Borough's risk management processes and structures i.e. MARAC, MAPPA, CR MARAC and IOM. We'll ensure they're the best that they can be to prevent repeat offending and therefore repeat victimisation
- We will ensure that our risk management processes are complementary to each other, reach accredited standards and that there's information sharing agreements with other partners, which provide services to the perpetrator and/or their family
- We are committed to providing avenues for perpetrators to recognise and change their destructive behaviour

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<sup>29</sup> The DV Disclosure Scheme is also known as Clare's Law

<sup>30</sup> Operation Dauntless is a Metropolitan Police Service coordinated initiative, which identifies and tackles persistent domestic abuse perpetrators

<sup>31</sup> An 'un-supported' prosecution is a prosecution, which a victim declines or feels unable to participate in.

- We will ensure there's timely intervention and provision for perpetrators before and after they are released from prison by working with HM Prisons, National Probation Service (NPS) and Community Rehabilitation Company (CRC) to develop support including a review of the provision of suitable housing, access to training schemes, substance misuse and /or behavioural management schemes and the like.

#### **Priority 4 - Partnership working**

**Together the Safer Hillingdon Partnership will work collaboratively in and with a broad coalition of partners as a coordinated community response to create a safer borough and a safer future for victims, survivors and future generations so that they can realise their full potential in life.**

#### **Commitments – what we are going to do**

- We will be an inclusive partnership, which values diversity and values the voice of service users, civil society organisations and independent/lay people.
- As a partnership we are committed to a step change in our approach to VAWG and recognise the gendered nature of offending. We also recognise that men and boys are victims of these crimes too and women can be perpetrators
- We will conduct regular reviews of our joint approach through this strategy (and its delivery plan) and instigate change where necessary
- We will develop and deliver a coordinated community response (CCR) to prevent and tackle violence and abuse. The CCR will include statutory and non-statutory partners
- We will develop and cement the strong partnership arrangements underpinning a co-ordinated community response and establish an operating protocol and principles
- We will provide visible, transparent and accountable local leadership through a resilient governance / meeting structure, which will be subject to scrutiny and review
- We will identify and ensure learning and best practice is embedded in service delivery
- We are committed to making certain that the governance structure will match the demand of a broader approach to the VAWG crime types
- We will develop a delivery plan, which will drive this strategy. The accountable delivery plan will be underpinned by a performance management framework (including a system of review).

## **Actions – how we are going to do it**

- We will conduct quarterly reviews of this strategy and the governance structure and instigate change when needed
- As part of the step change we will step up the tempo and regularity of the Steering Executive, which provides strategic oversight of the work on behalf of the SHP
- We will review and update the protocols and procedures that link all agencies to working together to provide a seamless service to victims and survivors e.g. information sharing protocols, operating principles
- We will produce and publicise an annual report on the progress of this strategy
- We will be an inclusive partnership, where the voice of service users, civil society organisations and independent/lay people will be heard through membership of our governance structure forums
- We will develop a local Bystander programme to raise awareness and encourage changes to attitudes, beliefs, social and cultural norms and peer group relationships
- We will develop an employers' initiative to better support victims and survivors who work in Hillingdon
- We will work with our Night Time Economy providers to ensure this environment is safe for residents, visitors and workers.

## **Governance and implementation of the strategy**

We know that effective governance of this strategy will be critical to ensure that we deliver our overall commitments. We have taken action now and improved our governance arrangements through the rejuvenated and re-focused Domestic Abuse Steering Executive and delivery structure so that decisions and work streams are much better co-ordinated, prioritised and supported.

The Domestic Abuse Executive Steering Group chairperson provides a direct link by attending the Safer Hillingdon Partnership Board (our local Community Safety Partnership), which further improves governance, accountability and access to strategic support. In addition, the Steering Executive is supported by 5 time-limited operational delivery groups, which will drive the work of this strategy and its delivery plan (underpinned by the above commitments and actions), the DA Steering Executive and the recommendations from the 2 local DVHRs.

The delivery structure has read across to the Safeguarding Children's Board, the Safeguarding Adults and the Health & Well Being Boards, which ensures policies and strategies are consistent and complementary.

In addition, the work of the operational delivery groups will be supported by lay or independent members and a Victims/Survivor's forum to offer transparency and public confidence and to ensure that service users voices permeate all that we do; influence and improve service delivery, the commissioning process and to influence the training of professionals.

This structure is depicted in Appendix C.

The DA Steering Executive will meet 4 – 6 times a year, whilst the operational delivery / sub-groups, which are chaired by senior council officers and a senior police officer will meet more frequently to drive and deliver the work areas.

## **Accountability**

The Safer Hillingdon Partnership (SHP) is the key statutory mechanism for ensuring that we provide a robust and coordinated response to violence against women and girls and domestic abuse in Hillingdon.

The SHP is a multi-agency partnership, as required under the Crime and Disorder Act 1998, with senior representation from the Hillingdon Local Authority, Metropolitan Police Service (Hillingdon Borough), London Fire Brigade (Hillingdon), National Probation Service, Community Rehabilitation Company, Clinical Commissioning Group and the Cabinet Member (a locally elected councillor) responsible for community safety.

The chairperson of the Domestic Abuse Steering Executive Group attends the SHP Board meetings to provide performance updates on the work being undertaken as part of this strategy.

The SHP will publish an annual progress report, which will be published and demonstrate progress being made against the set priorities.

## **Measuring Impact**

In addition to the qualitative updates given by each sub-group chair, it is important that we are able to utilise statistics to ensure that the work we are doing is having an impact. For example, one of the work streams within the prevent and engagement priority is to develop a comprehensive communications strategy. This will include work to raise residents' knowledge of Domestic Violence and the Domestic Violence Disclosures Scheme (Clare's Law) so that that we can encourage more victims to come forward and seek help and initiate '*risk to ask*' and '*right to know*' requests. Whilst it is useful to have performance updates regarding the implementation of the

communications campaign, the true impact will be to gauge an uplift in the number of domestic abuse cases and the volume of requests to the police under Clare's Law. Only then will we truly know that our work is making a difference.

We will work towards each priority area having a set of key performance indicators which we can monitor to determine whether our work is having the desired impact.



## Appendix A: Glossary of terms

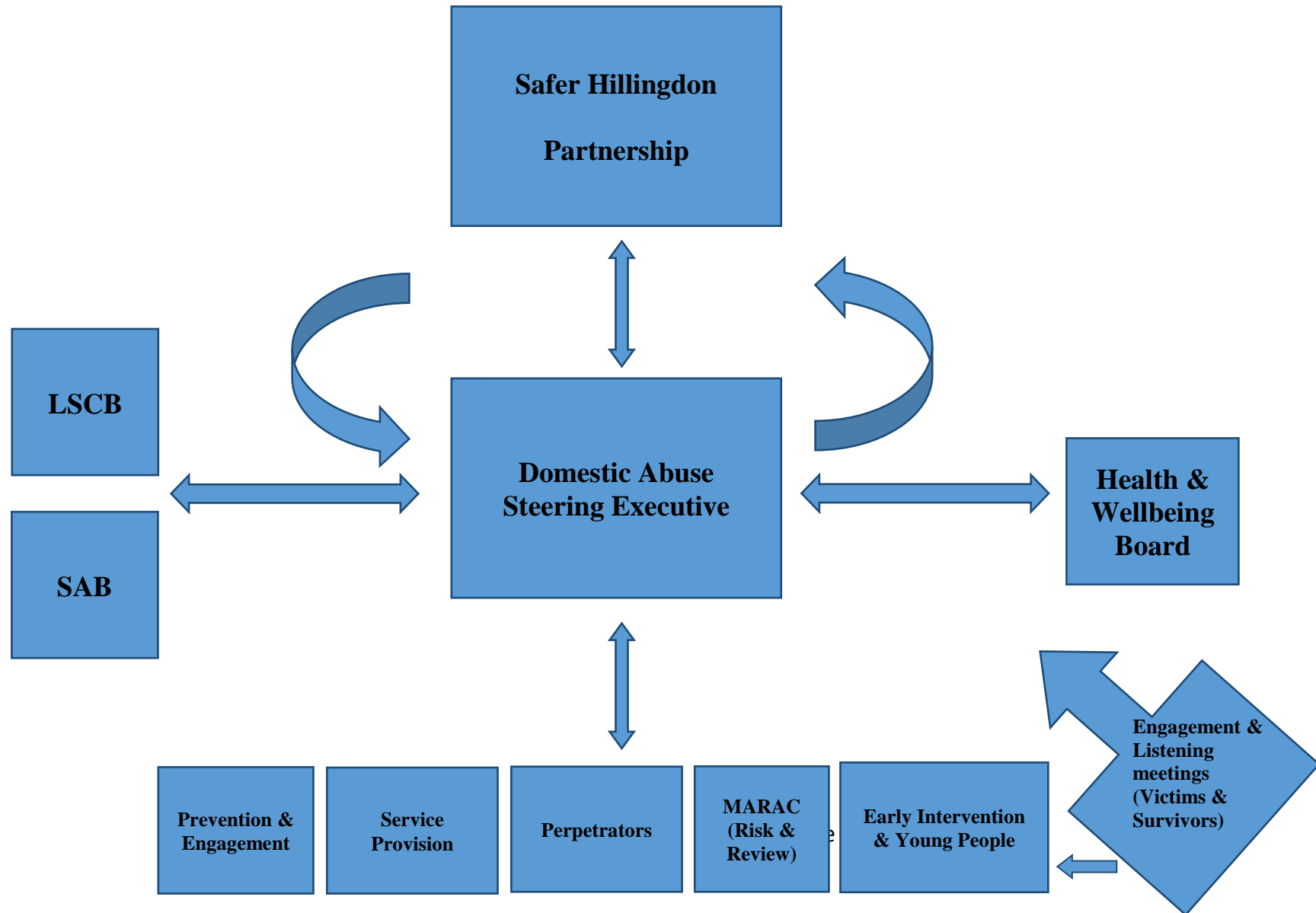
<b>Types of Violence Against Women &amp; Girls</b>	
<b>Violence Against Women and Girls</b>	Any act of gender-based violence that is directed at a woman because she is a woman or acts of violence which are suffered disproportionately by women (United Nations)
<b>Domestic Violence and Abuse</b>	A pattern of incidents of controlling, coercive or threatening behaviour, violence or abuse between those aged 16 or over who are or have been intimate partners or family members regardless of gender or sexuality. This can encompass, but is not limited to, psychological, physical, sexual, financial and emotional abuse. In extreme cases this includes murder. Controlling behaviour is: a range of acts designed to make a person subordinate and/or dependent by isolating them from sources of support, exploiting their resources and capacities for personal gain, depriving them of the means needed for independence, resistance and escape and regulating their everyday behaviour. Coercive behaviour is: an act or a pattern of acts of assault, threats, humiliation and intimidation or other abuse that is used to harm, punish, or frighten their victim (Cross- government definition introduced in 2012).
<b>Female Genital Mutilation (FGM)</b>	<p>All procedures that involve partial or total removal of the external female genitalia, or other injury to the female genital organs for non-medical reasons (World Health Organisation).</p> <p>It is mostly carried out on young girls at some time between infancy and the age of 15. Unlike male circumcision, which is legal in many countries, FGM is now illegal across much of the globe, and its extensive harmful health consequences are widely recognised.</p>
<b>Forced Marriage</b>	A marriage conducted without valid consent of one or both parties, where violence, threats, coercion or deception is used to force one or both parties to get married (Section 121 Anti-social behaviour Crime and Policing Act 2014)
<b>Honour Based Violence / Abuse</b>	<p>Violence committed to protect or defend the honour of a family and/or community. Women and girls are disproportionately targeted for alleged or perceived breaches of a family's or community codes of honour or behaviour.</p> <p>There is no statutory definition of honour based violence/ abuse.</p>
<b>Sexual violence including rape</b>	Sexual contact without the consent of the woman/girl /man/ boy. Perpetrators range from total strangers to relatives and intimate partners, but most are known in some way. It can happen anywhere – in the family/household, workplace, public spaces, social settings in the UK.

<b>Sexual abuse</b>	Sexual abuse involves forcing or enticing a child or young person to take part in sexual activities, including prostitution, whether or not the child is aware of what is happening. The activities may involve physical contact, including penetrative (e.g. rape, buggery or oral sex) or non-penetrative acts. They may include non-contact activities, such as involving children in looking at, or in the production of, sexual online images, watching sexual activities or encouraging children to behave in sexually inappropriate way (Working to Safeguard Children [2006]).
<b>Child sexual exploitation (CSE)</b>	<p>Sexual exploitation of children and young people under 18 involves exploitative situations, contexts and relationships where young people (or a third person or persons) receives 'something' (e.g. food, accommodation, drugs, alcohol, cigarettes, affection, gifts money) as a result of them performing, and/or another or others performing on them, sexual activities. Child sexual exploitation can occur through the use of technology without the child's immediate recognition; for example being persuaded to post sexual images on the internet/mobile phones without immediate payment or gain. In all cases, those exploiting the child/young person have the power over them by virtue of their age, gender, intellect, physical strength and/or economic or other resources. Violence, coercion and intimidation are common, involvement in exploitative relationships being characterised in the main by the child or young person's limited availability of choice resulting from their social/economic and/or emotional vulnerability.</p> <p>Girls involved in or connected to groups or gangs are at risk of sexual exploitation by the members of such groups. The Office of the Children's Commissioner has defined CSE in gangs and groups in its 2013 report.</p>
<b>Stalking</b>	Repeated (i.e. on at least two occasions) harassment causing fear, alarm or distress. It can include threatening phone calls, texts or letters; damaging property; spying on and following the victim.
<b>Prostitution</b>	<p>Prostitution is the business or practice of engaging in sexual activity in exchange for payment either as money, goods, services, or some other benefit agreed.</p> <p>It is a victim-centred and not victim-less as some people may perceive given the violence, abuse and exploitation, which is often associated with it. Any sexual activity with a young person under 16 years is rape and is a serious form of child abuse too and whereby other serious sexual offences are committed. It is often associated with human trafficking too, whereby victims are trafficked into and cross the UK and are forced to work in the so-called 'sex industry'.</p>

## Appendix B: Abbreviations

Abbreviation	Full wording
CCG	Clinical Commissioning Group
CCR	Coordinated Community Response
CRC	Community Rehabilitation Company
CR MARAC	Community Risk Multi-Agency Risk Assessment Conference
CSE	Child Sexual Exploitation
DA	Domestic Abuse
DASH	Domestic Abuse, Stalking, Harassment and Honour Based Violence
DV	Domestic Violence
DVHR / DHR	Domestic Violence Homicide Review / Domestic Homicide Review
FM	Forced Marriage
FGM	Female Genital Mutilation
GBV	Gender Based Violence
HBA	Honour Based Abuse
HIDVA	Hillingdon Independent Domestic Violence Advocate
IDVA	Independent Domestic Violence Advocate
IOM	Integrated Offender Management
MOPAC	Mayor's Office for Policing and Crime
NHS	National Health Service
NPS	National Probation Service
MAPPA	Multi-Agency Public Protection Arrangements
MARAC	Multi-Agency Risk Assessment Conference
SDG	Sustainable Development Goal
SHP	Safer Hillingdon Partnership
UN	United Nations
VAWG	Violence Against Women and Girls

## Appendix C: Governance and Delivery Structure



## PLANNING OBLIGATIONS QUARTERLY FINANCIAL MONITORING REPORT

<b>Cabinet Member</b>	Councillor Keith Burrows
<b>Cabinet Portfolio</b>	Planning, Transportation and Recycling
<b>Officer Contact</b>	Nicola Wyatt Residents Services
<b>Papers with report</b>	Appendix 1 - attached

### HEADLINES

<b>Summary</b>	This report provides financial information on s106 and s278 agreements up to 31st March 2018 against respective portfolio areas.
<b>Putting our Residents First</b>	<p>This report supports the following Council objective of: <i>Our Built Environment; Our Heritage and Civic Pride; Financial Management</i></p> <p>Planning obligations are an established delivery mechanism for mitigating the effect of development, making it acceptable in planning terms and achieving the aims of the Community Strategy and other strategic documents that make up the Local Development Framework.</p>
<b>Financial Cost</b>	As at 31 March 2018 the Council holds £13,844k relating to s106 and s278 agreements. Of this £3,891k is allocated/earmarked for projects and £3,721k relates to funds that the Council holds but is currently unable to spend directly, leaving a residual balance of funds that the Council holds of £6,186k that is currently spendable and not yet allocated/earmarked towards specific projects and £46k interest on interest bearing schemes. In Quarter 4, the Council has received additional income of £1,723k and spent £2,744k.
<b>Relevant Policy Overview Committee</b>	Residents, Education and Environmental Services
<b>Ward(s) affected</b>	All

## RECOMMENDATIONS

**That the Cabinet notes the updated financial information attached at Appendix 1**

### Reasons for recommendation

Planning best practice guidance encourages local planning authorities to consider how they can inform members and the public of progress in the allocation, provision and implementation of obligations whether they are provided by the developer in kind or through a financial contribution. This report details the financial planning obligations held by the Council and what progress has and is being made in allocating and spending those funds.

### Alternative options considered / risk management

The alternative is to not report to Cabinet. However, it is an obvious example of good practice to monitor income and expenditure against specific planning agreements and ensure that expenditure takes place in accordance with the parameters of those agreements.

### Policy Overview Committee comments

None at this stage.

## SUPPORTING INFORMATION

1. Appendix 1 provides a schedule of all agreements on which the Council holds funds. The agreements are listed under Cabinet portfolio headings. The appendix shows the movement of income and expenditure taking place during the financial year; including information at 31 December 2017 (which was the subject of the report in March 2018) as well as up to 31 March 2018. Text that is highlighted in bold indicates key changes since the Cabinet report of 15 March 2018. Figures indicated in bold under the column headed 'Total income as at 31/03/18' indicate new income received and shaded cells indicate where funds are held in an interest bearing account). The table shows expenditure between 1 January and 31 March 2018 of £2,744k (compared to £255k during the previous quarter) and income of £1,723k (compared to £2,285k during the previous quarter) within the same period.
2. The balance of s278/106 funds that the Council held at 31 March 2018 is £13,844k. It should be noted that the 'balance of funds' listed, i.e. the difference between income received and expenditure, is not a surplus. Included in the balance at 31 March 2018 are those s278/106 funds that the Council holds but is unable to spend for a number of reasons, such as cases where the funds are held as a returnable security deposit for works to be undertaken by the developer and those where the expenditure is dependant on other bodies such as transport operators. The column labelled "balance spendable not allocated" shows the residual balance of funds after taking into account funds that the Council is unable to spend and those that it has allocated to projects. The 'balance of funds' at 31 March 2018 also includes funds that relate to projects that are already underway or programmed, but where costs have not been drawn down against the relevant s106 (or s.278) cost centre.

3. In summary, of the 'total balance of funds' that the Council held at 31 March 2018 (£13,844k) £3,721k relates to funds that the Council is unable to spend and £3,891k is allocated/earmarked for projects, leaving a residual balance of funds that the Council holds of £6,186k that is currently spendable and not yet earmarked/allocated towards specific projects and £46K that relates to interest on the interest bearing schemes.

## Financial Implications

4. As at 31st March 2018 the s106/278 balance is £13,844k. This is inclusive of £3,721k which the Council holds on behalf of its partners who are responsible for project delivery e.g. NHS Property Services (formerly PCT) and TFL. A further £3,891k has been earmarked to specific projects. The residual balance of £6,186k represents amounts yet to be allocated for any specific use although projects are being put in place to utilise this balance and £46k relates to interest on the interest bearing schemes. As and when a specific interest bearing Section 106 balance is required to be returned to a developer the amount of cumulative interest since the balance was received is transferred to the scheme from the total balance of accumulated interest on interest bearing schemes and then repaid to the developer.

**Table 1 – S106/278 contributions by service area**

Service Area	Balance b/f (01/01/18)	Income Received	Total	Spend	Balance c/f (31/03/18)	Earmarked Balances	Balance Spendable not allocated
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>S278</b>							
Planning & Transportation	1,268	883	2,151	(228)	1,923	1,923	0
<b>S106</b>							
Planning & Transportation	4,132	508	4,640	(275)	4,365	2,801	1,564
Central Services, Culture & Heritage	159	2	161	(37)	124	65	59
Community, Commerce & Regeneration	2,628	60	2,688	(185)	2,503	1,183	1,320
Education & Children Services	1,922	163	2,085	(1,922)	163	0	163
Environment	1,832	83	1,915	(9)	1,906	409	1,497
Housing, Social Services & Health	2,881	20	2,901	(87)	2,814	1,231	1,583
Interest on interest bearing schemes	43	4	47	(1)	46	46	0
<b>Sub-Total (S278/106)</b>	<b>14,865</b>	<b>1,723</b>	<b>16,588</b>	<b>(2,744)</b>	<b>13,844</b>	<b>7,658</b>	<b>6,186</b>
Less: Sums held on behalf of partners	3,150	823	3,973	(252)	3,721	3,721	0
<b>Total LBH Balances</b>	<b>11,715</b>	<b>900</b>	<b>12,615</b>	<b>(2,492)</b>	<b>10,123</b>	<b>3,937</b>	<b>6,186</b>

5. Table 1 provides additional detail of the s106/278 contributions in accordance to service area. In quarter 4 additional income received in s106/278 monies was £1,723k, whilst expenditure totalling £2,744k was financed by the contributions.

6. The unallocated balance of £6,186k represents amounts yet to be formally allocated for specific projects, however, proposals are in various stages of development to utilise these balances. The unallocated balances are generally required to be spent towards the following areas and within the specific terms identified in the individual agreements:

**Table 2 - S106 unallocated balances breakdown**

Category	£'000
Affordable Housing	1,583
Air Quality	531
Carbon Reduction	214
Community Facilities	846
Economic Development	383
Libraries	12
Nature Conservation	307
Public Realm / Town Centres	726
Schools	163
TFL/Highways	543
Training schemes	819
Travel Plans	60
<b>Total</b>	<b>6,186</b>

7. From the above formally unallocated balances, those relating to affordable housing can potentially be utilised towards the planned residential development at the former Belmore Allotments site and other housing developments. Other balances are expected to be used towards the Schools Expansions programme, TFL LIP programme and town centre initiatives.

8. Officers will continue to review the applicability of unallocated balances within existing and proposed capital and revenue budgets in order to minimise the impact on the council's internal resources.

9. Contributions which are not spent within the designated time frame may need to be returned to the developer. As at end of March 2018 it has been identified that £81k needs to be spent within twelve months, i.e. 31st March 2019.

10. In addition, there are balances totalling £14k that were not able to be spent within the terms of the existing agreements and may therefore need to be returned. Negotiations with relevant developers to secure alternative schemes for these contributions are currently on-going.



# 11. Table 3 -The outturn for the year 2017/18 is summarised below:-

<b>S278 / S106</b>	<b>£'000</b>
Balance b/fwd as at 01/04/2017	10,508
Total Income for the year (01/04/2017 to 31/03/2018)	6,474
Total Expenditure for the year (01/04/2017 to 31/03/2018)	3,138
<b>Balance c/fwd as at 31/03/2018</b>	<b>13,844</b>

Total expenditure for the year in the above table includes £1,096k applied to finance capital expenditure and £2,042k revenue expenditure.

## CORPORATE CONSIDERATIONS

### Corporate Finance

Corporate Finance has reviewed this report, noting that schemes have not yet been identified to utilise £6,186k Section 106 / 278 Contributions received from developers to support investment in local infrastructure. As outlined in the financial implications above, proposals are in various stages of development to utilise these balances and officers will continue to review the applicability of these unallocated balances to ensure that where appropriate these are deployed to support existing or planned expenditure.

### Legal

There are no specific legal implications arising from the recommendation which asks the Cabinet to note the current status on the receipt and expenditure of S106 monies. The monies referred to in this report are held by the Council for the purposes specified in each of the relevant legal agreements. Such monies should only be spent in accordance with the terms of those agreements. Where monies are not spent within the time limits prescribed in those agreements, such monies and interest accrued should be returned to the payee. Where officers are unsure whether monies held pursuant to particular agreements can be used for particular purposes, Legal Services should be consulted for advice on a case by case basis.

### Corporate Property and Construction

There are no Corporate Property and Construction implications arising from the recommendation in the report.

## BACKGROUND PAPERS

District Auditor's "The Management of Planning Obligations" Action Plan May 1999  
Monitoring Officers Report January 2001  
Planning Obligations Supplementary Planning Document Adopted July 2008 and revised 2014  
Planning Obligations Quarterly Financial Monitoring Report to Cabinet March 2018

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CASE REF.	WARD	SCHEME / PLANNING REFERENCE	TOTAL INCOME	TOTAL INCOME	TOTAL EXPENDITURE	TOTAL EXPENDITURE	2017 / 2018 EXPENDITURE	BALANCE OF FUNDS	BALANCE SPENDABLE NOT ALLOCATED	COMMENTS (as at May 2018)
			AS AT 31/03/18	AS AT 31/12/17	AS AT 31/03/18	AS AT 31/12/17	To 31/03/18	AS AT 31/03/18	AS AT 31/03/18	
		<b>SECTION 278</b>								
<b>PORTFOLIO: PLANNING TRANSPORTATION AND RECYCLING</b>										
PT278/30/115 *22	Heathrow Villages	Terminal 5, Land at Longford Roundabout, Heathrow s278 10 Jan 02 47853/93/246	10,500.00	10,500.00	5,500.00	5,500.00	0.00	5,000.00	0.00	Fees & security (£5,000) associated with Highway Works to be undertaken by developer. Works consisted of temporary access works from Longford Roundabout to Western Perimeter Road. Access installed & will be removed following completion of Terminal 5. Security to be retained pending outcome of BAA proposals to make this access two-way and permanent for buses and emergency services vehicles as well as cyclists. Two way access implemented. Officers investigating whether all required works have been completed. Works completed, security to be refunded after maintenance period. £5,000 fees claimed by ECU.
PT278/34/86A *18	Brunel	Brunel site3 532/SPP/2001/1858 - Highways Works at Junction Hillingdon Hill / Kingston Lane & Pelican Crossing on Kingston Lane	392,358.87	392,358.87	197,448.22	197,448.22	0.00	194,910.65	0.00	Highway Works - £150k refundable security, £124,637.12 received for highway works at junction of Hillingdon Hill and Kingston Lane, £65,271.32 - received for Kingston Lane Pedestrian Crossing, £20,500 supervision fees. If the supervision fee following final completion exceeds 10% of the costs of the works plus statutory undertakers costs and TTS payment then the excess is to be refunded. Works complete and signals switched on. Officers continue to chase Brunel to perform remedial works to grass verges and are investigating options for the use of some of the security for the Council to perform the remedial works if necessary. Final certificate sent 30/4/09.
PT278/44/87A *20	Brunel	Brunel s278 16 April 04 532/SPP/2002/2237 - Traffic Calming on Cleveland Road & New Entrance on Kingston Lane	102,018.78	102,018.78	81,080.74	81,080.74	0.00	20,938.04	0.00	Traffic Calming on Cleveland Road & roundabout on Kingston Lane. £30,900 spent on engineering fees. £150k Refundable security deposit. £3,200 for Traffic DC project management costs. £58,962.38 TTS estimate for Pedestrian Crossing on Cleveland Road. Further payments received following receipt of estimate of works to cover security/costs. £10,000 received for improvements to a footpath on the site to be retained a security for Brunel to implement the works and to be transferred to PT84/87B-D. Traffic Calming on Cleveland Road (including new signalised crossing) & roundabout on Kingston Lane at new entrance to Brunel University now complete. TfL invoice paid. Residual on TfL payment due to VAT not claimed - funds to be held on as contingency for extra TfL costs. Interest Accrued. Remedial work completed and signed off in December 2007.
PT278/46/135 *32	Northwood	10A Sandy Lodge Way, Northwood 54671/APP/2002/54	7,458.07	7,458.07	2,458.00	2,458.00	0.00	5,000.07	0.00	Improvement of visibility for junction of Sandy Lodge Way & Woodridge Way. ECU fees have been claimed and £5,000 security remains. Works substantially complete 12 month maintenance period, ended 16 September 2006. Final certificate has been prepared. Security held to part offset outstanding education contribution which is being sought via legal proceedings.
PT278/47	Various	Refunds Various	40,374.35	40,374.35	15,938.10	15,938.10	0.00	24,436.25	0.00	Funds transferred to here as refunds related to the Heinz, Hayes Park and former BT site, Glencoe Road, Yeading developments, not yet taken up by developer or owners. Also £10.79 from Wimpey Site Beaconsfield Road and £232.58 from Former Magnatex Site Bath Road which is residual interest omitted from refunds related to those schemes. Officers looking into appropriate recipients for refunds. Remaining balance from PT/37/40F (£838.48) transferred from PT/37/40B.

CASE REF.	WARD	SCHEME / PLANNING REFERENCE	TOTAL INCOME	TOTAL INCOME	TOTAL EXPENDITURE	TOTAL EXPENDITURE	2017 / 2018 EXPENDITURE	BALANCE OF FUNDS	BALANCE SPENDABLE NOT ALLOCATED	COMMENTS (as at May 2018)
			AS AT 31/03/18	AS AT 31/12/17	AS AT 31/03/18	AS AT 31/12/17	To 31/03/18	AS AT 31/03/18	AS AT 31/03/18	
PT278/48	Various	No Legal Agreement Various	530,143.14	463,230.68	450,104.02	383,191.56	178,313.35	80,039.12	0.00	No Legal Agreement - consultancy fees. £14,000 to be transferred to a PPR (08/09) for construction training secured from the s106 agreement for Budgens Site, South Ruislip. ECU fees claimed in relation to Bishop Ramsey school S278 works. £5,200 security deposit received for car park at Mount Vernon Hospital. Security deposit returned following completion of highway works at Mount Vernon Hospital. £25,448 received and £22,247 claimed by ECU this quarter as fees associated with 278 highways works. £3,201 is as a security deposit for heavy duty crossing (Gatefold Building, Blyth Road). Deposit received for highway works (Arla Foods)/fees claimed. <b>Further engineering fees received and claimed.</b>
PT278/49/117 *23	Yeading	Grand Union Village Southall 327/APP/2000/2106	77,331.55	77,331.55	55,222.89	55,222.89	0.00	22,108.66	0.00	Security deposit (£5K + interest) for highways works involving traffic calming to the junction with Glencoe Rd and a cycleway/footway on Broadmead Rd to Hayes Bypass. £52,363.10 for TfL costs for Broadmead Road Toucan Crossing proposed as part of works. Additional income is £1K of engineering fees. Detailed plans of works and design agreed. Consultation undertaken during February 2007 for traffic calming and toucan crossing. Officers chasing TfL for implementation. Following consultation Cabinet Member agreed to works to be carried out. Works completed Aug 09. Further £11,447 received for LBH fees. £43,775.89 paid towards TfL signal costs.
PT278/57/140 A	Pinkwell	MOD Records Office Stockley Road Hayes 18399/APP/2004/2284	419,128.68	419,128.68	325,719.61	325,719.61	0.00	93,409.07	0.00	£188,737.70 (including £170,027.34 for Transport For London signals unit) for installation of two sets of traffic signals, one at the entrance to the site the other at Lavender Rise on Stockley Road and £190,686.91 received in respect of the Council's costs for supervision of the works (to be carried out by the owner). Works complete. Stage 3 road safety audit now agreed await completion of remedial works. Remedial works completed. Additional item of works being sought by officers who are chasing the developer for this. Council's costs of £205,686.71 claimed, TTS invoice for signals at Lavender Rise paid. Funding for additional items of works (removal of right turn lane) and BT cabling received. Design work and public consultation completed. Removal of right turn lane completed Sept 09. Scheme in maintenance period awaiting financial completion.
PT278/60/147B	West Drayon	DERA Site, Kingston Lane, West Drayton - Highways 45658/APP/2002/3012	56,816.26	56,816.26	0.00	0.00	0.00	56,816.26	0.00	£55,000 was received towards the total cost of highway works for the purchase and installation of traffic signals at Station Road/ Porters Way Junction and any such other incidental work as identified by the Council to support the development. Funds not spent by February 2014 are to be refunded together with interest accrued. These works to be performed by developer of RAF Porters Way (see PT278/62/148A). Funds to be retained as a contingency for these works.
PT278/62/149A *51	Botwell	Hayes Goods Yard 10057/APP/2004/2996&2999	7,000.00	7,000.00	0.00	0.00	0.00	7,000.00	0.00	The Council's costs due upon lodgement of documents by the developer for the design, administration and supervision of the works to the public highways surrounding the site to be performed by the developer. £5,000 received as a security deposit for the due and proper execution of the highways works by the developer.
PT278/63/175A *49	South Ruislip	BFPO, R.A.F Northolt 189/APP/2006/2091	5,000.00	5,000.00	0.00	0.00	0.00	5,000.00	0.00	£5k received as the security deposit for the due and proper implementation of junction works at the White House Gate entrance to the development. Signals complete and in operation. Currently within 12 month maintenance period. Date of final completion to be confirmed.
PT/278/64/173	Eastcote & East Ruislip	R.A.F. Eastcote 10189/APP/2004/1781	19,200.00	19,200.00	12,201.13	12,201.13	0.00	6,998.87	0.00	Engineers fees paid prior to the execution of an agreement to secure access works associated with this application. Waiting restriction in Lime Grove undertaken. Elm Ave/Lime Grove junction improvement pending. Elm Ave Pedestrian crossing technical approval pending. (£5,500) design fees received plus further £6,700 for temporary footpath works carried out by LBH. £7,500 engineering fees claimed. Funds spent towards temporary footpath works. Further £5,000 security deposit for proper execution of highway works.

CASE REF.	WARD	SCHEME / PLANNING REFERENCE	TOTAL INCOME	TOTAL INCOME	TOTAL EXPENDITURE	TOTAL EXPENDITURE	2017 / 2018 EXPENDITURE	BALANCE OF FUNDS	BALANCE SPENDABLE NOT ALLOCATED	COMMENTS (as at May 2018)
			AS AT 31/03/18	AS AT 31/12/17	AS AT 31/03/18	AS AT 31/12/17	To 31/03/18	AS AT 31/03/18	AS AT 31/03/18	
PT/278/65/182 *52	Heathrow Villages	Longford Roundabout - Fifth Arm, 63369/APP/2007/2294	9,521.00	9,521.00	4,521.00	4,521.00	0.00	5,000.00	0.00	Remaining balance is a security deposit for developer implementation of bus only access to Terminal 5 Heathrow. Spend on supervision costs. Works complete, security to be refunded following maintenance period.
PT/278/72/231A *66	West Ruislip	R.A.F West Ruislip (Ickenham Park) Design check on S278 Designs 38402/APP/2007/1072	53,986.57	53,986.57	45,486.57	45,486.57	0.00	8,500.00	0.00	Fees received for design checks. Pelican crossing and signals on Long Lane. S278 agreement and technical approval pending. Further £18,000 returnable deposit received to ensure reinstatement of temporary crossover on Alysham Drive. Further fees received towards inspection fees and traffic orders. Spend towards fees & inspection. Works completed, deposit returned.
PT/278/73	South Ruislip	R.A.F Northolt., South Ruislip Main Gate 189/APP/2007/1321	2,000.00	2,000.00	0.00	0.00	0.00	2,000.00	0.00	Fees received for design checks. Junction improvements at West End Road/ Bridgewater Road. S278 agreement and technical approval pending.
PT/278/74/209C	Yiewsley	Proposed Tesco development, Trout Road, Yiewsley 609/APP/2007/3744	120,300.26	120,300.26	117,300.26	117,300.26	0.00	3,000.00	0.00	Fees received for design checks for proposed junction works and carriageway widening at Trout Road. S278 agreement and technical approval pending. Further fees received & claimed for inspection works.
PT/278/76/198A *60	Uxbridge	Former Gas Works site (Kier Park), Cowley Mill Road, Uxbridge 3114/APP/2008/2497	5,000.00	5,000.00	0.00	0.00	0.00	5,000.00	0.00	Funds received as a security deposit for due and proper execution of highways improvements. S278 agreement.
PT/278/77/197 *62	Ruislip Manor	Windmill Hill Public House, Pembroke Road, Ruislip 11924/APP/2632	24,000.00	24,000.00	1,000.00	1,000.00	0.00	23,000.00	0.00	Fees received for design checks (£1,000). £23,000 received as a security deposit to ensure works are carried out to a satisfactory standard. £1,000 engineering fees claimed.
PT/278/78/238G *76	West Ruislip	Fmr Mill Works, Bury Street, Ruislip 6157/APP/2009/2069	19,782.00	19,782.00	14,782.00	14,782.00	0.00	5,000.00	0.00	Fees received for design checks and monitoring & supervision. £5,000 received as a security deposit to ensure highway works are carried out to a satisfactory standard. Fees claimed for design checks & monitoring (£14,752).
PT/278/81/249E *84	Townfield	Fmr Glenister Hall, 119 Minet Drive, Hayes. 40169/APP/2011/243	6,000.00	6,000.00	2,000.00	2,000.00	0.00	4,000.00	0.00	Fees received for design checks and monitoring and supervision. £4,000 received as a security deposit to ensure highway works are carried out to a satisfactory standard. Fees claimed for design checks & monitoring.
PT/278/82/273A *87	Uxbridge South	Autoguild House (Lidl), 121 Cowley Rd, Uxbridge. 7008/APP/2010/2758	99,115.00	99,115.00	7,920.00	7,920.00	0.00	91,195.00	0.00	Fees received and claimed for design checks & monitoring of s278 works. £19,195 received towards upgrading of traffic lights at junction of Cowley Mill Road. £72,000 received as a security deposit to ensure highways works are carried out to a satisfactory standard. £5,920 received & claimed for design checks.
PT/278/83/283A *90	Uxbridge North	Former RAF Uxbridge, Hillingdon Road, Uxbridge 585/APP/2009/2752	253,636.00	203,636.00	222,136.00	172,136.00	71,540.00	31,500.00	0.00	£40,000 received and claimed for design checks & monitoring of 278 highway works. £31,500 received as a security deposit to ensure highway works are carried out to a satisfactory standard. £94,596 received and claimed by ECU towards fees associated with s278 agreement. Further £15,000 received and claimed towards design fees. £21,540 engineering fees claimed. <b>£50k received and claimed for design checks for St Andrews roundabout.</b>
PT/278/85 *93	Yiewsley	GSK Stockley Park, 5 Iron Bridge Road. 3057/APP/2012/2573	6,210.00	6,210.00	1,210.00	1,210.00	0.00	5,000.00	0.00	Fees received and claimed for design checks. £5,000 received as a security deposit to ensure highway works are carried out to an acceptable standard.
PT/278/86/237E	Eastcote & East Ruislip	Bishop Ramsey School (lower site), Eastcote Road, Ruislip - High Grove access 19731/APP/2006/1442	14,146.46	14,146.46	10,729.21	10,729.21	0.00	3,417.25	0.00	Funds received for the completion of remedial highway works and fees associated with the 278 agreements. £7,993.58 claimed towards remedial works & fees 13/14. Further £307.63 claimed.
PT/278/89/349 *115	Harefield	West London Composting, New Years Green Lane, Harefield. 1279/APP/2012/2366	107,009.00	106,884.18	107,009.00	0.00	107,009.00	0.00	0.00	Funds received as a returnable bond to ensure the satisfactory completion of the highway works associated with the development. <b>Bond returned following satisfactory completion of the works.</b>
PT/278/103/370A *118	Uxbridge	Belmont House (formerly Senator Court ), Belmont Road, Uxbridge. 68385/APP/2012/2398	56,171.39	56,171.39	4,936.53	4,936.53	0.00	51,234.86	0.00	Funds held as a returnable bond to ensure the satisfactory completion of the highway works associated with the development. £4,936.53 fees claimed for design for design checks.

CASE REF.	WARD	SCHEME / PLANNING REFERENCE	TOTAL INCOME	TOTAL INCOME	TOTAL EXPENDITURE	TOTAL EXPENDITURE	2017 / 2018 EXPENDITURE	BALANCE OF FUNDS	BALANCE SPENDABLE NOT ALLOCATED	COMMENTS (as at May 2018)
			AS AT 31/03/18	AS AT 31/12/17	AS AT 31/03/18	AS AT 31/12/17	To 31/03/18	AS AT 31/03/18	AS AT 31/03/18	
PT/278/105/350C *122	South Ruislip	Fmr Arla Dairy Site, Victoria Rd, Ruislip. 66819/APP/2014/1600	951,810.00	951,810.00	727,611.76	727,611.76	0.00	224,198.24	0.00	£5,000 received as a returnable deposit and £871,000 received as a bond deposit for the completion of highway works. Funds to be returned with interest on satisfactory completion of the works. Further £73,310 received and claimed by ECU for fees and checks. £2,500 to be used for payment of traffic orders. £2,500 spend towards required traffic orders for highway works. £654,301.76 (75% of bond) returned on satisfactory completion of works.
PT/278/95/40J *131	Botwell	Land at Thorn EMI Complex (Old Vinyl factory) - Gatefold Building 51588/APP/2011/2253	33,397.13	33,397.13	0.00	0.00	0.00	33,397.13	0.00	£33,397.14 received as a returnable deposit sum. Funds to be returned with interest on satisfactory completion of the works.
PT/278/107/355E *132	Botwell	Former EMI site, Dawley Road (Prologis), Hayes. 8294/APP/2015/1406	5,000.00	5,000.00	0.00	0.00	0.00	5,000.00	0.00	£5,000 received as the highways deposit sum to ensure satisfactory completion of the works. Any unspent funds to be returned to the developer on completion.
PT/278/108/378C *133	Townfield	27 Uxbridge Rd.(Hayes Gate House) 2385/APP/2013/2523	5,000.00	5,000.00	0.00	0.00	0.00	5,000.00	0.00	£5,000 received as the highways deposit sum to ensure satisfactory completion of the works. Any unspent funds to be returned to the developer on completion.
PT/278/109/403 *144	Botwell	Former Hayes Swimming Pool, Botwell Lane, Hayes (Lidl) 1942/APP/2015/4127	135,000.00	135,000.00	0.00	0.00	0.00	135,000.00	0.00	£135,000 received as the highways deposit sum to ensure satisfactory completion of the works. Any unspent funds to be returned to the developer on completion.
PT/278/110/413 *149	South Ruislip	Imperial House, Stonefield Way, South Ruislip (Lidl) 5039/APP/2015/4365	750,233.62	0.00	0.00	0.00	0.00	750,233.62	0.00	£750,233.62 received as the highways deposit sum to ensure satisfactory completion of the works. Any unspent funds to be returned to the developer on completion.
PT/278/116 /405 *150	Botwell	Mercury House, Plot 6 Millington Road, Hayes (Premier Inn) 22632/APP/2016/2369	16,044.73	0.00	4,500.00	0.00	4,500.00	11,544.73	0.00	£11,544.73 received as the highway security deposit sum to ensure satisfactory completion of the works. £4,500 received and claimed for fees and design checks.
		<b>SECTION 278 SUB - TOTAL</b>	<b>4,340,692.86</b>	<b>3,457,377.23</b>	<b>2,416,815.04</b>	<b>2,188,393.58</b>	<b>361,362.35</b>	<b>1,923,877.82</b>	<b>0.00</b>	
		<b>SECTION 106</b>								
		<b>PORTFOLIO: PLANNING TRANSPORTATION AND RECYCLING</b>								
PT/05/04a *2	Heathrow Villages	BA World Cargo / 50045A/95/1043	339,111.08	339,111.08	212,469.24	212,469.24	0.00	126,641.84	0.00	The balance is for improvements to public transport serving the south side of London Heathrow. Any scheme supported by these funds should provide a significant benefit to BA employees in the vicinity of Heathrow and the views of the Heathrow Transport Forum sought in determining any scheme. No time limits. BAA proposal for upgrade of bus services to the south side of Heathrow. S106 funding (from this case and PT/05/4b) would be used to 'pump prime' these services. £210,000 allocated to enhancements to 350 and 423 bus services ( Cabinet Member decision 21/10/09). Enhanced services commenced December 09. £70,084 payment to London Buses (bus service agreement 09/10). Year 2 & 3 payments to London buses (£70.084). £23.5k allocated towards a pedestrian crossing facility on the A4 Colnbrook By-Pass (Cabinet Member Decision (29/03/2012). £2,217 paid towards upgrade of crossing facility on A4.
PT/05/04b *2	Heathrow Villages	BA World Cargo / 50045A/95/1043	406,331.57	406,331.57	173,645.35	173,645.35	0.00	232,686.22	0.00	The balance is for improvements to public transport serving London Heathrow. Any scheme supported by these funds should provide a significant benefit to BA employees in the vicinity of Heathrow and the views of the Heathrow Transport Forum are to be sought in determining any scheme to be funded. See update to PT/05/04a above regarding the remainder of the balance. No time limits.

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			AS AT 31/03/18	AS AT 31/12/17	AS AT 31/03/18	AS AT 31/12/17	To 31/03/18	AS AT 31/03/18	AS AT 31/03/18	
PT/25/56 *24	South Ruislip	J Sainsbury, 11 Long Drive, Ruislip 33667/T/97/0684	37,425.09	37,425.09	0.00	0.00	0.00	37,425.09	0.00	Highway improvements adjacent to the site. Legal advice stated that because of time that has elapsed, it would not be reasonable to proceed without Sainsbury's agreement. Officers investigating the potential to utilise these funds for traffic congestion mitigation at that junction to complement current works that have been commissioned for that location. A portion of land owned by Sainsbury's would need to be dedicated as public highway for the scheme to be feasible. Traffic congestion mitigation scheme is fully funded. Officers investigating whether improvements could be tied into 114 bus route project. Excess funds are to be refunded to the developer following the date of the Final Account.
PT/37/40B-C (see: PPR/29)	Botwell	Land at Thorn EMI Complex - Highways Works & Environmental Improvements 51588/APP/2000/366&1418 (Old Vinyl Factory 5987/APP/2012/1893)	559,443.43	559,443.43	478,904.27	378,904.27	100,000.00	80,539.16	0.00	Project 40B- New agreement signed 19/04/13. Funds to be used towards public realm improvements in the vicinity of the site and Hayes Town Centre (see agreement for further details). No time limit for spend. £838.48 (remaining balance from PT/37/40F) transferred to PT/278/47. £12,500 allocated towards lighting scheme in Blyth Road. £100,000 allocated towards Hayes Town Centre Improvements (Cabinet Member Decision 19/06/2015). Remaining balance (£74,928) allocated towards public realm improvements in Blyth Road area (Cabinet Member Decision 28/08/2017). <b>£100,000 spent towards Hayes Town Centre Scheme, end of year closing 2017/18.</b>
PT37/40E *47	Botwell	Land at Thorn EMI Complex - Parking 51588/APP/2000/366&1418 (Old Vinyl Factory 5987/APP/2012/1838)	32,805.42	32,805.42	0.00	0.00	0.00	32,805.42	0.00	Project 40E - £30,000 received for controlled parking in Blyth Road area. New agreement signed 19/04/13. Funds held to be used towards controlled parking zones in the vicinity of the development or if not required, towards the same purpose as PT/37/40B above. Allocated towards public realm improvements in Blyth Road area (Cabinet Member Decision 28/08/2017). No time limit for spend.
PT/42/41	Heathrow Villages	Temp Stockpiling at Bedfont Court. 47853/SP/2003/113	50,000.00	50,000.00	0.00	0.00	0.00	50,000.00	0.00	£50,000 for landscape enhancement on specified land around the development. Unexpended funds at 19 June 2006 were to be repaid to the developer. Following consultations with BAA it has been agreed to spend the funds as part of the Colne Valley project. Deed of variation has been secured to remove time limits.
PT/44/03	Various	S278 Surplus	167,127.31	167,047.48	99,795.86	99,795.86	4,250.00	67,331.45	0.00	Income is from underspends on s278 projects where surplus funds do not have to be refunded. First priority for use of funds is to address otherwise irresolvable deficits from overspent projects. A further £1,391.64 transferred to reconcile overspend on PT278/26/127. £1,945.35 used towards zebra crossing scheme at PT/105/175B. Balance transferred from PT/21/39A (£2,165.41). Spend towards consultants for cycle scheme at PT/103/174A and footpath scheme at PT/88/140B. £500 spent towards Kingsend study at PT/120/241A. Remaining balance transferred from CSL/2/147E. Remaining balance transferred from PT/109. Deminimus balances transferred from PT/130/277B and PPR/67/265C and PT/88/140C. £4,250 spent towards legal fees, DOV Tesco.
PT/54/21C	Botwell	Former EMI Site, Dawley Road - Landscaping 6198/BS/98/1343	57,000.00	57,000.00	0.00	0.00	0.00	57,000.00	0.00	£50,000 for Landscaping on adjacent land and £7,000 for maintenance of the landscaping works. Funds to be held for landscaping in accordance with the agreement subject to Crossrail. No time constraints.
PT/61/89B (see: E/35)	West Drayton	LHR Training Centre, Stockley Close / 51458/97/1537	25,000.00	25,000.00	0.00	0.00	0.00	25,000.00	0.00	£25,000 for improvements at the junction of Stockley Road & Stockley Close / Lavender Rise, West Drayton. Scheme provided using TfL funding. Further improvements to area have been implemented as part of the MOD development. Funds to be held as contingency for any works required to the junction arising out of the MOD development. No time constraints.

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			AS AT 31/03/18	AS AT 31/12/17	AS AT 31/03/18	AS AT 31/12/17	To 31/03/18	AS AT 31/03/18	AS AT 31/03/18	
PT/65/74A (see EYL/40, E/20 & E/21)	Uxbridge North	Land at Johnson's Yard (former garage site), Redford Way, Uxbridge - Street Lighting 53936/APP/2002/1357	18,893.88	18,893.88	17,871.38	17,871.38	0.00	1,022.50	0.00	Street lighting according to the agreement drawing. No time constraints. Expenditure due to commencement of project for street lighting on Redford Way at Johnson's Yard. Columns & lanterns installed and working. Unable to install column in footpath leading to the high Street. Last column installed. Connection by Southern Electric were programmed for July 07. Columns all connected but require painting. Officers chasing painting contractor to progress. Painting completed - final invoices paid. Final balance to be confirmed after closure of 08/09 financial year accounts.
PT/76/119	Northwood	Land at 64 Ducks Hill Road Northwood/ 26900L/99/1077	35,253.56	35,253.56	28,119.15	28,119.15	0.00	7,134.41	0.00	To provide a speed camera, anti-skid surface and associated road markings in Ducks Hill Road. Speed camera cannot be installed in this location, as the accident rate in this location is below the threshold established by TfL. Deed of variation not required. site included in vehicle activated sign (VAS) forward programme. Officers looking into feasibility of 'Driver Feedback Sign'. Implementation due Spring 2007, subject to feasibility. Quotes being sought with the view to possible purchase of signs. Interest accrued. No time constraints. Utilities works completed Nov 08. Scheme programmed for implementation April/May 2010. Spend towards the provision of anti skid and electrical work. VAS signs installed, scheme complete, awaiting invoices.
PT/80/112 (formerly PT278/05)	Uxbridge South	Grand Union Park, Packet Boat Lane, site ref: 1197 (various applications)	47,774.85	47,774.85	2,228.56	2,228.56	0.00	45,546.29	0.00	No time constraints. Officers looking into project for spend of balance at junction of Packet Boat Lane & Cowley High Street. Cabinet Member for P&T concerned with affect of proposal and blind road bend heading towards Uxbridge. Funds to be held until sight lines are resolved.
PT/82/114 (formerly PT278/23)	Uxbridge South	Waterloo Road, Uxbridge - Highway Works / 332BD/99/2069	13,169.44	13,169.44	11,577.00	11,577.00	0.00	1,592.44	0.00	Highway Works for alternative traffic management on Waterloo Road. No time limits. Cabinet Member for Planning & Transportation has approved use of funds to extend the Uxbridge South Parking Management Scheme approved. Implementation occurred in the Autumn. £11k spend on Waterloo Road from the Parking Revenue Account to be recharged to this case for next quarter. Recharge completed.
PT84/87B-D (Formerly part of PT278/44)	Brunel	Brunel s106 16 April 04 532/SPP/2002/2237	27,614.47	27,614.47	15,164.48	15,164.48	0.00	12,449.99	0.00	£3,000 + interest for monitoring of landscape management plan (87B), £10,000 + interest for monitoring of green travel and public transport obligations (87D), and £200 + interest initial payment associated with footpath works to be undertaken by Council (87C). Engineers inspected site to ascertain whether works are required & whether further payments are due late Jan 2006. Officers chasing Brunel to provide a disabled ramp from the back of the privately owned footway at Hillingdon Hill. Interest accrued. £10k plus interest received for improvements (including lighting) to the footpath alongside the River Pinn linking 'Site 2' to Uxbridge Road. Footpath works complete, security deposit plus interest returned.
PT/88/140C *38	Pinkwell	MOD Records Office, Stockley Road, Hayes - Prologis Park 16399/APP/2004/2284	754,006.52	754,006.52	754,006.52	754,006.52	0.00	0.00	0.00	Funds received as the public transport contribution to enhance the level of public transport to and from the area of the development site. Funds allocated towards the extension of the U4 bus route on to the site for a 5 year period (Cabinet Member Decision 29/05/2012). DOV completed to extend time limit to spend funds to March 2017. Bus extension operational from end of Sept 2012. £24,756 paid towards the provision of bus stop on the Prologis site. Payment to TFL for first year of operation 12/13. £33,513 further TFL costs. £48,289 allocated towards upgrading A10 bus stops, Stockley road, adjacent to Prologis Park (Cabinet Member Decision 08/11/2016). Final TFL payment for year 5 of bus operation and all outstanding invoices paid. Deminimus balance £737.30 to be moved to PT/44 S276 Surplus.



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			AS AT 31/03/18	AS AT 31/12/17	AS AT 31/03/18	AS AT 31/12/17	To 31/03/18	AS AT 31/03/18	AS AT 31/03/18	
PT/88/140F *46	Pinkwell	MOD Records Office, Stockley Road, Hayes - Parking 18399/APP/2004/2284	74,089.77	74,089.77	64,089.77	64,089.77	0.00	10,000.00	10,000.00	Funds received for parking management system in Bourne Avenue and surrounding streets of the new and existing estate roads. There are currently no plans to consult with residents of the area on a Parking Management Scheme. However, any resident objections to increases in commuter parking on residential roads generated by the development may give reason to spend these funds. Officers continue to monitor the parking situation. Funds must be spent within 7 years following date of receipt i.e. Dec 2013. No parking scheme has been requested and time limit has now passed. Officers in contact with developer. Contribution required to be returned. Funds returned to developer as agreed towards a transport study on Stockley Road, to assess the traffic impact of their developments. £10,000 retained, earmarked towards lighting improvements in Bourne Avenue, subject to formal allocation.
PT/101/170A	Botwell	11 - 21 Clayton Road, Hayes 56840/APP/2004/630	30,527.21	30,527.21	30,527.21	20,527.21	17,552.97	0.00	0.00	Funds received for parking management in the area. Funds not spent by 31 August 2014 are to be refunded. £13,000 from this contribution allocated towards the implementation of a parking management scheme in Blyth Road, Clarendon Road & Clayton Road (Cabinet Member Decision 16/03/2012). Scheme completed April 2012, £10,000 can be retained towards other schemes related to the development. £10,000 allocated towards a lighting scheme in Clayton Road (Cabinet Member Decision 17/05/2016). Developer has confirmed that remaining balance £7,552.97 can also be retained by the Council to be spent towards the Hayes Town Centre Scheme (Cabinet Member Decision 05/04/2017). £7,552 spent towards Hayes Town Centre Scheme. <b>£10,000 spent towards lighting scheme in Clayton Road.</b>
PT/102/161D	Yiewsley	Honeywell Site, Trout Road Yiewsley 335/APP/2002/2754	77,151.50	77,151.50	68,448.16	68,448.16	0.00	8,703.34	0.00	Funds received towards public transport and community facilities initiatives in the West Drayton area. Funds to be spent by September 2014. Funds allocated towards public transport initiatives in the West Drayton area to include bus stop accessibility and enhancement of the pedestrian link along Tavistock Road to West Drayton Station and bus interchange (Cabinet Member Decision 22/04/2014). Scheme completed September 2014, £10,000 can be retained towards other schemes related to the development. <b>Remaining balance allocated towards West Drayton Station Complimentary measures (Cabinet Member Decision 13/03/2018).</b>
PT/104/147H	West Drayton	DERA Site, Kingston Lane, West Drayton 45658/APP/2002/3012	10,000.00	10,000.00	0.00	0.00	0.00	10,000.00	0.00	Funds received for the installation and maintenance of CCTV cameras on the site as specified in the relevant planning permission. Cameras to be installed by the developer. Funds to be retained as security. No time constraints.
PT/110/198B *61	Uxbridge	Former Gas Works Site (Kier Park) at Cowley Mill Road, Uxbridge - Bond 3114/APP/2008/2497	14,240.00	14,240.00	0.00	0.00	0.00	14,240.00	0.00	Travel Plan Bond received to ensure compliance by the owner for monitoring and reporting in accordance with the travel plan. To be refunded after 10 years.
PT/111/204A *63	Uxbridge	106, Oxford Road, Uxbridge. 26198/APP/2008/2338	20,000.00	20,000.00	0.00	0.00	0.00	20,000.00	0.00	Travel Plan Bond received to ensure compliance by the tenant of its monitoring and reporting obligations in accordance with the travel plan. Returnable.
PT/114/209A *67	Yiewsley	Tesco, Trout Road, Yiewsley. 60929/APP/2007/3744	25,092.00	25,000.00	25,092.00	0.00	25,092.00	0.00	0.00	Travel Plan Bond received to ensure compliance by the owner for monitoring and reporting in accordance with the Travel Plan. To be refunded five years following first occupation. <b>Bond returned following satisfactory completion of obligations.</b>
PT/115/209B	Yiewsley	Tesco, Trout Road, Yiewsley. 60929/APP/2007/3744	4,850.00	4,850.00	0.00	0.00	0.00	4,850.00	0.00	Contribution received for the purpose of the purpose of setting up a car club. Funds to be spent within 5 years of receipt (March 2015). Allocated towards setting up Hertz car club in Trout Road (Cabinet Member Decision 7/02/2014).
PT/122/248A	Uxbridge	97 Oxford Road, Highbridge Park, Uxbridge. 38074/APP/2008/1418	54,486.29	54,486.29	46,820.65	28,957.67	17,862.98	7,665.64	0.00	Contribution received towards street scene improvements within the vicinity of the land. Funds to be spent within 5 years of receipt (July 2016). Funds allocated towards phase 2 of Uxbridge gateway scheme (Cabinet Member Decision 17/12/2015). Scheme substantially completed July 2016. balance due to cost savings made, remaining funds be used to upgrade street lighting in line with original scheme. <b>Lighting Scheme substantially completed March 2018.</b>

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			AS AT 31/03/18	AS AT 31/12/17	AS AT 31/03/18	AS AT 31/12/17	To 31/03/18	AS AT 31/03/18	AS AT 31/03/18	
PT/124/261	West Drayton	Land at Stockley Close Estate, West Drayton. 56244/APP/2003/1437	60,000.00	60,000.00	60,000.00	52,855.44	7,144.56	0.00	0.00	Contribution received towards providing accessibility improvements including public transport in the vicinity of the land. Funds to be committed within 3 years of receipt (Dec 2014). Funds committed towards accessibility improvements to bus stops on Lavender Rise and towpath improvements between Stockley Road and West Drayton Station (Cabinet Member Decision 17/10/2014). £6,755.44 spent towards access to bus stops 14/15. Towpath works programmed for Sept 2015. Scheme substantially complete March 2016. Remaining towpath work to be completed as part of a larger scheme 2016/17. <b>Scheme complete.</b>
PT/125/242C	West Drayton	Drayton Garden Village (fmr NATS site), Porters Way, West Drayton. 5107/APP/2009/2348	457,092.63	457,092.63	0.00	0.00	0.00	457,092.63	82,092.63	£210,000 received as the phase 2 & 3 payments towards improvements and additions to TfL bus services within vicinity of the development (see legal agreement for further details). No time limits for spend. £159,910.54 received as the Phase 4 payment. £87,182 received this quarter as the final payment. £375,000 allocated towards improvements to the U5 bus services (Cabinet Member Decision 14/09/2017).
PT/126/242D *82	West Drayton	Drayton Garden Village (fmr NATS site), Porters Way, West Drayton. 5107/APP/2009/2348	20,000.00	20,000.00	0.00	0.00	0.00	20,000.00	0.00	Travel plan bond received to ensure compliance by the owner of its monitoring and reporting obligations. To be refunded after 10 years.
PT/128/276A	Townfield	Fmr Hayes FC, Church Road, Hayes. 4327/APP/2009/2737	22,155.20	22,155.20	15,476.02	6,353.22	15,476.02	6,679.18	0.00	Contribution received towards the provision of public transport infrastructure in the vicinity of the site. Measures considered include upgrade to bus stops, improvements to bus services and cycle ways (see agreement for further details). Funds to be spent within 7 years of receipt (9/7/2019). Funds allocated towards upgrading two bus shelters in Church Road (Cabinet Member Decision 22/06/2017). <b>Scheme substantially complete.</b>
PT/129/277A	Heathrow Villages	The Portal, Scylla Rd, Heathrow Airport. 50270/APP/2011/1422	20,579.41	20,579.41	0.00	0.00	0.00	20,579.41	0.00	Funds received towards co-ordinating and monitoring the green travel plan associated with the site. No time limits for spend.
PT/131/273B	Uxbridge South	Autoguild House (Lidl), 121 Cowley Rd, Uxbridge. 7008/APP/2010/2758	5,000.00	5,000.00	0.00	0.00	0.00	5,000.00	0.00	Funds received as the Travel Plan bond to be used by the Council to cover the Council's expenses in monitoring compliance by the owner with the travel Plan for a ten year period. Balance to be refunded after 10 years (2022).
PT/132/149J *88	Botwell	Hayes Goods Yard (High Point) 10057/APP/2005/2996 & 2999	15,000.00	15,000.00	0.00	0.00	0.00	15,000.00	0.00	Travel Plan bond received to ensure the completion by the owner of 3 travel surveys. £5,000 to be returned on completion of each survey.
PT/133/149K	Botwell	Hayes Goods Yard (High Point) 10057/APP/2005/2996 & 2999	62,500.00	62,500.00	62,500.00	62,500.00	62,500.00	0.00	0.00	Contribution received towards the establishment of parking management areas within the area no further than 800m from the boundary of the site. Funds to be spent within 7 years of receipt (Nov 2019). Funds allocated and spent towards "stop & Shop" parking scheme in Crown Close, Hayes (Cabinet Member Decision 05/04/2017)
PT/134/149L	Botwell	Hayes Goods Yard (High Point) 10057/APP/2005/2996 & 2999	12,500.00	12,500.00	0.00	0.00	0.00	12,500.00	0.00	Contribution received towards the maintenance of the towpath directly opposite the site (as defined in the agreement). Funds to be spent within 7 years of receipt (Nov 2019). Funds allocated towards appropriate maintenance works (Cabinet Member Decision 07/05/2015).
PT/136/297A	Heathrow Villages	Fmr Technicolor Site, 276 Bath Rd, Sipson, West Drayton. 35293/APP/2009/1938	34,541.66	34,541.66	0.00	0.00	0.00	34,541.66	34,541.66	Contribution received towards the cost of upgrading the bus stops and the installation of drop kerbing/ tactile paving to enable pedestrian access over Bath Road in the vicinity of the site. Funds to be spent within 7 years of receipt (May 2020).
PT/138/300B *102	Townfield	Fmr Powergen Site, North Hyde Gardens, Hayes 13226/APP/2012/2185	20,000.00	20,000.00	0.00	0.00	0.00	20,000.00	0.00	Contribution received to be used by TfL to carry out required improvement works to the junction at The Parkway and Bulls Bridge Roundabout. No time limits
PT/139/300C	Townfield	Fmr Powergen Site, North Hyde Gardens, Hayes 13226/APP/2012/2185	15,000.00	15,000.00	0.00	0.00	0.00	15,000.00	15,000.00	Contribution received towards improvements to the grand Union Canal frontage within the vicinity of Bulls Bridge. No time limits.

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			AS AT 31/03/18	AS AT 31/12/17	AS AT 31/03/18	AS AT 31/12/17	To 31/03/18	AS AT 31/03/18	AS AT 31/03/18	
PT/140/315A	Pinkwell	Asda Unit 4 Westlands Estate, Millington Road, Hayes 32157/APP/2011/872	458,800.00	458,800.00	0.00	0.00	0.00	458,800.00	0.00	Contribution to be used towards (but not limited to) the provision of footway and public realm improvements between the land and Hayes Town Centre. No time limits for spend. Funds allocated towards works to improve the link between the Asda store & Hayes Town Centre (Cabinet Member Decision 24/08/2017).
PT/141/315B	Pinkwell	Asda Unit 4 Westlands Estate, Millington Road, Hayes 32157/APP/2011/872	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	0.00	0.00	Contribution received towards the provision of a new bus stop outside the store and "real time" bus travel information (see agreement for details). No time limits for spend. Funds allocated and spent towards bus stop improvements outside the store (Cabinet Member Decision 19/01/2017).
PT/143/323A	Cavendish	150 Field End Road, (initial House), Eastcote, Pinner 25760/APP/2013/3632	20,000.00	20,000.00	0.00	0.00	0.00	20,000.00	0.00	Contribution received towards improving town centre facilities in the Authority's Area. No time limits for spend. <b>Funds allocated towards Eastcote Town Centre Improvements (Cabinet Member Decision 13/03/2018)</b>
PT/144/198H	Uxbridge South	Former Gas Works site (Kier Park) Cowley Mill Road, Uxbridge 3114/APP/2012/2881	40,635.00	40,635.00	0.00	0.00	0.00	40,635.00	0.00	Funds received as the "reduced public transport contribution" to be applied towards the hopper bus service or other public transport links relating to the site (see legal agreement). Funds to be spent within 7 years of receipt (May 2021). Funds allocated towards footway improvements on Cowley Mill Road to improve pedestrian access to bus stops (Cabinet Member Decision 02/06/2017)
PT/145/198J	Uxbridge South	Former Gas Works Site (Kier Park) at Cowley Mill Road, Uxbridge 3114/APP/2008/2497	20,317.00	20,317.00	0.00	0.00	0.00	20,317.00	20,317.00	Contribution received towards the provision or improvement of cycling in the vicinity of the site in accordance with the Council's adopted cycleway strategy. Funds to be spent within 7 years of receipt (May 2021).
PT/146/198K	Uxbridge South	Former Gas Works Site (Kier Park) at Cowley Mill Road, Uxbridge 3114/APP/2008/2497	66,031.00	66,031.00	66,016.03	58,375.63	7,640.40	14.97	0.00	Funds received towards the reconstruction of the footway and kerbing on both sides of Cowley Mill Road between the site access and Cowley Road, together with minor improvements to the footway and kerbing on the eastern side of Waterloo Road. Funds to be spent within 7 years of receipt (May 2021). Funds allocated towards footpath scheme (Cabinet Member Decision 01/03/2016). <b>Scheme complete.</b>
PT/148/327 *105	Northwood Hills	Northwood School, Potter Street, Northwood. 12850/APP/2013/1810	20,000.00	20,000.00	0.00	0.00	0.00	20,000.00	0.00	Contribution received as the travel plan bond to ensure compliance by the owner to its monitoring and reporting obligations. Funds to be returned at the end of the monitoring period (2024).
PT/149/325C	West Drayton	Stockley Close Units 1623 & 1685 51458/APP/2013/2973	20,000.00	20,000.00	0.00	0.00	0.00	20,000.00	20,000.00	Funds received as the travel plan contribution. For use by the Council to co-ordinate and monitor the Occupier Green Travel Plans (see agreement for specific terms of use). Funds to be spent within 5 years of receipt (December 2019).
PT/150/344A	Uxbridge South	Building 63, Phase 500, Riverside Way, Uxbridge 56862/APP/2014/170	45,000.00	45,000.00	11,855.00	11,855.00	0.00	33,145.00	0.00	Contribution to be used by the Council to offset the shortfall in energy savings and enable the Council to make annual energy carbon savings elsewhere in the Authority's area. Funds to be spent within 5 years of receipt (July 2020). £11,500 used towards Compass Theatre scheme as part of end of year financing (retrospective Cabinet Member Decision 23/05/2016).
PT/151/345A	Uxbridge South	Charter Place, Vine Street, Uxbridge 30675/APP/2014/1345	25,000.00	25,000.00	0.00	0.00	0.00	25,000.00	25,000.00	Contribution received towards improvement of the area from the High Street through to Windsor Street to Charter Place (see agreement for details). No time limits for spend.
PT/152/334B	Uxbridge South	Building 63, Phase 500, Riverside Way, Uxbridge 56862/APP/2014/170	20,000.00	20,000.00	0.00	0.00	0.00	20,000.00	20,000.00	Funds received as the travel plan contribution. For use by the Council to co-ordinate and monitor the Occupier Green Travel Plans (see agreement for specific terms of use). Monies to be returned at the end of the monitoring period.
PT/153/345B	South Uxbridge	Charter Place, Vine Street, Uxbridge 30675/APP/2014/1345	20,000.00	20,000.00	0.00	0.00	0.00	20,000.00	20,000.00	Funds received as the travel plan bond, to be used to ensure that the obligations outlined in the approved travel plan are satisfactorily carried out.

CASE REF.	WARD	SCHEME / PLANNING REFERENCE	TOTAL INCOME	TOTAL INCOME	TOTAL EXPENDITURE	TOTAL EXPENDITURE	2017 / 2018 EXPENDITURE	BALANCE OF FUNDS	BALANCE SPENDABLE NOT ALLOCATED	COMMENTS (as at May 2018)
			AS AT 31/03/18	AS AT 31/12/17	AS AT 31/03/18	AS AT 31/12/17	To 31/03/18	AS AT 31/03/18	AS AT 31/03/18	
PT/154/350A	South Ruislip	Fmr Arla Dairy Site, Victoria Rd, Ruislip. 66819/APP/2014/1600	135,000.00	135,000.00	98,555.57	0.00	98,555.57	36,444.43	0.00	Contribution towards the provision of public transport infrastructure improvements and related initiatives in the authority's area including; bus priority measures, improvements to bus services, public transport interchanges and cycle provision (see legal agreement for details). Funds to be spent within 7 years of receipt (Sept 2022). Funds allocated towards a scheme to improve the public transport interchange in vicinity of South Ruislip Station (Cabinet Member Decision 07/11/2017). <b>Scheme complete March 2018, awaiting invoices.</b>
PT/155/283D	Uxbridge North	Former RAF Uxbridge, Hillingdon Road, Uxbridge. 585/ APP/ 2009/2752	63,366.34	63,366.34	0.00	0.00	0.00	63,366.34	63,366.34	Contribution received as the first of two instalments towards the provision of bus stops serving the development, in line with the S106 Planning Obligations SPD 2008. Funds to be spent within 10 years of receipt (Oct 2025).
PT/157/355A *119	Botwell	Formr EMI Site, Dawley Rd, Hayes 8294/APP/2015/1406	20,000.00	20,000.00	0.00	0.00	0.00	20,000.00	0.00	Funds received as the travel plan bond to ensure that the obligations contained in the approved travel plan are satisfactorily carried out. Any remaining funds to be returned 10 years from occupation.
PT/158/371A *123	Heathrow Villages	272-276 Bath Rd, Hayes 464/APP/2014/2886	20,000.00	20,000.00	0.00	0.00	0.00	20,000.00	0.00	Funds received as the travel plan bond to ensure that the obligations contained in the approved travel plan are satisfactorily carried out. Any remaining funds to be returned at the end of the monitoring period (10 years from occupation).
PT/159/372A	Yiewsley	Phase 3, Stockley Park, Stockley Road. 37977/APP/2015/1004	5,000.00	5,000.00	0.00	0.00	0.00	5,000.00	5,000.00	contribution received to fund a flood attenuation feasibility study for packet Boat Lane (see agreement for details). Funds to be spent within 7 years of receipt (Jan 2023).
PT/160/354C *124	Botwell	Land on west side of Dawley Road, Hayes (EC House) 38065/APP/2014/2143	20,000.00	20,000.00	0.00	0.00	0.00	20,000.00	0.00	Funds received as the travel plan bond to ensure that the obligations contained in the approved travel plan are satisfactorily carried out. Any remaining funds to be returned at the end of the monitoring period (10 years from occupation).
PT/161/373 * 125	Townfield	Airlink House, 18-22 Pump Lane, Hayes 5505/APP/2015/1546	8,000.00	8,000.00	0.00	0.00	0.00	8,000.00	0.00	Funds received as the travel plan bond to ensure that the obligations contained in the approved travel plan are satisfactorily carried out. Any remaining funds to be returned at the end of the monitoring period (10 years from occupation). Further £4,000 received as the second bond payment.
PT/162/249G	Townfield	Fmr Glenister Hall, 114 Minet Drive, Hayes 40169/APP/2011/243	2,500.00	2,500.00	0.00	0.00	0.00	2,500.00	2,500.00	Funds received towards the implementation of passing bays in Hunters Grove (if required). See agreement for details.
PT/163/40I	Botwell	Old Vinyl Factory, Blyth Rd, Hayes. 51588/APP/2000/1827 & 5987/APP/2012/1838	20,390.78	20,390.78	0.00	0.00	0.00	20,390.78	20,390.78	Contribution received towards the cost of upgrading the bus stops on Clarendon Road and providing Legible London signage in the vicinity of the site. Funds to be spent within 7 years of receipt (March 2023)
PT/164/374A	Botwell	Global Academy. Old Vinyl Factory, Blyth Road, Hayes. 59872/APP/2015/1798	120,000.00	120,000.00	0.00	0.00	0.00	120,000.00	120,000.00	Contribution to be used by TFL towards bus service improvements made necessary by the development, namely additional bus service provision on specified route serving the development and related infrastructure. Funds to be spent within 7 years of receipt (March 2023).
PT/165/374B *126	Botwell	Global Academy. Old Vinyl Factory, Blyth Road, Hayes. 5505/APP/2015/1546	20,000.00	20,000.00	0.00	0.00	0.00	20,000.00	0.00	Funds received as the travel plan bond to ensure that the obligations contained in the approved travel plan are satisfactorily carried out. Any remaining funds to be returned at the end of the monitoring period (10 years from occupation).
PT/166/359B	Yiewsley	26-36 Horton Rd, Yiewsley 3507/APP/2013/2327	50,500.00	50,500.00	0.00	0.00	0.00	50,500.00	50,500.00	Contribution to be used by the Council towards the provision of CCTV; provision of lighting; closure/gating of paths and links; safety improvements to public transport interchanges; facilities and car parks; enhanced night bus networks to and from major new facilities and leisure uses within the Authority's area (see agreement for details). Spend within 7 years of receipt (Jan 2023).

CASE REF.	WARD	SCHEME / PLANNING REFERENCE	TOTAL INCOME	TOTAL INCOME	TOTAL EXPENDITURE	TOTAL EXPENDITURE	2017 / 2018 EXPENDITURE	BALANCE OF FUNDS	BALANCE SPENDABLE NOT ALLOCATED	COMMENTS (as at May 2018)
			AS AT 31/03/18	AS AT 31/12/17	AS AT 31/03/18	AS AT 31/12/17	To 31/03/18	AS AT 31/03/18	AS AT 31/03/18	
PT/167/382A	West Drayton	Kichener House, Warwick Rd, West Drayton. 18218/APP/2013/2183	5,000.00	5,000.00	0.00	0.00	0.00	5,000.00	0.00	Contribution received towards the provision of improvements to West Drayton Railway Station and its surroundings, arising from the Cross Rail development. Funds to be spent within 10 years of receipt (April 2026). <b>Funds allocated towards West Drayton Station Complimentary Measures (Cabinet Member Decision 13/03/2018).</b>
PT/168/383A *127	Uxbridge North	Pavilions Shopping Centre, Chequers Square, Uxbridge (Primark). 35214/APP/2014/2232	20,000.00	20,000.00	0.00	0.00	0.00	20,000.00	0.00	Funds received as the travel plan bond to ensure that the obligations contained in the approved travel plan are satisfactorily carried out. Any remaining funds to be returned at the end of the monitoring period (10 years from occupation).
PT/169/383B	Uxbridge North	Pavilions Shopping Centre, Chequers Square, Uxbridge (Primark). 35214/APP/2014/2232	20,000.00	20,000.00	0.00	0.00	0.00	20,000.00	20,000.00	Contribution received towards the enhancement of hard landscaping outside the entrance points of the building located on the land. Funds to be spent within 7 years of receipt (May 2023).
PT/170/383B	Uxbridge North	Pavilions Shopping Centre, Chequers Square, Uxbridge (Primark). 35214/APP/2014/2232	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	0.00	0.00	Contribution received towards off site carbon reduction measure, schemes and initiatives in order to mitigate the impact of the development. Funds to be spent within 7 years of receipt (May 2023). Funds allocated and spent towards Civic Centre lighting scheme (Cabinet Member Decision 05/04/2017).
PT/172/384A	Yiewsley	Caxton House, Trout Road, Yiewsley. 3678/APP/2013/3637	15,304.81	15,304.81	0.00	0.00	0.00	15,304.81	0.00	Contribution received towards the cost of improvement works to the Grand Union Canal. No time limits for spend. <b>Funds allocated towards canal towpath improvements between Stockley Park and Horton Bridge Road (Cabinet Member Decision 03/04/2018).</b>
PT/173/386	Yiewsley	Stockley Country Park, Stockley Golf Course, Uxbridge. 37850/APP/2012/2739	6,660.00	6,660.00	0.00	0.00	0.00	6,660.00	6,660.00	Contribution received towards providing a digital topographically measured survey of the site, prior to importation of materials. (see agreement for details). No time limits for spend.
PT/174/387A	Uxbridge North	Norwich Union House, 1-3 Bakers Road, Uxbridge 8218/APP/2011/1853	52,725.45	52,725.45	0.00	0.00	0.00	52,725.45	52,725.45	Funds received as the public realm/recreational open space contribution towards CCTV, provision of lighting ; rerouting of underused paths & links; safety improvements to public transport interchanges; safer town centres; night bus networks ; improvement to recreational open space in the Local Authority's area (see agreement for details). Funds to be spent within 7 years of receipt (Sept 2023)
PT/175/388 *134	Yiewsley	21 High Street, Yiewsley. 26628/APP/2014/675	20,000.00	20,000.00	0.00	0.00	0.00	20,000.00	0.00	Funds received as the travel plan bond to ensure that the obligations contained in the approved travel plan are satisfactorily carried out. Any remaining funds to be returned at the end of the monitoring period (10 years from occupation).
PT/177/283F	Uxbridge North	Former RAF Uxbridge. Hillingdon Road, Uxbridge. 585/APP/2009/2752	287,124.74	287,124.74	0.00	0.00	0.00	287,124.74	287,124.74	Funds received as the first instalment of the St Andrews Roundabout contribution, to be used towards the works shown on plan number 2152-sk 52 attached to the agreement. Funds to be spent within 10 years of receipt of the last relevant payment.
PT/178/394A	Yiewsley	Padcroft Works, Tavistock Road, Yiewsley. 45200/APP/2014/3638	22,330.64	22,330.64	0.00	0.00	0.00	22,330.64	2,000.00	Funds received to be used towards canal side signage (£2000) and £20,000 towards improvements to the Grand Union Canal frontage. Funds to be spent within 7 years (Oct 2023). <b>£20,330 allocated towards canal towpath improvements between Stockley Park and Horton Bridge Road (Cabinet Member Decision 03/04/2018).</b>
PT/179/360C *138	Heathrow Villages	Former Unitair Centre, Great South West Road, Feltham. 49559/APP/2014/334	20,578.80	20,578.80	0.00	0.00	0.00	20,578.80	0.00	Funds to be used by the Council towards securing compliance with the Green Travel Plan and to co-ordinate and monitor the occupier Green Travel Plan for a period of 10 years.
PT/180/400	Heathrow Villages	World Business Centre, Newall Road, Heathrow Airport. 71487/APP/2015/4718	46,000.00	46,000.00	46,000.00	46,000.00	46,000.00	0.00	0.00	Contribution received to be used by the Council to seek carbon reduction measures off site to mitigate the shortfall of the development. Funds to be spent within 7 years of receipt (Oct 2023). Funds allocated and spent toward Civic Centre lighting scheme (Cabinet Member Decision 05/04/2017).

CASE REF.	WARD	SCHEME / PLANNING REFERENCE	TOTAL INCOME	TOTAL INCOME	TOTAL EXPENDITURE	TOTAL EXPENDITURE	2017 / 2018 EXPENDITURE	BALANCE OF FUNDS	BALANCE SPENDABLE NOT ALLOCATED	COMMENTS (as at May 2018)
			AS AT 31/03/18	AS AT 31/12/17	AS AT 31/03/18	AS AT 31/12/17	To 31/03/18	AS AT 31/03/18	AS AT 31/03/18	
PT/181/395 *139	Northwood	Land at Northwood School, Potter Street, Northwood. 12850/APP/2014/4492	20,000.00	20,000.00	0.00	0.00	0.00	20,000.00	0.00	Funds received to be used by the Council to secure compliance with the travel plan if required. Any unspent funds to be returned at the end of the monitoring period (10 years ).
PT/182/396A	Pinkwell	Unit 3, Millington Road, Hayes 32157/APP/2016/1696	30,000.00	30,000.00	0.00	0.00	0.00	30,000.00	30,000.00	Funds received as the "Highways Contribution" towards a study/transport/highway capacity improvements in the surrounding area. No time limit for spend.
PT/183/350E *140	South Ruislip	Fmr Arla Dairy Site, Victoria Rd, Ruislip. 66819/APP/2014/1600	40,000.00	40,000.00	0.00	0.00	0.00	40,000.00	0.00	Funds received as the Travel Plan bond to ensure compliance with the travel plans required under schedules 2 & 3 of the agreement. Unspent funds to be returned at the end of the monitoring period (10 years).
PT/184/399B	Townfield	Unit A Bulls Bridge Centre, North Hyde Gardens, Hayes 13226/APP/2015/4623	30,000.00	30,000.00	0.00	0.00	0.00	30,000.00	30,000.00	Funds received as the "Transport Contribution" for the provision of transport matters related to the development. No time limits for spend.
PT/185/402A	Yiewsley	21 High St, Yiewsley 26628/APP/2014/675	22,620.29	22,620.29	0.00	0.00	0.00	22,620.29	0.00	Funds received towards improvements to the Grand Union Canal frontage within the vicinity of the site. No time limits for spend. <b>Funds allocated towards canal towpath improvements between Stockley Park and Horton Bridge Road (Cabinet Member Decision 03/04/2018).</b>
PT/186/402B	Yiewsley	21 High St, Yiewsley 26628/APP/2014/675	11,310.15	11,310.15	0.00	0.00	0.00	11,310.15	0.00	Funds received towards initiatives to improve Yiewsley Town Centre, located within the Authority's area. No time limit for spend. <b>Funds allocated towards West Drayton Station Complimentary Measures (Cabinet Member Decision 13/03/2018).</b>
PT/187/403A *141	Botwell	Fmr Hayes Swimming Pool, Botwell Lane, Hayes (Lidl) 1942/APP/2015/4127	20,000.00	20,000.00	0.00	0.00	0.00	20,000.00	0.00	Funds received to be used by the Council to secure compliance with the travel plan if required. Any unspent funds to be returned at the end of the monitoring period (10 years ).
PT/188/404A	Botwell	The Gatefold Building, land east of the former EMI site, Blyth Rd, Hayes 51588/APP/2011/2253	111,554.62	111,554.62	0.00	0.00	0.00	111,554.62	111,554.62	Funds received as the public realm contribution towards CCTV; provision of lighting, rerouting/closure of underused paths and links; safety improvements to public transport interchanges; environmental projects which contribute to safer town centres; enhancement night bus networks to and from major new facilities and leisure uses in the Authority's area. Funds to be spent within 7 years of receipt (April 2024)
PT/189/405A	Pinkwell	Mercury House, Westlands Estate, North Hyde Road, Hayes (Premier Inn) 22632/APP/2016/2369	50,000.00	50,000.00	0.00	0.00	0.00	50,000.00	50,000.00	Funds received as the highways contribution to be used towards highway capacity improvements in the surrounding road network. Such improvements to incorporate air quality monitoring of the relevant road network. Funds to be spent within 7 years of receipt (June 2024)
PT/191/396C *145	Pinkwell	Unit 3, Millington Road, Hayes 32157/APP/2016/1696	40,000.00	40,000.00	0.00	0.00	0.00	40,000.00	0.00	Funds received as the travel plan sum (£20k each unit) to secure compliance with the travel plan. Unspent funds to be returned at the end of the monitoring period (10 years).
PT/192/242H	West Drayton	Fmr NATs Site, Drayton Garden Village, Porters Way, West Drayton 5107/APP/2009/2348	31,136.46	31,136.46	0.00	0.00	0.00	31,136.46	31,136.46	Funds received as the parking management contribution, to be used towards the cost of establishing a parking management scheme in the West Drayton Area. No time limits for spend.
PT/193/242I	West Drayton	Fmr NATs Site, Drayton Garden Village, Porters Way, West Drayton 5107/APP/2009/2348	249,091.68	249,091.68	0.00	0.00	0.00	249,091.68	249,091.68	Funds received as the "British Waterways contribution", to be used towards the cost of improvement works to the Grand Union Canal. No time limits for spend.
PT/194/403D	Botwell	Former Hayes Swimming Pool, Botwell Lane, Hayes (Lidl) 1942/APP/2015/4127	59,000.00	59,000.00	0.00	0.00	0.00	59,000.00	59,000.00	Funds received as the "Traffic Impact contribution", to be used by the Council towards bus service improvements, installation of land mark bus shelters on Church Road, installation of road signs in the vicinity of the development (see agreement for details) . No time limits for spend.

CASE REF.	WARD	SCHEME / PLANNING REFERENCE	TOTAL INCOME	TOTAL INCOME	TOTAL EXPENDITURE	TOTAL EXPENDITURE	2017 / 2018 EXPENDITURE	BALANCE OF FUNDS	BALANCE SPENDABLE NOT ALLOCATED	COMMENTS (as at May 2018)
			AS AT 31/03/18	AS AT 31/12/17	AS AT 31/03/18	AS AT 31/12/17	To 31/03/18	AS AT 31/03/18	AS AT 31/03/18	
PT/195/409A *147	Heathrow Villages	Fmr Contractor's Compound, South of Swindon Road, Heathrow Airport 67622/APP/2013/2532 & 67622/APP/2015/1651	20,000.00	20,000.00	0.00	0.00	0.00	20,000.00	0.00	Funds received to be used by the Council to secure compliance with the travel plan if required. Any unspent funds to be returned at the end of the monitoring period (10 years).
PT/196/410	Uxbridge South	66 High Street (Fassnidge Park Hall), Uxbridge 12156/APP/2015/4166 & 12156/APP/2016/4647	109,503.00	109,503.00	0.00	0.00	0.00	109,503.00	109,503.00	Contribution received towards the improvement works in relation to the existing pedestrian link adjacent to the site, including street lighting, CCTV and realignment. No time limits for spend.
PT/197/40N *148	Botwell	The Old Vinyl Factory, Blyth Road, Hayes 59872/APP/2012/1838 & 59872/APP/2013/3775	20,000.00	20,000.00	0.00	0.00	0.00	20,000.00	0.00	Funds received to be used by the Council to secure compliance with the travel plan if required. Any unspent funds to be returned at the end of the monitoring period (10 years).
PT/198/414A	Hillingdon East	Abbotsfield & Swakeleys School, Clifton Gardens, Hillingdon 3505/APP/2015/3030	450,000.00	0.00	0.00	0.00	0.00	450,000.00	0.00	Contribution received to be used by TFL towards bus service improvements. Funds to be spent within 7 years of payment (March 2025).
PT/199/415A *151	West Drayton	West Drayton Police Station, Station Road, West Drayton 12768/APP/2016/1580 & 12768/APP/2014/1870	20,000.00	0.00	0.00	0.00	0.00	20,000.00	0.00	Funds received to ensure compliance with the travel plan, if required. Any unspent funds to be returned at the end of the monitoring period (10 years).
PT/200/414B	Hillingdon East	Abbotsfield & Swakeleys School, Clifton Gardens, Hillingdon 3505/APP/2015/3030	16,430.00	0.00	0.00	0.00	0.00	16,430.00	16,430.00	Contribution received to be used by TFL towards bus stop improvements along Long Lane. Funds to be spent within 7 years of payment (March 2025).
PT/201/404C *152	Hillingdon East	Abbotsfield & Swakeleys School, Clifton Gardens, Hillingdon 3505/APP/2015/3030	21,200.00	0.00	0.00	0.00	0.00	21,200.00	0.00	Funds received to ensure compliance with the travel plan, if required. Any unspent funds to be returned at the end of the monitoring period (10 years).
		PLANNING TRANSPORTATION & RECYCLING SUB - TOTAL	6,823,873.05	6,316,071.22	2,459,162.22	2,183,743.91	472,074.50	4,364,710.83	1,563,934.36	
		PLANNING TRANSPORTATION & RECYCLING TOTAL	11,164,565.91	9,773,448.45	4,875,977.26	4,372,137.49	833,436.85	6,288,588.65	1,563,934.36	
<b>PORTFOLIO: EDUCATION AND CHILDREN'S SERVICES</b>										
EYL/230/283C	Uxbridge North	Former RAF Uxbridge, Hillingdon Road, Uxbridge. 585/ APP/ 2009/2752	3,909,383.23	3,909,383.23	3,909,383.23	2,545,734.13	1,363,649.10	0.00	0.00	£2,545,734 received as the first instalment towards providing education, educational improvements or facilities in the Authority's area to include new school facilities; improvements to existing school facilities to accommodate extra children; improvements and expansion of playground and external leisure spaces. Contribution to be spent within 10 years of receipt (Oct 2025). Funds spent towards Council's School Expansion Programme as part of end of year financing 2015/16 (Cabinet Member Decision 06/01/2017 (retrospective). Further £1,363,649 received as the second instalment. <b>Funds allocated and spent towards School Capital Programme (Cabinet Member Decision 27/02/2018).</b>
EYL/243/402C	Yiewsley	21 High Street, Yiewsley 26628/APP/2014/675	140,047.88	140,047.88	140,047.88	0.00	140,047.88	0.00	0.00	Funds received towards providing educational improvements or facilities in the Authority's area to include new school facilities, improvements to existing school facilities to accommodate extra children, improvement and expansion to playground and external leisure spaces ( see agreement for details). No time limit for spend. <b>Contribution allocated and spent towards School Capital Programme 2017/18 (Cabinet Member Decision 27/02/2018).</b>



CASE REF.	WARD	SCHEME / PLANNING REFERENCE	TOTAL INCOME	TOTAL INCOME	TOTAL EXPENDITURE	TOTAL EXPENDITURE	2017 / 2018 EXPENDITURE	BALANCE OF FUNDS	BALANCE SPENDABLE NOT ALLOCATED	COMMENTS (as at May 2018)
			AS AT 31/03/18	AS AT 31/12/17	AS AT 31/03/18	AS AT 31/12/17	To 31/03/18	AS AT 31/03/18	AS AT 31/03/18	
EYL/244/404B	Botwell	The Gatefold Building, land east of the former EMI site, Blyth Rd, Hayes 51588/APP/2011/2253	317,846.12	155,239.41	155,239.41	0.00	155,239.41	162,606.71	162,606.71	Funds received towards providing educational improvements or facilities in the Authority's area to included new school facilities, improvements to existing school facilities to accommodate extra children, improvement and expansion to playground and external leisure spaces ( see agreement for details). Funds to be spent within 7 years of receipt (April 2024). <b>£155,239.41 allocated and spent towards the School Capital Programme 2017/18 (Cabinet Member Decision 27/02/2018). Further £162,606.71 received as the second education instalment.</b>
EYL/245/40K	Botwell	Old Vinyl Factory (Boiler House & Materials Store), Blyth Rd, Hayes. 59872/APP/2012/1838 & 59872/APP/2013/3775	249,970.00	249,970.00	249,970.00	0.00	249,970.00	0.00	0.00	Funds received towards providing educational improvements or facilities in the Authority's area to included new school facilities, improvements to existing school facilities to accommodate extra children, improvement and expansion to playground and external leisure spaces ( see agreement for details). Funds to be spent within 7 years of receipt (July 2024). <b>Contribution allocated and spent towards the School Capital Programme 2017/18 (Cabinet Member Decision 27/02/2018) .</b>
EYL/247/408	Ickenham	228 Swakeleys Rd (Gospel Oak), Ickenham 11246/APP/2013/827	12,683.73	12,683.73	12,683.73	0.00	12,683.73	0.00	0.00	Funds received towards providing educational improvements or facilities in the Authority's area to included new school facilities, improvements to existing school facilities to accommodate extra children, improvement and expansion to playground and external leisure spaces ( see agreement for details). No time limits for spend. <b>Contribution allocated and spent towards Schools Capital Programme 2017/18 (Cabinet Member Decision 27/02/2018).</b>
		<b>EDUCATION, YOUTH AND LEISURE SUB - TOTAL</b>	<b>4,629,930.96</b>	<b>4,467,324.25</b>	<b>4,467,324.25</b>	<b>2,545,734.13</b>	<b>1,921,590.12</b>	<b>162,606.71</b>	<b>162,606.71</b>	
<b>PORTFOLIO: COMMUNITY, COMMERCE AND REGENERATION</b>										
PPR/47/26A (formerly PT/56/26A)	Botwell	Trident Site, Phase 3 Stockley Park - Hayes Hub/H50 & Botwell Common Road Zebra Crossing 37977/P/94/335	2,601,600.00	2,601,600.00	1,808,071.42	1,808,071.42	0.00	793,528.58	0.00	See Cabinet report 18 December 2003. Balance allocated to Hayes & Harlington Station Improvements and associated interchange initiatives. Project on-hold due to design issues. Officers investigating alternative improvements to area around the station. No time limits. Funds earmarked towards improvements to the public transport interchange and public realm improvements as part of the Crossrail/Hayes Town Centre Scheme. Funds allocated towards Hayes Town Centre Complimentary Measures (Cabinet Member Decision 24/08/2017).
PPR/49/174C	Heathrow Villages	Terminal 2, Heathrow 62360/APP/2006/2942	600,000.00	550,000.00	447,521.80	393,021.80	54,500.00	152,478.20	92,376.20	Contribution towards the Local Labour Strategy. No time limits. £200,000 allocated to the delivery of the Strategy (Cabinet Member decision 27/10/10). £88,000 allocated and £42,900 spent towards support for Economic Development post within LBH 12/13 (Cabinet Member Decision 19/3/13). £44,100 spent towards E D post 2013/14. Further £91,323 allocated towards the continuation of the E D Officer Post. (Cabinet Member Decision 10/9/2014). £46,321 Spent towards E D Officer Post 2015/16. £150,000 received towards the same purpose (T2 instalments 2014/15,15/16 and 16/17 to be confirmed). £110,902 allocated towards support for Senior E D Officer Post (Cabinet Member Decision 10/02/2017). £46,300 spent towards Officer post 2016/17. Final T2 instalment (£50k) received (2017/18). <b>T2 instalment received 2018/19. £54,500 spent towards Senior Economic Development Officer Post (2017/18).</b>
PPR/49/174D	Heathrow Villages	Terminal 2, Heathrow Airport. 62360/APP/2006/2942	531,426.00	531,426.00	450,000.00	450,000.00	0.00	81,426.00	0.00	Funds received towards the Local Labour Strategy, as defined in the agreement. No time limits. A total of £450,000 due to be received under this agreement has been allocated towards the Heathrow Academy Programme (Cabinet Member decision 19/11/12). Total of £261,000 paid towards Academy Programme 2012/13. Further £270,246 received towards the Programme. Total match funding towards Heathrow Academy Programme received and spent (2014).



CASE REF.	WARD	SCHEME / PLANNING REFERENCE	TOTAL INCOME	TOTAL INCOME	TOTAL EXPENDITURE	TOTAL EXPENDITURE	2017 / 2018 EXPENDITURE	BALANCE OF FUNDS	BALANCE SPENDABLE NOT ALLOCATED	COMMENTS (as at May 2018)
			AS AT 31/03/18	AS AT 31/12/17	AS AT 31/03/18	AS AT 31/12/17	To 31/03/18	AS AT 31/03/18	AS AT 31/03/18	
PPR/53/149H	Botwell	Former Hayes Goodsyards site. 10057/APP/2005/2996&299	6,000.00	6,000.00	2,000.00	2,000.00	0.00	4,000.00	0.00	£2,000 received towards the maintenance and operation by the Council of the station approach cameras. Funds spent towards operation of station cameras 09/10. Further £4,000 received as 2nd & 3rd annual instalments.
PPR/57/238D	West Ruislip	Former Mill Works, Bury Street, Ruislip. 6157/APP/2009/2069	20,679.21	20,679.21	20,679.21	12,826.25	7,852.96	0.00	0.00	Contribution towards construction training initiatives within the Borough. Funds to be spent within 7 years of receipt (February 2018). Funds allocated towards the services of a Construction Workplace Co-ordinator within the Borough (Cabinet Member Decision 19/3/13). £7,852.96 spent towards work place co-ordinator 2016/17. <b>£7,852.96 spent towards work place co-ordinator 2017/18.</b>
PPR/58/239C	Eastcote	Highgrove House, Eastcote Road, Ruislip. 10622/APP/2006/2294 & 10622/APP/2009/2504	9,667.50	9,667.50	9,667.50	0.00	9,667.50	0.00	0.00	Contribution received towards construction training and the provision of a work place co-ordinator within the Borough. No time limits. Funds allocated towards the services of a Construction Workplace Co-ordinator within the Borough (Cabinet Member Decision 19/3/13). <b>Funds spent towards work place co-ordinator 2017/18.</b>
PPR/61/247	Townfield	Former Hayes Sports and Social Club, 143 Church Road, Hayes. 65797/APP/2010/1176	7,663.99	7,663.99	7,663.99	0.00	7,663.99	0.00	0.00	Contribution received towards the cost of providing construction training courses delivered by the provision of a construction work place co-ordinator within the Authority's Area. Funds to be spent within 10 years of receipt (June 2021). Funds allocated towards the services of a Construction Workplace Co-ordinator within the Borough (Cabinet Member Decision 19/3/13). <b>Funds spent towards work place co-ordinator 2017/18.</b>
PPR/64/262C	Charville	Former Hayes End Library, Uxbridge Road, Hayes. 9301/APP/2010/2231	9,360.44	9,360.44	1,668.55	0.00	1,668.55	7,691.89	0.00	Funds received towards the provision of construction training courses delivered by recognised providers and the provision of a construction work placement coordinator within Hillingdon. No time limits. Funds allocated towards the services of a Construction Workplace Co-ordinator within the Borough (Cabinet Member Decision 19/3/13). <b>£1,668.55 spent towards work place co-ordinator 2017/18.</b>
PPR/65/263C	South Ruislip	Former South Ruislip Library, Victoria Road, Ruislip (plot A). 67080/APP/2010/1419	9,782.64	9,782.64	0.00	0.00	0.00	9,782.64	0.00	Funds received towards the provision of construction training courses delivered by recognised providers and the provision of a construction work placement coordinator within Hillingdon. No time limits. Funds allocated towards the services of a Construction Workplace Co-ordinator within the Borough (Cabinet Member Decision 19/3/13).
PPR/69/276D	Townfield	Fmr Hayes FC, Church Road, Hayes 4327/APP/2009/2737	54,107.14	54,107.14	54,107.00	0.00	54,107.00	0.14	54,107.14	First instalment (£21,111.11) towards improvements to local community facilities within the Authority's area. Funds to be spent within 7 years of receipt (July 2019). £16,322 received as second instalment towards the same purpose (spend July 2020). Final instalment £16,673.28 received (spend by February 2022). <b>Funds allocated and spent towards extension at Hayes &amp; Harlington Community Centre (Cabinet Member Decision 16/02/2018).</b>
PPR/70/267C	Botwell	Fmr Ram PH, Dawley Rd, Hayes 22769/APP/2010/1239	10,000.00	10,000.00	8,883.47	8,883.47	5,140.50	1,116.53	0.00	Funds to be used for the purpose of improving community facilities in the vicinity of the development. No time limits for spend. Funds allocated towards upgrading cinema equipment at The Beck Theatre (Cabinet Member Decision 28/08/2014). Scheme complete, contribution not required, funds to be reallocated. Balance allocated towards accessibility improvements at the Beck Theatre (Cabinet Member Decision 28/06/2017). <b>Scheme complete awaiting invoices.</b>
PPR/71/277C	Heathrow Villages	The Portal, Scylla Rd, Heathrow Airport 50270/APP/2011/1422	20,579.41	20,579.41	0.00	0.00	0.00	20,579.41	20,579.41	Contribution received towards public realm improvements in the vicinity of the development including, CCTV, footpath safety, safer town centres, public transport interchange facilities (see agreement for details). Further contribution received towards the same purpose. No time limits for spend.
PPR/72/277D	Heathrow Villages	The Portal, Scylla Rd, Heathrow Airport 50270/APP/2011/1422	51,609.49	51,609.49	0.00	0.00	0.00	51,609.49	51,609.49	Contribution received towards training persons within the locality of the development for jobs of a nature to be carried out within the development. Further contribution received towards the same purpose. No time limits for spend.

CASE REF.	WARD	SCHEME / PLANNING REFERENCE	TOTAL INCOME	TOTAL INCOME	TOTAL EXPENDITURE	TOTAL EXPENDITURE	2017 / 2018 EXPENDITURE	BALANCE OF FUNDS	BALANCE SPENDABLE NOT ALLOCATED	COMMENTS (as at May 2018)
			AS AT 31/03/18	AS AT 31/12/17	AS AT 31/03/18	AS AT 31/12/17	To 31/03/18	AS AT 31/03/18	AS AT 31/03/18	
PPR/75/291A	West Drayton	Fmr Swan PH, Swan Road, West Drayton. 68248/APP/2011/3013	13,699.22	13,699.22	11,203.77	6,269.05	4,934.72	2,495.45	0.00	Contribution to be used towards construction training courses delivered by recognised providers and the provision of a work place co-ordinator within the authority's area. No time limits. £1,939 spent towards Civic Centre apprentice scheme and £4,330.05 towards Partnership Team to support construction training in the Borough (Cabinet Member Decision 10/05/2017). <b>£4,934.72 spent towards apprenticeship scheme (2017/18).</b>
PPR/76/282C	West Ruislip	Lyon Court 28-30 Pembroke Road, Ruislip. 66895/APP/2011/3049	47,950.86	47,950.86	47,950.86	23,975.00	23,975.86	0.00	0.00	Contribution to be used towards construction training courses delivered by recognised providers and the provision of a work place co-ordinator within the authority's area. Funds to be spent within 5 years of completion of the development (estimated to be 2019). £47,950 allocated and £23,975 spent towards Civic Centre Apprentice Scheme and core funding for Partnership Team (Cabinet Member Decision 10/05/2017). <b>£23,975 spent towards Civic Centre Apprentice Scheme and core funding for Partnership Team (2017/18)</b>
PPR/77/282D	West Ruislip	Lyon Court, 28-30 Pembroke Road, Ruislip 66985/APP/2011/3049	25,330.03	25,330.03	0.00	0.00	0.00	25,330.03	25,330.03	Contribution received towards the provision of CCTV, lighting, safety improvements to public transport facilities and car parks or safer town centres (see agreement for details). Funds to be spent within 5 years of completion of the development (Feb 2019).
PPR/79/299E	Cavendish	161 Elliot Ave (fmr Southbourne Day Centre), Ruislip. 66033/APP/2009/1060	16,353.04	16,353.04	8,177.00	0.00	8,177.00	8,176.04	0.00	Contribution received towards construction training courses delivered by recognised providers and the provision of a construction work place co-ordinator for Hillingdon Residents. No time limits for spend. Funds allocated towards Partnership Team to support construction training in the Borough and the Civic Centre Apprentice Scheme (Cabinet Member Decision 10/05/2017). <b>£8,177 spent towards apprenticeship scheme (2017/18).</b>
PPR/80/297B	Heathrow Villages	Fmr Technicolor Site, 276 Bath Rd, Sipson. 35293/APP/2009/1938	46,055.55	46,055.55	0.00	0.00	0.00	46,055.55	46,055.55	Funds received towards public realm improvement works to be delivered within the vicinity of the land. Funds to be spent within 7 years of receipt (May 2020).
PPR/81/81/297C	Heathrow Villages	Fmr Technicolor Site, 271 Bath Rd, Sipson. 35293/APP/1938	16,695.14	16,695.14	0.00	0.00	0.00	16,695.14	16,695.14	Contribution received towards the provision of training in the hospitality and leisure industry (see agreement for further details). Funds to be spent within 7 years of receipt (May 2020).
PPR/82/301B	Northwood	37-45 Ducks Hill Rd, Northwood 59214/APP/2010/1766	22,192.63	22,192.63	0.00	0.00	0.00	22,192.63	22,192.63	Contribution received towards public realm improvements in the vicinity of the development including, CCTV, footpath safety, safer town centres, public transport interchange facilities in the locality of the site (see agreement for details). No time limit (5 year spend period removed by later agreement).
PPR/87/303C	Botwell	70 Wood End Green Rd, Hayes 5791/APP/2012/408	7,731.96	7,731.96	0.00	0.00	0.00	7,731.96	0.00	Contribution received towards the cost of providing construction training courses delivered by recognised providers and/or the provision of a construction work place co-ordinator within the Authority's Area. No time limits. Funds allocated towards Partnership Team core budget to support construction training in the Borough (Cabinet Member Decision 10/05/2017)
PPR/85/306B	Hillingdon East	Fmr Knights of Hillingdon, Uxbridge 15407/APP/2009/1838	7,875.62	7,875.62	0.00	0.00	0.00	7,875.62	0.00	Contribution received towards the cost of providing construction training courses delivered by recognised providers and/or the provision of a construction work place co-ordinator serving the locality of the development. No time limits. Funds allocated towards Partnership Team core budget to support construction training in the Borough (Cabinet Member Decision 10/05/2017)
PPR/88/325A	West Drayton	Stockley Close Units 1623 & 1685 51458/APP/2013/2973	20,713.00	20,713.00	0.00	0.00	0.00	20,713.00	0.00	Funds received as the "construction training scheme shortfall costs" & the "co-ordinator costs" towards construction training courses delivered by recognised providers and provision of a construction work place co-ordinator within the Authority's Area. Funds to be spent within 5 years of receipt (April 2019). Funds allocated towards on site construction training schemes at Grassy Meadows and Parkview (Cabinet Member Decision 14/06/2017)
PPR/90/331B	Cavendish	216 Field End Road, Eastcote. 6331/APP/2010/2411	5,000.00	5,000.00	0.00	0.00	0.00	5,000.00	5,000.00	Contribution received towards the costs of providing construction training schemes within the London Borough of Hillingdon. No time limit for spend.

CASE REF.	WARD	SCHEME / PLANNING REFERENCE	TOTAL INCOME	TOTAL INCOME	TOTAL EXPENDITURE	TOTAL EXPENDITURE	2017 / 2018 EXPENDITURE	BALANCE OF FUNDS	BALANCE SPENDABLE NOT ALLOCATED	COMMENTS (as at May 2018)
			AS AT 31/03/18	AS AT 31/12/17	AS AT 31/03/18	AS AT 31/12/17	To 31/03/18	AS AT 31/03/18	AS AT 31/03/18	
PPR/91/331C	Cavendish	216 Field End Road, Eastcote. 6331/APP/2010/2411	10,000.00	10,000.00	0.00	0.00	0.00	10,000.00	10,000.00	Contribution to be used by the Council towards community facilities in the Authority's area. No time limit for spend.
PPR/92/333B	Yiewsley	39 High Street, Yiewsley 24485/APP/2013/138	22,543.13	22,543.13	0.00	0.00	0.00	22,543.13	0.00	Contribution received towards the cost of providing construction training courses delivered by recognised providers and/or the provision of a construction work place co-ordinator serving the locality of the development. No time limits. Funds allocated towards Partnership Team core budget to support construction training in the Borough (Cabinet Member Decision 10/05/2017)
PPR/93/333C	Yiewsley	39 High Street, Yiewsley 24485/APP/2013/138	25,010.10	25,010.10	0.00	0.00	0.00	25,010.10	0.00	Contribution received as the "public realm contribution" towards the provision of CCTV, lighting, closure/gating of paths and links, safety improvements to public transport interchanges, facilities, and car parks, enhanced night bus networks to and from major new facilities and leisure uses within the authority's area. No time limits for spend. <b>Allocated towards public realm improvements at West Drayton Station as part of Crossrail Project (Cabinet Member Decision 13/03/2018).</b>
PPR/94/346B	Northwood	42-46 Ducks Hill Road, Northwood 49987/APP/2013/1451	8,026.42	8,026.42	8,026.42	0.00	8,026.42	0.00	0.00	Contribution received towards the cost of providing construction training courses delivered by recognised providers and/or the provision of a construction work place co-ordinator serving the locality of the development. No time limits. Funds allocated towards Civic centre Apprentice Scheme (Cabinet Member Decision 10/05/2017). <b>Funds spent towards Apprenticeship scheme 2017/18).</b>
PPR/96/347B	North Uxbridge	Honeycroft Day Centre, Honeycroft Hill, Uxbridge 6046/APP/2013/1834	24,335.69	24,335.69	0.00	0.00	0.00	24,335.69	0.00	Contribution received towards the cost of providing construction training courses delivered by recognised providers and/or the provision of a construction work place co-ordinator within the Authority's area. Funds to be spent/committed within 7 years of receipt (May 2022). Funds allocated towards on site construction training schemes at Grassy Meadows and Parkview (Cabinet Member Decision 14/06/2017)
PPR/97/314C	Pinkwell	Hyde Park Hayes, Dawley Road, Hayes (HPH4 & 5) 40652/APP/2012/2030	10,000.00	10,000.00	0.00	0.00	0.00	10,000.00	0.00	Funds received towards the cost of providing construction training courses delivered by recognised providers and/or the provision of a construction work place co-ordinator within the Authority's area. No time limits for spend. Funds allocated towards on site construction training schemes at Grassy Meadows and Parkview (Cabinet Member Decision 14/06/2017)
PPR/99/344C	South Uxbridge	Building 63, Phase 500, Riverside Way, Uxbridge 56862/APP/2014/170	4,800.00	4,800.00	4,800.00	0.00	4,800.00	0.00	0.00	Funds received towards the cost of providing construction training courses delivered by recognised providers and/or the provision of a construction work place co-ordinator within the Authority's area. No time limits for spend. Funds allocated towards Civic Centre Apprentice Scheme (Cabinet Member Decision 10/05/2017). <b>Funds spent towards Apprenticeship scheme 2017/18).</b>
PPR/100/351B	Northwood	103, 105 & 107 Ducks Hill Rd, Northwood 64345/APP/2014/1044	10,959.04	10,959.04	0.00	0.00	0.00	10,959.04	0.00	Funds received towards the cost of providing construction training courses delivered by recognised providers and/or the provision of a construction work place co-ordinator within the Authority's area. No time limits for spend. Funds allocated towards on site construction training schemes at Grassy Meadows and Parkview (Cabinet Member Decision 14/06/2017)
PPR/101/348D	Uxbridge North	Lancaster & Hermitage Centre, Lancaster Road, Uxbridge. 68164/APP/2011/2711	3,331.89	3,331.89	0.00	0.00	0.00	3,331.89	3,331.89	Funds received towards the cost of providing construction training courses delivered by recognised providers and/or the provision of a construction work place co-ordinator within the Authority's area. No time limits for spend.
PPR/102/354A	Botwell	Land on west Side of Dawley Road, Hayes (E C House). 38065/APP/2014/2143	9,644.70	9,644.70	0.00	0.00	0.00	9,644.70	9,644.70	Funds received towards the cost of providing construction training courses delivered by recognised providers and/or the provision of a construction work place co-ordinator within the Authority's area. Funds to be spent within 7 years of receipt (Sept 2022)

CASE REF.	WARD	SCHEME / PLANNING REFERENCE	TOTAL INCOME	TOTAL INCOME	TOTAL EXPENDITURE	TOTAL EXPENDITURE	2017 / 2018 EXPENDITURE	BALANCE OF FUNDS	BALANCE SPENDABLE NOT ALLOCATED	COMMENTS (as at May 2018)
			AS AT 31/03/18	AS AT 31/12/17	AS AT 31/03/18	AS AT 31/12/17	To 31/03/18	AS AT 31/03/18	AS AT 31/03/18	
PPR/103/356B	Yiewsley	Packet Boat House, Packet Boat Lane, Cowley 20545/APP/2012/2848	31,792.72	31,792.72	0.00	0.00	0.00	31,792.72	31,792.72	Funds received towards the cost of providing construction training courses delivered by recognised providers and/or the provision of a construction work place co-ordinator within the Authority's area. Funds to be spent within 5 years of completion (June 2022)
PPR/104/355B	Botwell	Formr EMI Site, Dawley Rd, Hayes 8294/APP/2015/1406	82,800.00	82,800.00	0.00	0.00	0.00	82,800.00	82,800.00	Contribution received towards investment in local energy efficiency and carbon reduction measures within the Authority's area. Spend within 7 years of receipt (Nov 2022).
PPR/105/355C	Botwell	Formr EMI Site, Dawley Rd, Hayes 8294/APP/2015/1406	9,600.00	9,600.00	0.00	0.00	0.00	9,600.00	9,600.00	Funds received towards the provision of a construction work place co-ordinator. Funds to be spent within 7 years of receipt (Nov 2022).
PPR/106/360A	Heathrow Villages	Fmr Unitair Centre, Great South West Rd, Feltham, 49559/APP/2014/334	9,984.00	9,984.00	0.00	0.00	0.00	9,984.00	9,984.00	Funds received towards the cost of providing construction training courses delivered by recognised providers and/or the provision of a construction work place co-ordinator within the Authority's area. No time limit for spend.
PPR/108/371B	Heathrow Villages	272-276 Bath Rd, Hayes 464/APP/2014/2886	19,600.00	19,600.00	0.00	0.00	0.00	19,600.00	19,600.00	Funds received towards the cost of providing construction training courses delivered by recognised providers and/or the provision of a construction work place co-ordinator within the Authority's area. No time limit for spend.
PPR/109/378A	Townfield	Hayes Gate House, Uxbridge Road, Hayes 2385/APP/2013/2523	138,774.29	138,774.29	0.00	0.00	0.00	138,774.29	0.00	Funds received towards the cost of providing construction training courses delivered by recognised providers and/or the provision of a construction work place co-ordinator within the Authority's area. Funds to be spent within 5 years of receipt (Jan 2021). <b>Funds allocated towards the Construction Coordinator Service (Cabinet Member Decision 25/04/2018)</b>
PPR/110/372B	Yiewsley	Phase 3, Stockley Park, Stockley Road. 37977/APP/2015/1004	9,600.00	9,600.00	0.00	0.00	0.00	9,600.00	9,600.00	Funds received as the "Phase 1 " payment towards the provision of a construction workplace coordinator within the Authority's area. Funds to be spent within 7 years of receipt (Jan 2023).
PPR/111/379A	Townfield	1-3 Uxbridge Rd, Hayes. 1911/APP/2012/3185	99,175.00	99,175.00	0.00	0.00	0.00	99,175.00	99,175.00	Funds received towards the provision of a construction work place co-ordinator within the Authority's area. Funds to be spent within 7 years of receipt (March 2023).
PPR/113/274C	Botwell	Global Academy. Old Vinyl Factory, Blyth Road, Hayes. 5505/APP/2015/1546	9,600.00	9,600.00	0.00	0.00	0.00	9,600.00	9,600.00	Funds received towards the provision of a construction work place co-ordinator within the Authority's area. Funds to be spent within 7 years of receipt (March 2023).
PPR/114/380A	Ickenham	211-213 Swakeleys Rd, Ickenham. 70701/APP/2015/3026	9,600.00	9,600.00	0.00	0.00	0.00	9,600.00	9,600.00	Funds received towards the cost of providing construction training courses delivered by recognised providers and/or the provision of a construction work place co-ordinator within the Authority's area. No time limit for spend.
PPR/115/381	South Ruislip	555 Stonefield Way, Ruislip	14,600.00	14,600.00	0.00	0.00	0.00	14,600.00	14,600.00	Funds received towards the cost of providing construction training courses delivered by recognised providers and/or the provision of a construction work place co-ordinator within the Authority's area. No time limit for spend.
PPR/116/382C	West Drayton	Kitchener House, Warwick Rd, West Drayton. 18218/APP/2013/2183	16,769.78	16,769.78	0.00	0.00	0.00	16,769.78	16,769.78	Funds received towards the cost of providing construction training courses delivered by recognised providers and/or the provision of a construction work place co-ordinator within the Authority's area. Funds to be spent within 10 years of receipt (April 2026).
PPR/117/283E	North Uxbridge	Pavilions Shopping Centre, Chequers Square, Uxbridge (Primark). 35214/APP/2014/2232	13,150.00	13,150.00	0.00	0.00	0.00	13,150.00	13,150.00	Funds received towards the cost of providing construction training courses delivered by recognised providers and/or the provision of a construction work place co-ordinator within the Authority's area. Funds to be spent within 7 years of receipt (May 2023).
PPR/118/384C	Yiewsley	Caxton House, Trout Road, Yiewsley. 3678/APP/2013/3637	35,415.97	35,415.97	0.00	0.00	0.00	35,415.97	35,415.97	Funds received towards the cost of providing construction training courses delivered by recognised providers and/or the provision of a construction work place co-ordinator within the Authority's area. No time limits for spend.

CASE REF.	WARD	SCHEME / PLANNING REFERENCE	TOTAL INCOME	TOTAL INCOME	TOTAL EXPENDITURE	TOTAL EXPENDITURE	2017 / 2018 EXPENDITURE	BALANCE OF FUNDS	BALANCE SPENDABLE NOT ALLOCATED	COMMENTS (as at May 2018)
			AS AT 31/03/18	AS AT 31/12/17	AS AT 31/03/18	AS AT 31/12/17	To 31/03/18	AS AT 31/03/18	AS AT 31/03/18	
PPR/119/385A	Northwood Hills	Frank Welch Court, High Meadow Close, Pinner. 196/APP/2013/2958	26,307.20	26,307.20	0.00	0.00	0.00	26,307.20	26,307.00	Funds received towards the cost of providing construction training courses delivered by recognised providers and/or the provision of a construction work place co-ordinator within the Authority's area. No time limits for spend.
PPR/120350D	South Ruislip	Former Arla Dairy site, Victoria Road, Ruislip. 6619/APP/2014/1600	9,600.00	9,600.00	0.00	0.00	0.00	9,600.00	9,600.00	Funds to be used by the Council towards a work place co-ordinator payable per phase (phase1 payment received). Funds to be spent within 7 years of receipt (September 2023).
PPR/121/391	Brunel	Brunel University (AMCC2), Kingston Lane, Uxbridge. 532/APP/2015/350	24,559.38	24,559.38	0.00	0.00	0.00	24,559.38	24,559.38	Funds received towards the cost of providing construction training to residents in the local vicinity of the land. No time limits for spend.
PPR/122/387C	Uxbridge North	Norwich Union House, 1-3 Bakers Road, Uxbridge 8218/APP/2011/1853	32,443.83	32,443.83	0.00	0.00	0.00	32,443.83	32,443.83	Funds received towards the cost of providing construction training courses delivered by recognised providers and/or the provision of a construction work place co-ordinator within the Authority's area. Funds to be spent within 7 years of receipt (September 2023).
PPR/123/390E	West Drayton	Former Angler's Retreat PH, Cricketfield Road, West Drayton 11981/APP/2013/3307	13,111.01	13,111.01	0.00	0.00	0.00	13,111.01	13,111.01	Funds received towards the cost of providing construction training courses delivered by recognised providers and/or the provision of a construction work place co-ordinator within the Authority's area. Funds to be spent within 5 years of receipt (September 2021).
PPR/124/398A	Heathrow Villages	Building 717, Located Between Sheffield Way & Southern Perimeter Road, Heathrow. 50657/APP/2013/2214	24,000.00	24,000.00	0.00	0.00	0.00	24,000.00	24,000.00	Funds to be used towards (but not limited to) the cost of assisting relevant hotel and leisure industry related training course offered by recognised and accredited organisations such as uxbridge College or other training providers in the Authority's area. Funds to be spent within 5 years of receipt (Nov 2021).
PPR/125/398B	Heathrow Villages	Building 717, Located Between Sheffield Way & Southern Perimeter Road 50657/APP/2013/2214	65,984.00	65,984.00	0.00	0.00	0.00	65,984.00	65,984.00	Funds received towards the cost of providing construction training courses delivered by recognised providers and/or the provision of a construction work place co-ordinator within the Authority's area. Funds to be spent within 5 years of receipt (Nov 2021).
PPR/126/396B	Pinkwell	Unit 3, Millington Road, Hayes 32157/APP/2016/1696	18,012.29	18,012.29	0.00	0.00	0.00	18,012.29	18,012.29	Funds received towards the cost of providing construction training courses delivered by recognised providers and/or the provision of a construction work place co-ordinator within the Authority's area. No time limit for spend.
PPR/128/399A	Townfield	Unit A Bulls Bridge Centre, North Hyde Gardens. 13226/APP/2015/4623	12,100.00	12,100.00	0.00	0.00	0.00	12,100.00	12,100.00	Funds received towards the cost of providing construction training courses delivered by recognised providers and/or the provision of a construction work place co-ordinator within the Authority's area. No time limit for spend.
PPR/130/403B	Botwell	Fmr Hayes Swimming Pool, Botwell Lane, Hayes (Lidl) 1942/APP/2015/4127	16,388.00	16,388.00	0.00	0.00	0.00	16,388.00	16,388.00	Funds received towards the cost of providing construction training courses delivered by recognised providers and/or the provision of a construction work place co-ordinator within the Authority's area. No time limit for spend.
PPR/133/407	Heathrow Villages	IAG Cargo Campus, Sealand Road, Heathrow Airport 50045/APP/2016/2081	47,100.00	47,100.00	0.00	0.00	0.00	47,100.00	47,100.00	Funds received towards the cost of providing construction training courses delivered by recognised providers and/or the provision of a construction work place co-ordinator within the Authority's area. No time limit for spend.
PPR/134/411A	Ickenham	Harefield Place, The Drive, Ickenham 1257/APP/2015/3649	37,100.00	37,100.00	0.00	0.00	0.00	37,100.00	37,100.00	Funds received towards the cost of providing construction training courses delivered by recognised providers and/or the provision of a construction work place co-ordinator within the Authority's area. No time limit for spend.
PPR/135/400B	Heathrow Villages	World Business Centre, 4 Newall Road, Heathrow Airport 71487/APP/2015/4718	9,600.00	9,600.00	0.00	0.00	0.00	9,600.00	9,600.00	Funds received towards the cost of providing a construction work place co-ordinator within the Authority's area. Funds to be spent within 7 years of receipt (Oct 2024).

CASE REF.	WARD	SCHEME / PLANNING REFERENCE	TOTAL INCOME	TOTAL INCOME	TOTAL EXPENDITURE	TOTAL EXPENDITURE	2017 / 2018 EXPENDITURE	BALANCE OF FUNDS	BALANCE SPENDABLE NOT ALLOCATED	COMMENTS (as at May 2018)
			AS AT 31/03/18	AS AT 31/12/17	AS AT 31/03/18	AS AT 31/12/17	To 31/03/18	AS AT 31/03/18	AS AT 31/03/18	
PPR/136/409B	Heathrow Villages	Fmr Contractor's Compound, South of Swindon Road, Heathrow Airport 67622/APP/2013/2532 & 67622/APP2015/1651	149,250.00	149,250.00	0.00	0.00	0.00	149,250.00	149,250.00	Funds received towards the cost of providing construction training courses delivered by recognised providers and/or the provision of a construction work place co-ordinator within the Authority's area. Funds to be spent within 5 years of receipt (Dec 2023).
PPR/137	Heathrow Villages	Fmr Contractor's Compound, South of Swindon Road, Heathrow Airport 67622/APP/2013/2532 & 67622/APP2015/1651	15,000.00	15,000.00	0.00	0.00	0.00	15,000.00	15,000.00	Funds received towards the cost of assisting relevant hotel and leisure industry related training courses offered by recognised and accredited organisations such as Uxbridge College or other training providers within the Authority's area. Funds to be spent within 5 years of receipt (Dec 2023).
PPR/138/412A	Botwell	Enterprise House, 133 Blyth Road, Hayes 11623/APP/2013/3606	91,331.24	91,331.24	0.00	0.00	0.00	91,331.24	91,331.24	Funds received towards the cost of providing a construction work place co-ordinator within the Authority's area. No time limit for spend.
PPR/139/415B	West Drayton	West Drayton Police Station, Station Road, West Drayton 12768/APP/2016/1580 & 12768/APP/2014/1870	9,600.00	0.00	0.00	0.00	0.00	9,600.00	9,600.00	Funds received towards the cost of providing a construction work place co-ordinator within the Authority's area. No time limit for spend.
		<b>COMMUNITY, COMMERCE &amp; REGENERATION TOTAL</b>	<b>5,392,672.55</b>	<b>5,333,072.55</b>	<b>2,890,420.99</b>	<b>2,705,046.99</b>	<b>190,514.50</b>	<b>2,502,251.56</b>	<b>1,320,096.40</b>	
		<b>PORTFOLIO: CENTRAL SERVICES, CULTURE &amp; HERITAGE</b>								
CSL/6/189A	Ruislip	30 Kings End, Ruislip. 46299/APP/2006/2165	7,674.48	7,674.48	0.00	0.00	0.00	7,674.48	0.00	Towards the provision of community facilities in the immediate vicinity of the land. No time limits. Earmarked towards Manor Farm Library. Subject to formal allocation of funding.
CSL/9/199A	Ruislip	41, Kingsend, Ruislip. 2792/APP/2006/3451	9,338.43	9,338.43	32.50	32.50	0.00	9,305.93	0.00	Funds received towards the provision of community facilities in the Borough. No time constraints. Earmarked towards Manor Farm Library. £782 from this contribution has been allocated towards new equipment at Manor Farm Library (Cabinet Member decision 29/03/2016)
CSL/10/200B	Manor	Former Ruislip Manor Library, Victoria Road, Ruislip. 14539/APP/2008/2102	5,200.00	5,200.00	0.00	0.00	0.00	5,200.00	0.00	Funds received towards improvements to nearby community facilities. Earmarked towards Ruislip Manor Library and Community Resources Centre. Subject to formal allocation of funding.
CSL/12/215A	Ruislip	5 - 11, Reservoir Road, Ruislip 61134/APP/2006/260	13,338.00	13,338.00	0.00	0.00	0.00	13,338.00	13,338.00	Contribution received towards the provision of community facilities in the locality. No time limits on spend.
CSL/14/220	Townfield	Trescott House, Hayes . 36261/APP/2010/215	1,599.00	1,599.00	0.00	0.00	0.00	1,599.00	1,599.00	Funds received towards additional or improved library facilities in the vicinity of the site. No time limits.
CSL/17/238A	West Ruislip	Former Mill Works, Bury Street, Ruislip, 6157/APP/2009/2069	31,645.25	31,645.25	31,645.25	0.00	31,645.25	0.00	0.00	Funds received as 50% of the community facilities contribution towards community facilities, schemes or measures within the Borough. Funds to be spent by February 2018. Further £16,135.84 received as remaining 50% of community facilities contribution. Funds allocated towards an extension to Ruislip Bowls club (Cabinet Member Decision 01/11/2017). <b>Scheme complete March 2018.</b>
CSL/24/244A	Townfield	505 to 509 Uxbridge Road, Hayes. 9912/APP/2009/1907	2,150.96	2,150.96	2,150.96	71.28	2,079.68	0.00	0.00	Funds received towards the provision of or improvement to library facilities and/or library books within LBH. Funds to be spent by June 2018. Funds allocated towards the provision of additional resources at Botwell Library (Cabinet Member Decision 22/07/2016). <b>Scheme complete. Balance allocated and spent towards Library Book Fund 2017/18 (Cabinet Member Decision 20/02/2018).</b>
CSL/26/249B	Townfield	Fmr Glenister Hall, Minet Drive, Hayes. 40169/APP/2011/243	20,000.00	20,000.00	0.00	0.00	0.00	20,000.00	0.00	Funds received towards the provision of necessary capacity enhancements at the Townfield Community Centre. No time limit for spend.

CASE REF.	WARD	SCHEME / PLANNING REFERENCE	TOTAL INCOME	TOTAL INCOME	TOTAL EXPENDITURE	TOTAL EXPENDITURE	2017 / 2018 EXPENDITURE	BALANCE OF FUNDS	BALANCE SPENDABLE NOT ALLOCATED	COMMENTS (as at May 2018)
			AS AT 31/03/18	AS AT 31/12/17	AS AT 31/03/18	AS AT 31/12/17	To 31/03/18	AS AT 31/03/18	AS AT 31/03/18	
CSL/35/282E	West Ruislip	Lyon Court, 28-30 Pembroke Road, Ruislip. 66895/APP/2011/3049	2,263.48	2,263.48	2,263.48	1,163.88	1,099.60	0.00	0.00	Contribution received towards the provision of library facilities and/or library books within the authority's area. Funds to be spent within 5 years of completion of the development (Feb 2019). £1,163.88 allocated and spent towards eBooks scheme (Cabinet Member Decision 22/12/2015). <b>Funds allocated and spent towards Library Book Fund 2017/18 (Cabinet Member Decision 20/02/2018).</b>
CSL/43/313	South Ruislip	Queenswalk Resource Centre, Queens Walk, Ruislip 12059/APP/2012/2570	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	0.00	0.00	Funds received as a contribution towards sports and leisure facilities at Deansfield Primary School. Funds to be used towards sports items such as goal posts, rounders equipment, training kit and other sporting equipment (see agreement for details). No time limit for spend. Funds allocated towards the provision of a trim trail/outdoor gym at Deansfield Primary School (Cabinet Member Decision 16/03/2017). Scheme complete.
CSL/59/283E	Uxbridge North	Former RAF Uxbridge, Hillingdon Road, Uxbridge. 585/APP/2009/2752	22,000.00	22,000.00	0.00	0.00	0.00	22,000.00	0.00	Funds received as the second instalment of the Library contribution (5 instalments due in total). Funds to be used towards the provision or improvement of library facilities and/or books within the Authority's area. Spend within 10 years of receipt (2027). Earmarked towards Library refurbishment Programme.
CSL/68/404C	Botwell	The Gatefold Building, land east of the former EMI site, Blyth Rd, Hayes 51588/APP/2011/2253	33,466.39	33,466.39	0.00	0.00	0.00	33,466.39	33,466.39	Funds received as a contribution towards community facilities in the vicinity of the development. Funds to be spent within 7 years of receipt (April 2024).
CSL/69/404D	Botwell	The Gatefold Building, land east of the former EMI site, Blyth Rd, Hayes 51588/APP/2011/2253	4,213.13	2,057.74	2,057.74	0.00	2,057.74	2,155.39	2,155.39	Funds received towards the provision or improvement to library facilities and/or library books within the Authority's area. Funds to be spent within 7 years of receipt (April 2024). £2,057.74 allocated and spent <b>towards the Library Book Fund 2017/18 (Cabinet Member decision 20/02/2018). Second instalment £2,155.39 received this quarter.</b>
CSL/70/40L	Botwell	Old Vinyl Factory (Boiler House & Materials Store), Blyth Rd, Hayes. 59872/APP/2012/1838 & 59872/APP/2013/3775	8,633.28	8,633.28	0.00	0.00	0.00	8,633.28	8,633.28	Funds received towards the provision of library facilities within the Authority's area. Funds to be spent within 7 years of receipt (July 2024)
		<b>CENTRAL SERVICES, CULTURE &amp; HERITAGE - TOTAL</b>	<b>171,522.40</b>	<b>169,367.01</b>	<b>48,149.93</b>	<b>11,267.66</b>	<b>46,882.27</b>	<b>123,372.47</b>	<b>59,192.06</b>	
<b>PORTFOLIO: FINANCE PROPERTY &amp; BUSINESS SERVICES</b>										
E/02/18	West Drayton	Old Mill House, Thorney Mill Road, West Drayton 41706C/91/1904	59,556.42	59,556.42	55,657.45	52,577.45	3,080.00	3,898.97	0.00	Revenue cost (12K) spent. The balance is required for the establishment and management of a nature reserve on nearby land. Works identified and now awaiting quotations from contractors. Officers have liaised with London Wildlife Trust and contractors with regards to phasing of the works (access and conservation improvements) required to improve the nature reserve. Works have now been scheduled by the area officer. Spend towards tree and footpath works. Further spend towards maintenance works. There are no time constraints upon the expenditure of the funds. <b>Further spend towards tree maintenance works 2017/18.</b>
E/28/71 (Formerly PT/40)	Botwell	Land at Hendrick Lovell, S.W of Dawley Road, Hayes 43554/C/92/787	12,692.00	12,692.00	267.81	267.81	0.00	12,424.19	0.00	Landscaping works (12.69K). Limited to specific area of land. Delays caused by land being in Stockley Park Consortium ownership. Green Spaces team is looking into the potential for a scheme within the parameters of the legal agreement. Site overgrown preventing planting trees in preferred location. The trees officer has suggested two locations on the site where they could be planted instead. Officers currently considering feasibility. No time constraints.
E/38/153B	Heathrow Villages	Polar Park, Bath Road, Harmondsworth 2964/APP/2002/1436 & 1437	10,000.00	10,000.00	7,764.09	7,764.09	0.00	2,235.91	0.00	Funds received towards Air Quality initiatives within the vicinity of the site. No time constraints. Funds allocated towards two monitoring stations in vicinity of the site. (Cabinet Member Decision 22/6/2010). £7,764.09 spent towards air quality monitoring.



CASE REF.	WARD	SCHEME / PLANNING REFERENCE	TOTAL INCOME	TOTAL INCOME	TOTAL EXPENDITURE	TOTAL EXPENDITURE	2017 / 2018 EXPENDITURE	BALANCE OF FUNDS	BALANCE SPENDABLE NOT ALLOCATED	COMMENTS (as at May 2018)
			AS AT 31/03/18	AS AT 31/12/17	AS AT 31/03/18	AS AT 31/12/17	To 31/03/18	AS AT 31/03/18	AS AT 31/03/18	
E/47/177B	Manor	41-55, Windmill Hill, Ruislip planning ref.48283/APP/2006/2353	38,258.39	38,258.39	32,124.97	32,124.97	0.00	6,133.42	0.00	Funds received towards open green space and recreational open space within a 3 mile radius of the land. This sum includes approximately £8k for bins and benches and £30k for children's play space. Funds not spent within 5 years of receipt (24 December 2012) are to be refunded. Officers currently drawing up a programme of works for Warrender Park. Funds allocated towards a scheme of improvements at Warrender Park (Cabinet Member Decision 3/9/2010). Works complete Dec 12. Accounting adjustment made, scheme to be closed.
E/59/155F	West Drayton	Former RAF - Porters Way, West Drayton 5107/APP/2005/2082	20,000.00	20,000.00	9,291.00	9,291.00	0.00	10,709.00	0.00	Funds received towards the maintenance of play facilities at Stockley Recreation Ground (Mulberry Parade). £10,415 allocated towards costs incurred in maintaining the playground (Cabinet Member Decision 7/11/2012). Developer has agreed that the remaining balance can be retained and spent towards the continued maintenance of the play equipment (letter received June 2015).
E/62/231E	Ruislip	Former RAF Ruislip (Ickenham park), High Road, Ickenham. 38402/APP/2007/1072	146,879.75	146,879.75	44,059.48	44,059.48	0.00	102,820.27	0.00	Funds received as a commuted sum towards the maintenance of the playing fields as part of the scheme for a period of 10 years. Spend subject to conditions as stipulated in the legal agreement. £44,063 allocated towards the annual cost of maintaining the playing fields provided at Ickenham Park development (Cabinet Member Decision 7/11/2012). £15,191.56 Spend towards maintenance costs 2012/13. Maintenance costs claimed 2014/15. Maintenance costs claimed 2015/16.
E/66/239D	Eastcote	Highgrove House, Eascote Road, Ruislip. 10622/APP/2006/2294 & 10622/APP/2009/2504	10,000.00	10,000.00	9,614.17	9,614.17	0.00	385.83	0.00	Contribution received towards the cost of enhancement and/or nature conservation works at Highgrove Woods. No time limits. Funds allocated towards conservation works at Highgrove Woods Nature Reserve (Cabinet Member Decision 16/3/12). Works on going.
E/69/246B	Botwell	561& 563 Uxbridge Road, Hayes. 63060/APP/2007/1385	20,175.83	20,175.83	18,410.35	18,410.35	0.00	1,765.48	0.00	Contribution received towards the cost of improving Rosedale Park which adjoins the land. No time limit on spend. Funds allocated towards improvements at Rosedale Park (Cabinet Member Decision 08/06/2016). Scheme completed August 2016. Invoices paid. Scheme to be closed.
E/71/250	South Ruislip	Land adjacent to Downe Barns Farm, West End Road, West End Road, Northolt. 2292/APP/2006/2475	30,000.00	30,000.00	25,000.00	25,000.00	5,000.00	5,000.00	0.00	Funds received as maintenance instalments to assist with the management of Ten Acres Wood Nature Reserve including, staffing, tree & river Maintenance and volunteers' tools & equipment. Funds to be spent within 11 years of receipt (August 2021). £15,000 allocated towards ongoing management works at the reserve (Cabinet Member Decision 7/11/2012). Spend towards stock fencing and ditch restoration at the reserve. £5,000 spent towards access improvements at the reserve. Further £15,000 allocated towards the management of Ten Acre Woods (Cabinet Member Decision 22/07/2016). £5,000 spent towards essential tree works 2016/17. £5,000 spent towards ditch restoration 2017/18.
E/76/276E	Townfield	Fmr Hayes FC, Church Road, Hayes. 4327/APP/2009/2737	199,656.76	199,656.76	0.00	0.00	0.00	199,656.76	199,656.76	First instalment (£64,740) of a contribution received towards improvements to local recreation and sports facilities within the vicinity of the land. Funds to be spent within 7 years of receipt (July 2019). £66,741 received as the second instalment towards the same purpose (spend July 2020). Final instalment £68,174 received (spend by Feb 2022).
E/77/276F	Townfield	Fmr Hayes FC, Church Road, Hayes 4327/APP/2009/2737	27,018.91	27,018.91	8,889.96	4,978.71	8,889.96	18,128.95	0.00	First instalment (£8,761) of a contribution received towards air quality improvements in the Authority's area including, measures to reduce emissions, tree planting, use of cleaner fuels and air quality strategy (see agreement for details). Funds to be spent within 7 years of receipt (July 2019). £9,031 received as the second instalment towards the same purpose (spend by July 2020). Final instalment received this quarter (spend Feb 2022). Funds allocated towards the Borough's air quality monitoring network (Cabinet Member Decision 26/10/2016). <b>£8,889.96 spent towards air quality monitoring 2017/18.</b>



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			AS AT 31/03/18	AS AT 31/12/17	AS AT 31/03/18	AS AT 31/12/17	To 31/03/18	AS AT 31/03/18	AS AT 31/03/18	
E/78/282A	West Ruislip	Lyon Court, 28-30 Pembroke Road, Ruislip. 66895/APP/2011/3049	10,000.00	10,000.00	10,000.00	10,000.00	0.00	0.00	0.00	Contribution received as the first instalment towards the cost of providing a scheme to protect and enhance the off site nature conservation interest in the locality of the site. Estimated time limit for spend 2019 (see agreement for details). Funds allocated towards ecological improvements at Pinn Meadows (Cabinet Member Decision 31/10/13). Scheme complete.
E/80/249F	Townfield	Glenister Hall, 119 Minet Drive, Hayes 40169/APP/2011/243	25,000.00	25,000.00	0.00	0.00	0.00	25,000.00	0.00	Contribution received towards the provision and maintenance of junior football pitches/ refurbishment of cricket wicket at Grassy meadows (see agreement for details). No time limits.
E/83/198G	Uxbridge	Fmr Gasworks Site, Cowley Mill Road, Uxbridge (Kier Park). 3114/APP/2012/2881	15,000.00	15,000.00	14,945.98	14,945.98	0.00	54.02	0.00	Contribution received towards undertaking an assessment of air quality within the vicinity of the site. Funds to be spent within 7 years of receipt (March 2020). Funds allocated towards Borough Air Quality Monitoring Programme (Cabinet Member Decision 09/07/2014). £5,945 spent towards the operation of air quality monitoring stations in the Borough (2015/16). £7,100 spent towards the operation of air quality monitoring stations 2016/17.
E/84/297D	Heathrow Villages	Fmr Technicolor Site, 271 Bath Rd, Sipson. 35293/APP/1938	17,270.83	17,270.83	0.00	0.00	0.00	17,270.83	17,270.83	Funds received to be used by Hillingdon Council towards initiatives to improve air quality within LBH. Funds to be spent within 7 years of receipt (May 2020).
E/85/300D	Townfield	Fmr Powergen Site, North Hyde Gardens, Hayes 13226/APP/2012/2185	25,000.00	25,000.00	0.00	0.00	0.00	25,000.00	25,000.00	Contribution received to be used towards reducing emissions, tree & other planting, vehicle restrictions, use of cleaner fuels, environmental management and air quality strategy (see legal agreement for details). No time limits.
E/86/305B	Northwood	London School of Theology, Green Lane, Northwood 10112/APP/2012/2057	30,609.90	30,609.90	0.00	0.00	0.00	30,609.90	0.00	Contribution received towards the provision of tennis courts within Northwood Recreation Ground. No time limits.
E/87/314A	Pinkwell	Building 5, Hyde Park Hayes, Millington Road, Hayes 45753/APP/2012/2029	12,500.00	12,500.00	12,500.00	12,500.00	9,638.75	0.00	0.00	Contribution towards initiatives to improve air quality in the Borough including; use of low fuel technology, tree planting, use of cleaner fuels and air quality strategy (see agreement for details). Funds to be spent within 5 years of receipt (Dec 2018). Funds allocated towards the Borough's air quality monitoring network (Cabinet Member Decision 26/10/2016). £2,861 spent towards air quality monitoring 2016/17. £9,638.75 spent towards air quality monitoring 2017/18.
E/89/315C	Pinkwell	Asda Unit 3 Westlands Estate, Millington Rd, Hayes 32157/APP/2011/872	26,323.47	26,323.47	0.00	0.00	0.00	26,323.47	0.00	Contribution received as the "air quality contribution", to be used by the Council towards air quality monitoring in the Authority's area. No time limits for spend. Funds allocated towards the Borough's air quality monitoring network (Cabinet Member Decision 26/10/2016).
E/90/325B	West Drayton	Stockley Close Units 1623 & 1685 25760/APP/2013/3632	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	0.00	0.00	Funds to be used towards initiatives to improve air quality in the Authority's Area including (but not limited to): use of low fuel technology; tree and other planting; restrictions on certain types of vehicles; use of cleaner fuels; use of combined heat & power; environmental management and air quality strategy (see agreement for details). Funds to be spent within 5 years of receipt (April 2019). Funds allocated towards the Borough's air quality monitoring network (Cabinet Member Decision 26/10/2016). £25,000 spent towards air quality monitoring 2017/18.
E/91/323B	Cavendish	150 Field End Road (Initial House), Eastcote, Pinner 25760/APP/2013/3632	55,000.00	55,000.00	0.00	0.00	0.00	55,000.00	0.00	Funds received towards the costs of improvements to public open space in the Authority's Area. No time limits for spend. Funds allocated towards the provision of a skate park at Field End Recreation Ground (Cabinet Member Decision 24/03/2017)
E/92/333E	Yiewsley	39 High Street, Yiewsley 24485/APP/2013/138	6,262.53	6,262.53	6,262.53	6,262.53	6,262.53	0.00	0.00	Funds to be used towards initiatives to improve air quality in the Authority's Area including (but not limited to): use of low fuel technology; tree and other planting; restrictions on certain types of vehicles; use of cleaner fuels; use of combined heat & power; environmental management and air quality strategy (see agreement for details). Funds to be spent within 5 years of receipt (April 2019). Funds allocated towards the Borough's air quality monitoring network (Cabinet Member Decision 26/10/2016). £6,262.53 spent towards air quality monitoring 2017/18.

CASE REF.	WARD	SCHEME / PLANNING REFERENCE	TOTAL INCOME	TOTAL INCOME	TOTAL EXPENDITURE	TOTAL EXPENDITURE	2017 / 2018 EXPENDITURE	BALANCE OF FUNDS	BALANCE SPENDABLE NOT ALLOCATED	COMMENTS (as at May 2018)
			AS AT 31/03/18	AS AT 31/12/17	AS AT 31/03/18	AS AT 31/12/17	To 31/03/18	AS AT 31/03/18	AS AT 31/03/18	
E/93/326	Pinkwell	Prologis Park, Stockley Road, Hayes 18399/APP/2013/3449	21,789.00	21,789.00	0.00	0.00	0.00	21,789.00	21,789.00	Contribution received as the "allowable solutions" (energy) contribution. Funds to be used towards local carbon emissions reduction initiatives in the London Borough of Hillingdon. No time limit for spend.
E/94/338B	Uxbridge South	37 St John's Road, Uxbridge 15811/APP/2012/2444	20,000.00	20,000.00	0.00	0.00	0.00	20,000.00	20,000.00	Contribution received towards the cost of environmental and ecological mitigation measure and enhancements at the Little Britain site of Metropolitan Importance for Nature Conservation as made necessary by the development. No time limits for spend.
E/95/344D	South Uxbridge	Building 63, Phase 500, Riverside Way, Uxbridge 56862/APP/2014/170	25,000.00	25,000.00	0.00	0.00	0.00	25,000.00	25,000.00	Funds to be used towards initiatives to improve air quality in the Authority's Area including (but not limited to): use of low fuel technology; tree and other planting; restrictions on certain types of vehicles; use of cleaner fuels; use of combined heat & power; environmental management and air quality strategy (see agreement for details). Funds to be spent within 5 years of receipt (July 2020).
E/96/344E	South Uxbridge	Building 63, Phase 500, Riverside Way, Uxbridge 56862/APP/2014/170	5,750.00	5,750.00	0.00	0.00	0.00	5,750.00	5,750.00	Contribution received towards the maintenance of the footpath works as shown on a plan attached to the agreement. Funds to be spent within 5 years of receipt (July 2020).
E/97/344F	South Uxbridge	Building 63, Phase 500, Riverside Way, Uxbridge 56862/APP/2014/170	5,000.00	5,000.00	3,000.00	3,000.00	0.00	2,000.00	0.00	Contribution received towards the cost of tree works to those trees sited in the adjoining nature reserve. Funds to be spent within 5 years of receipt (July 2020). Funds allocated towards tree works at Uxbridge Moor Nature Reserve (Cabinet Member Decision 24/11/2016). £3,000 spent towards tree works within the reserve 2016/17.
E/98/354B	Botwell	Land on west Side of Dawley Road, Hayes (EC House). 38065/APP/2014/2143	12,558.21	12,558.21	0.00	0.00	0.00	12,558.21	0.00	Funds to be used towards initiatives to improve air quality in the Authority's Area including (but not limited to): use of low fuel technology; tree and other planting; restrictions on certain types of vehicles; use of cleaner fuels; use of combined heat & power; environmental management and air quality strategy (see agreement for details). Funds to be spent within 7 years of receipt (Sept 2022). Funds allocated towards the Borough's air quality monitoring network (Cabinet Member Decision 26/10/2016).
E/99/350B	West Ruislip	Fmr Arla Dairy Site, Victoria Rd, Ruislip. 66819/APP/2014/1600	50,000.00	50,000.00	0.00	0.00	0.00	50,000.00	50,000.00	Funds to be used towards initiatives to improve air quality in the Authority's Area including (but not limited to): use of low fuel technology; tree and other planting; restrictions on certain types of vehicles; use of cleaner fuels; use of combined heat & power; environmental management and air quality strategy (see agreement for details). Funds to be spent within 5 years of receipt (Sept 2022).
E/100/40H	Botwell	Land at Thorn EMI Complex (Old Vinyl Factory). 51588/APP/2000/1827 & 5987/APP/2012/1838	25,361.47	25,361.47	0.00	0.00	0.00	25,361.47	25,361.47	Contribution received towards initiatives to improve air quality within the Authority's area. Funds to be spent within 7 years of receipt (Nov 2022)
E/101/355D	Botwell	Fmr EMI Site, Dawley Rd, Hayes 8294/APP/2015/1406	12,500.00	12,500.00	10,050.30	10,050.30	0.00	2,449.70	0.00	Funds to be used towards initiatives to improve air quality in the Authority's Area including (but not limited to): use of low fuel technology; tree and other planting; restrictions on certain types of vehicles; use of cleaner fuels; use of combined heat & power; environmental management and air quality strategy (see agreement for details). Funds to be spent within 5 years of receipt (Nov 2022). Funds allocated and £10,050 spent towards a scheme of tree planting in the Borough (Cabinet Member Decision 05/04/2017)
E/102/360B	Heathrow Villages	Fmr Unitair Centre, Great South West Rd, Feltham, 49559/APP/2014/334	26,000.00	26,000.00	0.00	0.00	0.00	26,000.00	26,000.00	Funds to be used towards initiatives to improve air quality in the Authority's Area including (but not limited to): use of low fuel technology; tree and other planting; restrictions on certain types of vehicles; use of cleaner fuels; use of combined heat & power; environmental management and air quality strategy (see agreement for details). No time limit for spend.

CASE REF.	WARD	SCHEME / PLANNING REFERENCE	TOTAL INCOME	TOTAL INCOME	TOTAL EXPENDITURE	TOTAL EXPENDITURE	2017 / 2018 EXPENDITURE	BALANCE OF FUNDS	BALANCE SPENDABLE NOT ALLOCATED	COMMENTS (as at May 2018)
			AS AT 31/03/18	AS AT 31/12/17	AS AT 31/03/18	AS AT 31/12/17	To 31/03/18	AS AT 31/03/18	AS AT 31/03/18	
E/103/359D	Yiewsley	26-36 Horton Rd, Yiewsley 3507/APP/2013/2327	12,625.00	12,625.00	0.00	0.00	0.00	12,625.00	12,625.00	Funds to be used towards initiatives to improve air quality in the Authority's Area including (but not limited to): use of low fuel technology; tree and other planting; restrictions on certain types of vehicles; use of cleaner fuels; use of combined heat & power; environmental management and air quality strategy (see agreement for details). Funds to be spent within 7 years of receipt (Jan 2023).
E/104/371C	Heathrow Villages	272-276 Bath Rd, Hayes 464/APP/2014/2886	25,000.00	25,000.00	0.00	0.00	0.00	25,000.00	25,000.00	Funds to be used towards initiatives to improve air quality in the Authority's Area including (but not limited to): use of low fuel technology; tree and other planting; restrictions on certain types of vehicles; use of cleaner fuels; use of combined heat & power; environmental management and air quality strategy (see agreement for details). No time limit for spend.
E/105/378B	Townfield	Hayes Gate House, Uxbridge Road, Hayes 2385/APP/2013/2523	12,625.00	12,625.00	2,000.00	0.00	2,000.00	10,625.00	0.00	Funds to be used towards initiatives to improve air quality in the Authority's Area including (but not limited to): use of low fuel technology; tree and other planting; restrictions on certain types of vehicles; use of cleaner fuels; use of combined heat & power; environmental management and air quality strategy (see agreement for details). Funds to be spent within 5 years of receipt (Jan 2021). <b>Funds allocated towards street tree planting and support for the Hillingdon air text pollution alert service (Cabinet Member Decision 04/04/2018). £2,000 spent towards the air text service 2017/18.</b>
E/106/732C	Yiewsley	Phase 3, Stockley Park, Stockley Road. 37977/APP/2015/1004	50,000.00	50,000.00	0.00	0.00	0.00	50,000.00	50,000.00	Funds to be used towards initiatives to improve air quality in the Authority's Area including (but not limited to): use of low fuel technology; tree and other planting; restrictions on certain types of vehicles; use of cleaner fuels; use of combined heat & power; environmental management and air quality strategy (see agreement for details). Funds to be spent within 7 years of receipt (Jan 2023).
E/107/356C	Yiewsley	Packet Boat House, Packet Boat Lane, Cowley 20545/APP/2012/2848	15,450.00	15,450.00	0.00	0.00	0.00	15,450.00	15,450.00	Contribution received towards the maintenance and provision of open space; the maintenance and provision of children's play spaces; the provision of off-site community facilities to be used for the benefit of residents within the Authority's area. No time limit for spend.
E/108/380B	Ickenham	211-213 Swakeleys Rd, Ickenham 70701/APP/2015/3026	12,500.00	12,500.00	0.00	0.00	0.00	12,500.00	12,500.00	Funds to be used towards initiatives to improve air quality in the Authority's Area including (but not limited to): use of low fuel technology; tree and other planting; restrictions on certain types of vehicles; use of cleaner fuels; use of combined heat & power; environmental management and air quality strategy (see agreement for details). No time limit for spend.
E/109/382E	West Drayton	Kitchener House, Warwick Rd, West Drayton. 182118/APP/2013/2183	12,500.00	12,500.00	0.00	0.00	0.00	12,500.00	12,500.00	Funds to be used towards initiatives to improve air quality in the Authority's Area including (but not limited to): use of low fuel technology; tree and other planting; restrictions on certain types of vehicles; use of cleaner fuels; use of combined heat & power; environmental management and air quality strategy (see agreement for details). Funds to be spent within 10 year of receipt (April 2023).
E/110/384E	Yiewsley	Caxton House, Trout Road, Yiewsley. 3678/APP/2013/3637	25,508.01	25,508.01	0.00	0.00	0.00	25,508.01	25,508.01	Funds to be used towards initiatives to improve air quality in the Authority's Area including (but not limited to): use of low fuel technology; tree and other planting; restrictions on certain types of vehicles; use of cleaner fuels; use of combined heat & power; environmental management and air quality strategy (see agreement for details). No time limits for spend.
E/111/385C	Northwood Hills	Frank Welch Court, High Meadow, Pinner. 196/APP/2013/2958	31,369.64	31,369.64	0.00	0.00	0.00	31,369.64	31,369.64	Contribution received to improve the ecological facilities at Pinn meadows including; access for river dipping, creation of an Ox-bow pond, creation of wildflower meadow ( see agreement for details). No time limit for spend.
E/112/382	Brunel	82A-86 Pield Heath Road, Hillingdon. 70060/APP/2014/2070	1,000.00	1,000.00	0.00	0.00	0.00	1,000.00	0.00	Contribution to be used to plant and maintain an appropriate tree within the landscaping enhancement area described in the agreement. No time limits for spend. Funds allocated toward a suitable scheme (Cabinet Member Decision 24/11/2016).

CASE REF.	WARD	SCHEME / PLANNING REFERENCE	TOTAL INCOME	TOTAL INCOME	TOTAL EXPENDITURE	TOTAL EXPENDITURE	2017 / 2018 EXPENDITURE	BALANCE OF FUNDS	BALANCE SPENDABLE NOT ALLOCATED	COMMENTS (as at May 2018)
			AS AT 31/03/18	AS AT 31/12/17	AS AT 31/03/18	AS AT 31/12/17	To 31/03/18	AS AT 31/03/18	AS AT 31/03/18	
E/113/393	West Drayton	Land West of Laurel Lane (Laurel Lane School), West Drayton. 70019/APP/ 2014/1807	5,000.00	5,000.00	0.00	0.00	0.00	5,000.00	5,000.00	Funds received as the tree planting and landscape improvement contribution, to be used towards the cost of landscaping works to The Closes Recreation Ground (see agreement for details). No time limits for spend.
E/114/390C	West Drayton	Former Angler's Retreat PH, Cricketfield Road, West Drayton 11981/APP/2013/3307	12,937.65	12,937.65	0.00	0.00	0.00	12,937.65	12,937.65	Funds to be used towards initiatives to improve air quality in the Authority's Area including (but not limited to): use of low fuel technology; tree and other planting; restrictions on certain types of vehicles; use of cleaner fuels; use of combined heat & power; environmental management and air quality strategy (see agreement for details). Funds to be spent within 5 years of receipt (Sept 2021).
E/115/394B	Yiewsley	Padcroft Works, Tavistock Road, Yiewsley. 45200/APP/2014/3638	25,375.72	25,375.72	0.00	0.00	0.00	25,375.72	25,375.72	Funds to be used towards initiatives to improve air quality in the Authority's Area including (but not limited to): use of low fuel technology; tree and other planting; restrictions on certain types of vehicles; use of cleaner fuels; use of combined heat & power; environmental management and air quality strategy (see agreement for details). Funds to be spent within 7 years of receipt (Oct 2023).
E/116/345C	Uxbridge South	Charter Place, Vine Street, Uxbridge. 30675/APP/2014/1345	81,000.00	81,000.00	0.00	0.00	0.00	81,000.00	81,000.00	Funds received as an off-site contribution to be used by the Council towards reducing carbon emissions within the London Borough of Hillingdon. No time limits for spend.
E/117/398C	Heathrow Villages	Building 717, Located Between Sheffield Way & Southern Perimeter Road 50657/APP/2013/2214	25,000.00	25,000.00	0.00	0.00	0.00	25,000.00	25,000.00	Funds received towards initiatives to improve air quality within the Authority's area. Funds to be spent within 5 years of receipt (Nov 2021).
E/118/399C	Townfield	Unit A Bulls Bridge Centre, North Hyde Gardens, Hayes. 13226/APP/2015/4623	25,000.00	25,000.00	0.00	0.00	0.00	25,000.00	25,000.00	Funds to be used towards initiatives to improve air quality in the Authority's Area including (but not limited to): use of low fuel technology; tree and other planting; restrictions on certain types of vehicles; use of cleaner fuels; use of combined heat & power; environmental management and air quality strategy (see agreement for details). No time limit for spend.
E/119/402D	Yiewsley	21 High St, Yiewsley 26628/APP/2014/675	28,275.36	28,275.36	0.00	0.00	0.00	28,275.36	28,275.36	Funds to be used towards initiatives to improve air quality in the Authority's Area including (but not limited to): use of low fuel technology; tree and other planting; restrictions on certain types of vehicles; use of cleaner fuels; use of combined heat & power; environmental management and air quality strategy (see agreement for details). No time limit for spend.
E/120/403C	Botwell	Fmr Hayes Swimming Pool, Botwell Lane, Hayes (Lidl) 1942/APP/2015/4127	9,900.00	9,900.00	0.00	0.00	0.00	9,900.00	9,900.00	Funds received to be used by the Council towards off site carbon reduction measures, schemes and initiatives to mitigate the development. No time limits for spend.
E/121/404E	Botwell	The Gatefold Building, land east of the former EMI site, Blyth Rd, Hayes 51588/APP/2011/2253	27,888.66	27,888.66	0.00	0.00	0.00	27,888.66	27,888.66	Funds to be used towards initiatives to improve air quality in the Authority's Area including (but not limited to): use of low fuel technology; tree and other planting; restrictions on certain types of vehicles; use of cleaner fuels; use of combined heat & power; environmental management and air quality strategy (see agreement for details). Funds to be spent within 7 years of receipt (April 2024).
E/122/406	South Ruislip	23 Stonefield Way, South Ruislip 25508/APP/2014/3570	15,355.00	15,355.00	0.00	0.00	0.00	15,355.00	15,355.00	Funds received as the air quality contribution to be used towards air quality improvements in the Borough. No time limits for spend.
E/123/242J	West Drayton	Fmr NATs Site, Drayton Garden Village, Porters Way, West Drayton 5107/APP/2009/2348	488,493.68	488,493.68	0.00	0.00	0.00	488,493.68	488,493.68	Funds received as the "indoor/outdoor sport & recreation contribution ", to be used by the Council towards the provision of indoor & outdoor sports and recreation facilities within the Authority's area. No time limits for spend.
E/124/411B	Ickenham	Harefield Place, The Drive, Ickenham 1257/APP/2015/3649	18,310.23	18,310.23	0.00	0.00	0.00	18,310.23	18,310.23	Funds received to be used by the Council towards off site carbon reduction measures, schemes and initiatives to mitigate the development. No time limits for spend.
E/125/409D	Heathrow Villages	Fmr Contractor's Compound, South of Swindon Road, Heathrow Airport 67622/APP/2013/2532 & 67622/APP/2015/1651	25,000.00	25,000.00	0.00	0.00	0.00	25,000.00	25,000.00	Contribution received to be used towards initiatives to improve air quality within the Authority's area. Funds to be spent within 5 years of receipt (Dec 2023).

CASE REF.	WARD	SCHEME / PLANNING REFERENCE	TOTAL INCOME	TOTAL INCOME	TOTAL EXPENDITURE	TOTAL EXPENDITURE	2017 / 2018 EXPENDITURE	BALANCE OF FUNDS	BALANCE SPENDABLE NOT ALLOCATED	COMMENTS (as at May 2018)
			AS AT 31/03/18	AS AT 31/12/17	AS AT 31/03/18	AS AT 31/12/17	To 31/03/18	AS AT 31/03/18	AS AT 31/03/18	
E/126/412B	Botwell	Enterprise House, 133 Blyth Road, Hayes 11623/APP/2013/3606	26,546.69	26,546.69	0.00	0.00	0.00	26,546.69	26,546.69	Funds to be used towards initiatives to improve air quality in the Authority's Area including (but not limited to): use of low fuel technology; tree and other planting; restrictions on certain types of vehicles; use of cleaner fuels; use of combined heat & power; environmental management and air quality strategy (see agreement for details). No time limit for spend.
E/127/283G	Uxbridge North	Former RAF Uxbridge, Hillingdon Road, Uxbridge. 585/ APP/ 2009/2752	78,375.00	78,375.00	0.00	0.00	0.00	78,375.00	0.00	Funds received as 25% of the district park maintenance contribution . Funds to be spent within 10 years of receipt (Dec 2027).
E/128/416	Ickenham	Vyners School, Warren Rd, Ickenham 4514/APP/2017/1771	70,000.00	0.00	0.00	0.00	0.00	70,000.00	70,000.00	Contribution received as the drainage improvement contribution to be used to improve drainag in the Authority's area, including improvements to two pitches at Hillingdon House Farm. No time limits for spend.
E/129/415C	West Drayton	West Drayton Police Station, Station Road, West Drayton 12768/APP/2016/1580 & 12768/APP/2014/1870	12,500.00	0.00	0.00	0.00	0.00	12,500.00	12,500.00	Funds to be used towards initiatives to improve air quality in the Authority's Area including (but not limited to): use of low fuel technology; tree and other planting; restrictions on certain types of vehicles; use of cleaner fuels; use of combined heat & power; environmental management and air quality strategy (see agreement for details). No time limit for spend.
		<b>FINANCE PROPERTY &amp; BUSINESS SERVICES SUB -TOTAL</b>	<b>2,199,699.11</b>	<b>2,117,199.11</b>	<b>294,838.09</b>	<b>285,846.84</b>	<b>59,871.24</b>	<b>1,904,861.02</b>	<b>1,497,363.70</b>	
<b>PORTFOLIO: SOCIAL SERVICES, HOUSING, HEALTH &amp; WELLBEING</b>										
H/11/195B *57	Ruislip	Highgrove House, Eascote Road, Ruislip. 10622/APP/2006/2494	3,156.00	3,156.00	0.00	0.00	0.00	3,156.00	0.00	Funds received towards the provision of local health care facilities in the vicinity of the site. No time limits.
H13/194E *59	Uxbridge	Frays Adult Education Centre, Harefield Road, Uxbridge. 18732/APP/2006/1217	12,426.75	12,426.75	0.00	0.00	0.00	12,426.75	0.00	Funds received towards the provision of healthcare facilities in the Borough. No time limits.
H/18/219C *70	Yeading	Land rear of Sydney Court, Perth Avenue, Hayes. 6593/6APP/2009/2629	3,902.00	3,902.00	0.00	0.00	0.00	3,902.00	0.00	Funds received towards the cost of providing health facilities in the Authorities Area. No time limits. £1,800 earmarked towards conversion of existing office space to an additional consulting room at the Pine Surgery, Hayes, subject to formal approval.
H/20/238F *72	West Ruislip	Former Mill Works, Bury Street, Ruislip. 6157/APP/2009/2069	31,545.89	31,441.99	31,545.89	0.00	31,545.89	0.00	0.00	£15,409 received as 50% of the health contribution towards providing health facilities in the Borough (see legal agreement for further details). First instalment to be spent by February 2018. £16,032 received as remaining 50% health contribution. Funds to be spent by June 2018. <b>Contribution allocated towards improvements to Yiewsley Health Centre (Cabinet Member Decision 17/01/ 2018). Funds transferred to NHS Property Services Feb 2018.</b>
H/22/239E *74	Eastcote	Highgrove House, Eascote Road, Ruislip. 10622/APP/2006/2494 & 10622/APP/2009/2504	7,363.00	7,363.00	0.00	0.00	0.00	7,363.00	0.00	Funds received towards the cost of providing health facilities in the Borough (see legal agreement for further details). No time limits.
H/27/262D *80	Charville	Former Hayes End Library, Uxbridge Road, Hayes. 9301/APP/2010/2231	5,233.36	5,233.36	0.00	0.00	0.00	5,233.36	0.00	Funds received towards the cost of providing health facilities in the Authority's area including the expansion of health premises to provide additional facilities, new health premises or services (see legal agreement for details). No time limit for spend.
H/28/263D *81	South Ruislip	Former South Ruislip Library, Victoria Road, Ruislip (plot A). 67080/APP/2010/1419	3,353.86	3,353.86	0.00	0.00	0.00	3,353.86	0.00	Funds received towards the cost of providing health facilities in the Authority's area including the expansion of health premises to provide additional facilities, new health premises or services (see legal agreement for details). No time limit for spend.

CASE REF.	WARD	SCHEME / PLANNING REFERENCE	TOTAL INCOME	TOTAL INCOME	TOTAL EXPENDITURE	TOTAL EXPENDITURE	2017 / 2018 EXPENDITURE	BALANCE OF FUNDS	BALANCE SPENDABLE NOT ALLOCATED	COMMENTS (as at May 2018)
			AS AT 31/03/18	AS AT 31/12/17	AS AT 31/03/18	AS AT 31/12/17	To 31/03/18	AS AT 31/03/18	AS AT 31/03/18	
H/30/276G *85	Townfield	Fmr Hayes FC, Church Road, Hayes. 4327/APP/2009/2737	104,319.06	104,319.06	68,698.26	68,698.26	0.00	35,620.80	0.00	First instalment of a contribution (£33,826) received towards the cost of providing health facilities in the Authority's area including the expansion of health premises to provide additional facilities, new health premises or services (see legal agreement for details). Funds to be spent within 7 years of receipt (July 2019). £34,871 received as the second instalment towards the same purpose (spend July 2020). £68,698.86 allocated towards phases 2-5 of the HESA extension (Cabinet Member Decision 4/12/2014). Final instalment (£35,620.80) received this quarter (spend by Feb 2022). £68,698.86 transferred to NHS Property Services 24/02/2015.
H/32/284C *89	Yiewsley	Former Honeywell site, Trout Road, West Drayton (live/work units). 335/APP/2010/1615	5,280.23	5,280.23	5,280.23	0.00	5,280.23	0.00	0.00	Funds received towards the cost of providing health facilities in the Authority's area including expansion of health premises to meet increased patient numbers, new health services at local level, any new facilities required to compensate for the loss of a health facility caused by the development. No time limits for spend. <b>Contribution allocated towards improvements to Yiewsley Health Centre (Cabinet Member Decision 17/01/ 2018). Funds transferred to NHS Property Services Feb 2018.</b>
H/33/291C *91	West Drayton	Fmr Swan PH, Swan Road, West Drayton. 68248/APP/2011/3013	5,416.75	5,416.75	5,416.75	0.00	5,416.75	0.00	0.00	Funds received towards the cost of providing health facilities in the Authority's area including expansion of health premises to meet increased patient numbers, new health services at local level, any new facilities required to compensate for the loss of a health facility caused by the development. No time limits for spend. <b>Contribution allocated towards improvements to Yiewsley Health Centre (Cabinet Member Decision 17/01/ 2018). Funds transferred to NHS Property Services Feb 2018.</b>
H/34/282F *92	West Ruislip	Fmr Lyon Court, 28-30 Pembroke Road, Ruislip . 669895/APP/2011/3049	15,031.25	15,031.25	0.00	0.00	0.00	15,031.25	0.00	Funds received towards the cost of providing health facilities in the Authority's area including expansion of health premises to meet increased patient numbers, new health services at local level, any new facilities required to compensate for the loss of a health facility caused by the development. Funds to be spent within 5 years of completion of the development (estimated to be 2019).
H/35/282G	West Ruislip	Fmr Lyon Court, 28-30 Pembroke Road, Ruislip. 669895/APP/2011/3049	40,528.05	40,528.05	0.00	0.00	0.00	40,528.05	40,528.05	Funds received as the affordable housing contribution to be used by the Council to provide subsidized housing through a registered social landlord to persons who can't afford to rent or buy houses generally available on the open market. Funds to be spent within 5 years of completion of the development (estimated to be 2019).
H/36/299D *94	Cavendish	161 Elliot Ave (fmr Southbourne Day Centre), Ruislip. 66033/APP/2009/1060	9,001.79	9,001.79	0.00	0.00	0.00	9,001.79	0.00	Funds received towards the cost of providing health facilities in the Authority's area including expansion of health premises to meet increased patient numbers, new health services at local level, any new facilities required to compensate for the loss of a health facility caused by the development. No time limits for spend.
H/37/301E *95	Northwood	37-45 Ducks Hill Rd, Northwood 59214/APP/2010/1766	12,985.97	12,958.84	12,985.97	0.00	12,985.97	0.00	0.00	Funds received towards the cost of providing health facilities in the Authority's area including expansion of health premises to meet increased patient numbers, new health services at local level, any new facilities required to compensate for the loss of a health facility caused by the development. Funds to be spent within 5 years of receipt (July 2018). <b>Contribution allocated towards improvements to Yiewsley Health Centre (Cabinet Member Decision 17/01/ 2018). Funds transferred to NHS Property Services Feb 2018.</b>
H/39/304C *97	Yeadon	Fmr Tasman House, 111 Maple Road, Hayes 38097/APP/2012/3168	6,448.10	6,448.10	0.00	0.00	0.00	6,448.10	0.00	Funds received towards the cost of providing health facilities in the Authority's area including expansion of health premises to meet increased patient numbers, new health services at local level, any new facilities required to compensate for the loss of a health facility caused by the development. Funds to be spent within 7 years of receipt (August 2020).

CASE REF.	WARD	SCHEME / PLANNING REFERENCE	TOTAL INCOME	TOTAL INCOME	TOTAL EXPENDITURE	TOTAL EXPENDITURE	2017 / 2018 EXPENDITURE	BALANCE OF FUNDS	BALANCE SPENDABLE NOT ALLOCATED	COMMENTS (as at May 2018)
			AS AT 31/03/18	AS AT 31/12/17	AS AT 31/03/18	AS AT 31/12/17	To 31/03/18	AS AT 31/03/18	AS AT 31/03/18	
H/42/242G *100	West Drayton	West Drayton Garden Village (north site) off Porters Way, West Drayton. 5107/APP/2009/2348	337,574.00	337,574.00	0.00	0.00	0.00	337,574.00	0.00	Contribution received towards providing additional primary health care facilities in the West Drayton area including; expansion of existing premises to provide additional facilities and services to meet increased patient numbers, new health premises on the land or in the local area (see agreement for details). No time limits.
H/43/319C	Northwood Hills	117 Pinner Road, Northwood 12055/APP/2006/2510	221,357.83	221,357.83	0.00	0.00	0.00	221,357.83	221,357.83	Contribution to be used towards the cost of providing affordable housing in the Authority's area. No time limits for spend.
H/44/319D *103	Northwood Hills	117 Pinner Road, Northwood 12055/APP/2006/2510	24,312.54	24,312.54	0.00	0.00	0.00	24,312.54	0.00	Funds received towards the cost of providing health facilities in the Authority's area including expansion of health premises to meet increased patient numbers, new health services at local level, any new facilities required to compensate for the loss of a health facility caused by the development. No time limits
H/45/323F	Cavendish	150 Field End Road (Initial House), Eastcote, Pinner 25760/APP/2013/3632	86,000.00	86,000.00	0.00	0.00	0.00	86,000.00	86,000.00	Contribution received towards subsidised housing available through a Registered Provider to persons who cannot afford to rent or buy houses generally available on the open market. No time limit for spend.
H/46/323G *104	Cavendish	150 Field End Road (Initial House), Eastcote, Pinner 25760/APP/2013/3632	14,126.88	14,126.88	0.00	0.00	0.00	14,126.88	0.00	Funds received towards the cost of providing health facilities in the Authority's area including expansion of health premises to meet increased patient numbers, new health services at local level, any new facilities required to compensate for the loss of a health facility caused by the development. No time limits
H/47/329E *106	Townfield	Land at Pronto Industrial Estate, 585-591 Uxbridge Road, Hayes 4404/APP/2013/1650 4404/APP/2008/3558	14,066.23	14,066.23	0.00	0.00	0.00	14,066.23	0.00	Contribution received towards the cost of providing healthcare facilities in the London Borough of Hillingdon. Funds to be spent within 10 years of receipt (July 2024).
H/48/331E *107	Cavendish	216 Field End Road, Eastcote 6331/APP/2010/2411	4,320.40	4,320.40	0.00	0.00	0.00	4,320.40	0.00	Funds received towards the cost of providing health facilities in the Authority's area including expansion of health premises to meet increased patient numbers, new health services at local level, any new facilities required to compensate for the loss of a health facility caused by the development. No time limits.
H/49/283B *108	Uxbridge North	Former RAF Uxbridge, Hillingdon Road, Uxbridge 585/APP/2009/2752	624,507.94	624,507.94	177,358.31	177,358.31	0.00	447,149.63	0.00	Contribution received towards the provision of healthcare facilities serving the development, in line with the S106 Planning Obligations SPD 2008. Funds to be spent within 10 years of receipt (August 2024). £177,358 from this contribution is allocated towards capacity improvements at Uxbridge Health Centre (Cabinet Member Decision 12/06/2015). Funds transferred to HCCG (July 2015).
H/50/333F *109	Yiewsley	39 High street, Yiewsley 24485/APP/2013/138	12,444.41	12,444.41	0.00	0.00	0.00	12,444.41	0.00	Funds received towards the cost of providing health facilities in the Authority's area including expansion of health premises to meet increased patient numbers, new health services at local level, any new facilities required to compensate for the loss of a health facility caused by the development. No time limits.
H/51/231H *110	Ruislip	Fmr RAF West Ruislip (Ickenham Park), High Road, Ickenham 38402/APP/2013/2685 & 38402/APP/2012/1033	17,374.27	17,374.27	0.00	0.00	0.00	17,374.27	0.00	Funds received towards the cost of providing health facilities in the Authority's area including expansion of health premises to meet increased patient numbers, new health services at local level, any new facilities required to compensate for the loss of a health facility caused by the development. No time limits
H/52/205G	Eastcote	Former RAF Eastcote (Pembroke Park), Lime Grove, Ruislip 10189/APP/2014/3354 & 3359/3358 & 3360	298,998.00	298,998.00	0.00	0.00	0.00	298,998.00	298,998.00	Funds received as the affordable housing contribution to be used by the Council to provide subsidized housing through a registered social landlord to persons who can't afford to rent or buy houses generally available on the open market. No time limit for spend.
H/54/343D *112	Harefield	Royal Quay, Coppermill Lock, Harefield 43159/APP/20131094	17,600.54	17,600.54	0.00	0.00	0.00	17,600.54	0.00	Funds received towards the cost of providing health facilities in the Authority's area including expansion of health premises to meet increased patient numbers, new health services at local level, any new facilities required to compensate for the loss of a health facility caused by the development. No time limits. Second instalment (£8,901.77) received towards the same purpose.



CASE REF.	WARD	SCHEME / PLANNING REFERENCE	TOTAL INCOME	TOTAL INCOME	TOTAL EXPENDITURE	TOTAL EXPENDITURE	2017 / 2018 EXPENDITURE	BALANCE OF FUNDS	BALANCE SPENDABLE NOT ALLOCATED	COMMENTS (as at May 2018)
			AS AT 31/03/18	AS AT 31/12/17	AS AT 31/03/18	AS AT 31/12/17	To 31/03/18	AS AT 31/03/18	AS AT 31/03/18	
H/53/346D *113	Northwood	42-46 Ducks Hill Road, Northwood 49987/APP/2013/1451	8,434.88	8,434.88	0.00	0.00	0.00	8,434.88	0.00	Funds received towards the cost of providing health facilities in the Authority's area including expansion of health premises to meet increased patient numbers, new health services at local level, any new facilities required to compensate for the loss of a health facility caused by the development. No time limits
H/55/347D *114	North Uxbridge	Honeycroft Day Centre, Honeycroft Hill, Uxbridge 6046/APP/2013/1834	12,162.78	12,162.78	0.00	0.00	0.00	12,162.78	0.00	Funds received towards the cost of providing health facilities in the Authority's area including expansion of health premises to meet increased patient numbers, new health services at local level, any new facilities required to compensate for the loss of a health facility caused by the development. Funds to spent/committed within 7 years of receipt (May 2022).
H/56/348A	North Uxbridge	Lancaster & Hermitage Centre, Lancaster Road, Uxbridge. 68164/APP/2011/2711	390,564.64	390,564.64	0.00	0.00	0.00	390,564.64	390,564.64	Contribution received to be used by the Council to provide subsidised housing available through a Registered Social Landlord to persons who cannot afford to rent or buy houses generally available on the open market. No time limits for spend. Index linking received.
H/57/351D *116	Northwood	103, 105 & 107 Ducks Hill Road, Northwood. 64345/APP/2014/1044	6,212.88	6,212.88	0.00	0.00	0.00	6,212.88	0.00	Funds received towards the cost of providing health facilities in the Authority's area including expansion of health premises to meet increased patient numbers, new health services at local level, any new facilities required to compensate for the loss of a health facility caused by the development. No time limits
H/58/348B *117	Uxbridge North	Lancaster & Hermitage Centre, Lancaster Road, Uxbridge. 68164/APP/2011/2711	7,587.72	7,587.72	0.00	0.00	0.00	7,587.72	0.00	Funds received towards the cost of providing health facilities in the Authority's area including expansion of health premises to meet increased patient numbers, new health services at local level, any new facilities required to compensate for the loss of a health facility caused by the development. No time limits
H/59/356E *120	Yiewsley	Packet Boat House, Packet Boat Lane, Cowley 20545/APP/2012/2848	14,997.03	14,997.03	0.00	0.00	0.00	14,997.03	0.00	Funds received towards the cost of providing health facilities in the Authority's area including expansion of health premises to meet increased patient numbers, new health services at local level, any new facilities required to compensate for the loss of a health facility caused by the development. Funds to be spent within 5 years of completion (June 2022).
H/60/359E *121	Yiewsley	26-36 Horton Rd, Yiewsley 3507/APP/2013/2327	25,291.09	25,273.45	23,599.93	0.00	23,599.93	1,691.16	0.00	Funds received towards the cost of providing health facilities in the Authority's area including expansion of health premises to meet increased patient numbers, new health services at local level, any new facilities required to compensate for the loss of a health facility caused by the development. Spend within 7 years of receipt (Jan 2023). <b>Contribution allocated towards improvements to Yiewsley Health Centre (Cabinet Member Decision 17/01/ 2018). Funds transferred to NHS Property Services Feb 2018.</b>
H/61/382F *128	West Drayton	Kitchener House, Warwick Rd, West Drayton. 18218/APP/2013/2183	8,872.64	8,872.64	0.00	0.00	0.00	8,872.64	0.00	Funds received towards the cost of providing health facilities in the Authority's area including expansion of health premises to meet increased patient numbers, new health services at local level, any new facilities required to compensate for the loss of a health facility caused by the development. Spend within 10 years of receipt (April 2026).
H/62/384F *129	Yiewsley	Caxton House, Trout Road, Yiewsley. 3678/APP/2013/3637	15,482.07	15,482.07	0.00	0.00	0.00	15,482.07	0.00	Funds received towards the cost of providing health facilities in the Authority's area including expansion of health premises to meet increased patient numbers, new health services at local level, any new facilities required to compensate for the loss of a health facility caused by the development. No time limits for spend.
H/63/385D *130	Northwood Hills	Frank Welch Court, High Meadow Close, Pinner. 186/APP/2013/2958	10,195.29	10,195.29	0.00	0.00	0.00	10,195.29	0.00	Funds received towards the cost of providing health facilities in the Authority's area including expansion of health premises to meet increased patient numbers, new health services at local level, any new facilities required to compensate for the loss of a health facility caused by the development. No time limits for spend.



CASE REF.	WARD	SCHEME / PLANNING REFERENCE	TOTAL INCOME	TOTAL INCOME	TOTAL EXPENDITURE	TOTAL EXPENDITURE	2017 / 2018 EXPENDITURE	BALANCE OF FUNDS	BALANCE SPENDABLE NOT ALLOCATED	COMMENTS (as at May 2018)
			AS AT 31/03/18	AS AT 31/12/17	AS AT 31/03/18	AS AT 31/12/17	To 31/03/18	AS AT 31/03/18	AS AT 31/03/18	
H/64/387E *136	Uxbridge North	Norwich Union House, 1-3 Bakers Road, Uxbridge 8218/APP/2011/1853	15,518.40	15,518.40	0.00	0.00	0.00	15,518.40	0.00	Funds received towards the cost of providing health facilities in the Authority's area including expansion of health premises to meet increased patient numbers, new health services at local level, any new facilities required to compensate for the loss of a health facility caused by the development. Spend within 7 years of receipt (September 2023).
H/65/387F	Uxbridge North	Norwich Union House, 1-3 Bakers Road, Uxbridge 8218/APP/2011/1853	170,545.32	170,545.32	0.00	0.00	0.00	170,545.32	170,545.32	Contribution received towards subsidised housing available through a Registered Provider to persons who cannot afford to rent or buy houses generally available on the open market. Funds to be spent within 7 years of receipt (September 2023).
H/66/390D *137	West Drayton	Former Angler's Retreat PH, Cricketfield Road, West Drayton 11981/APP/2013/3307	8,324.62	8,319.90	8,324.62	0.00	8,324.62	0.00	0.00	Funds received towards the cost of providing health facilities in the Authority's area including expansion of health premises to meet increased patient numbers, new health services at local level, any new facilities required to compensate for the loss of a health facility caused by the development. Spend within 7 years of receipt (September 2021). <b>Contribution allocated towards improvements to Yiewsley Health Centre (Cabinet Member Decision 17/01/ 2018). Funds transferred to NHS Property Services Feb 2018.</b>
H/67/402E *142	Yiewsley	21 High St, Yiewsley 26628/APP/2014/675	18,799.72	18,799.72	0.00	0.00	0.00	18,799.72	0.00	Funds received towards the cost of providing health facilities in the Authority's area including expansion of health premises to meet increased patient numbers, new health services at local level, any new facilities required to compensate for the loss of a health facility caused by the development. No time limits for spend.
H/68/329F	Townfield	Pronto Industrial Estate, 585-591 Uxbridge Rd, Hayes 4404/APP/2014/2206	120,793.95	120,793.95	0.00	0.00	0.00	120,793.95	120,793.95	Funds received towards the provision of affordable housing in the Authority's area. No time limits for spend.
H/69/404F *143	Botwell	The Gatefold Building, land east of the former EMI site, Blyth Rd, Hayes 51588/APP/2011/2253	39,689.49	19,384.77	0.00	0.00	0.00	39,689.49	0.00	Funds received towards the cost of providing health facilities in the Authority's area including expansion of health premises to meet increased patient numbers, new health services at local level, any new facilities required to compensate for the loss of a health facility caused by the development. Fund to be spent within 7 years of receipt (April 2024). <b>£20,304 received this quarter as the second instalment.</b>
H/70/40M *146	Botwell	Old Vinyl Factory (Boiler House & Materials Store), Blyth Rd, Hayes. 59872/APP/2012/1838 & 59872/APP/2013/3775	81,329.25	81,329.25	0.00	0.00	0.00	81,329.25	0.00	Funds received towards the cost of providing health facilities in the Authority's area including expansion of health premises to meet increased patient numbers, new health services at local level, any new facilities required to compensate for the loss of a health facility caused by the development. Fund to be spent within 7 years of receipt (July 2024).
H/72/411C	Ickenham	Harefield Place, The Drive, Ickenham 1257/APP/2015/3649	254,308.70	254,308.70	0.00	0.00	0.00	254,308.70	254,308.70	Contribution received towards the provision of off site affordable housing available through a registered provider to persons who cannot afford to rent or buy housing generally available on the open market. No time limit for spend.
		<b>SOCIAL SERVICES HEALTH &amp; HOUSING SUB-TOTAL</b>	<b>3,147,785.57</b>	<b>3,127,327.46</b>	<b>333,209.96</b>	<b>246,056.57</b>	<b>87,153.39</b>	<b>2,814,575.61</b>	<b>1,583,096.49</b>	
		<b>SECTION 106 SUB - TOTAL</b>	<b>22,365,483.64</b>	<b>21,530,361.60</b>	<b>10,493,105.44</b>	<b>7,977,696.10</b>	<b>2,778,086.02</b>	<b>11,872,378.20</b>	<b>6,186,289.72</b>	
		<b>Interest on all interest bearing schemes</b>	<b>47,965.60</b>	<b>44,130.56</b>	<b>1,353.22</b>	<b>983.01</b>	<b>0.00</b>	<b>46,612.38</b>	<b>0.00</b>	
		<b>GRAND TOTAL ALL SCHEMES</b>	<b>26,754,142.10</b>	<b>25,031,869.39</b>	<b>12,911,273.70</b>	<b>10,167,072.69</b>	<b>3,139,448.37</b>	<b>13,842,868.40</b>	<b>6,186,289.72</b>	

The balance of funds remaining must be spent on works as set out in each individual agreement.

Bold and strike-through text indicates key changes since the Cabinet report for the previous quarter's figures.

Bold figures indicate changes in income and expenditure

CASE REF.	WARD	SCHEME / PLANNING REFERENCE	TOTAL INCOME	TOTAL INCOME	TOTAL EXPENDITURE	TOTAL EXPENDITURE	2017 / 2018 EXPENDITURE	BALANCE OF FUNDS	BALANCE SPENDABLE NOT ALLOCATED	COMMENTS (as at May 2018)
			AS AT 31/03/18	AS AT 31/12/17	AS AT 31/03/18	AS AT 31/12/17	To 31/03/18	AS AT 31/03/18	AS AT 31/03/18	
Income figures for schemes within shaded cells indicate where funds are held in interest bearing accounts.										
* Denotes funds the Council is unable to spend currently totals £3,721,317.00										
*2: PT/05			£359,328.06							is restricted to public transport serving London Heathrow and subject to approval from BAA and bus operators.
*18: PT278/34			£194,910.65							includes a returnable security deposit for the highway works (to be later refunded) plus interest.
*20: PT278/44			£20,938.04							includes a returnable security deposit for the highway works (to be later refunded) plus interest.
*22: PT278/30			£5,000.00							is to be held as a returnable security deposit for the highway works (to be later refunded)
*23: PT278/49			£22,108.66							includes a returnable security deposit for the highway works (to be later refunded) plus interest and funds for TfL costs.
*24: PT/25			£37,425.09							reasonable period' for expenditure without owner's agreement has lapsed
*32: PT278/46			£5,000.00							is to be held as a returnable security deposit for the highway works (to be later refunded).
*38:PT/88/140C			£0.00							funds have been received to provide a specific bus service through TfL, therefore implementation is not within control of the Council.
*46:PT/88/140F			£10,000.00							there has not been any petitions for parking schemes in the area.
*49:PT278/63			£5,000.00							is to be held as a returnable security deposit for the highway works (to be later refunded).
*51:PT278/62/149A			£5,000.00							is to be held as a returnable security deposit for the highway works (to be later refunded).
*52:PT278/65			£5,000.00							is to be held as a returnable security deposit for the highway works (to be later refunded).
*57:H11/195B			£3,156.00							funds have been received to provide health care services in the borough.
*59:H13/194E			£12,426.75							funds have been received to provide health care services in the borough.
*60:PT/278/76			£5,000.00							is to be held as a returnable security deposit for highway works (to be later refunded)
*61:PT/110/198B			£14,240.00							is to be held as a returnable deposit for the implementation of the travel plan (to be later refunded)
*62:PT/278/77/197			£23,000.00							held as security for the due and proper execution of the works.
*63:PT/111/205A			£20,000.00							is to be held as a returnable deposit for the implementation of the travel plan (later to be refunded)
*67 PT/114/209A			£0.00							funds to be held as a returnable deposit for the implementation of the travel plan (to be later refunded)
*70:H/18/219C			£3,902.00							funds have been received to provide Health Care services in the borough.
*72:H/20/238F			£0.00							funds have been received to provide Health Care services in the borough.
*74 H22/239E			£7,363.00							funds have been received to provide Health Care services in the borough.
*76:PT278/78/238G			£5,000.00							is to be held as a returnable security deposit for the highway works (to be later refunded).
*80:H/27/262D			£5,233.36							funds have been received to provide Health Care services in the borough.
*81:H/28/263D			£3,353.86							funds have been received to provide Health Care services in the borough.
*82:PT/126/242D			£20,000.00							funds to be held as a returnable deposit for the implementation of the travel plan (later to be refunded)
*84:PT/278/81/249E			£4,000.00							funds received as a security deposit to ensure proper execution of works (to be refunded)
*85:H/30/276G			£35,620.80							funds received to provide health care facilities in the borough.
*87:PT/278/82/273A			£72,000.00							funds received as a security deposit to ensure proper execution of works (to be refunded)
*88:PT/132/149J			£15,000.00							funds to be held as a returnable deposit for the implementation of the travel plan (to be later refunded)
*89:H/32/284C			£0.00							funds received to provide health care facilities in the borough.
*90:PT/278/83/292			£31,500.00							funds to be held as a returnable deposit for highways works (to be later refunded).
*91:H/33/291C			£0.00							funds received to provide health care facilities in the borough.
*92:H/34/282F			£15,031.25							funds received to provide health care facilities in the borough.
*93:PT/278/85			£5,000.00							funds to be held as a returnable deposit for highways works (to be later refunded).
*94:H/36/299D			£9,001.79							funds received to provide health care facilities in the borough.
*95:H/37/301E			£0.00							funds received to provide health care facilities in the borough.
*97: H/39/304C			£6,448.10							funds received to provide health care facilities in the borough.
*100:H/42/242G			£337,574.00							funds received to provide health care facilities in the borough.
*102: PT/138/300B			£20,000.00							funds to be used towards TFL scheme at Bulls Bridge roundabout
*103: H/44/319D			£24,312.54							funds received to provide health care facilities in the borough.
*104: H/46/323G			£14,126.88							funds received to provide health care facilities in the borough.
*105: PT/148/327			£20,000.00							funds to be held as a returnable deposit for the implementation of the travel plan (later to be refunded)
*106: H/47/329E			£14,066.23							funds received to provide health care facilities in the borough.
*107: H/48/331E			£4,320.40							funds received to provide health care facilities in the borough.
*108: H/49/283B			£447,149.63							funds received to provide health care facilities in the borough.
*109: H/50/333F			£12,444.41							funds received to provide health care facilities in the borough.
*110: H/51/231H			£17,374.27							funds received to provide health care facilities in the borough.
*112:H/54/343D			£17,600.54							funds received to provide health care facilities in the borough.
*113: H/53/346D			£8,434.88							funds received to provide health care facilities in the borough.
*114: H55/347D			£12,162.78							funds received to provide health care facilities in the borough.
*115: PT/278/89/349			£0.00							funds to be held as a returnable deposit for highways works (to be later refunded).
*116: H/57/351D			£6,212.88							funds received to provide health care facilities in the borough.
*117: H/58/348B			£7,587.72							funds received to provide health care facilities in the borough.
*118: PT/278/103/370A			£51,234.86							is to be held as a returnable security deposit for the highway works (to be later refunded).
*119: PT/157/355A			£20,000.00							funds to be held as a returnable deposit for the implementation of the travel plan (to be later refunded)
*120: H/59/356E			£14,997.03							funds received to provide health care facilities in the borough.
*121: H/60/359E			£1,691.16							funds received to provide health care facilities in the borough.
*122: PT/278/105/350C			£224,198.24							is to be held as a returnable security deposit for the highway works (to be later refunded).
*123: PT/158/371A			£20,000.00							funds to be held as a returnable deposit for the implementation of the travel plan (to be later refunded)
*124: PT/160/354C			£20,000.00							funds to be held as a returnable deposit for the implementation of the travel plan (to be later refunded)
*125: PT/161/373			£8,000.00							funds to be held as a returnable deposit for the implementation of the travel plan (to be later refunded)
*126: PT/165/374B			£20,000.00							funds to be held as a returnable deposit for the implementation of the travel plan (to be later refunded)
*127: PT/168/383A			£20,000.00							funds to be held as a returnable deposit for the implementation of the travel plan (to be later refunded)
*128: H/61/382F			£8,872.64							funds received to provide health care facilities in the borough.
*129: H/62/384F			£15,482.07							funds received to provide health care facilities in the borough.

CASE REF.	WARD	SCHEME / PLANNING REFERENCE	TOTAL INCOME	TOTAL INCOME	TOTAL EXPENDITURE	TOTAL EXPENDITURE	2017 / 2018 EXPENDITURE	BALANCE OF FUNDS	BALANCE SPENDABLE NOT ALLOCATED	COMMENTS (as at May 2018)
			AS AT 31/03/18	AS AT 31/12/17	AS AT 31/03/18	AS AT 31/12/17	To 31/03/18	AS AT 31/03/18	AS AT 31/03/18	
*130: H/63/385D			£10,195.29							funds received to provide health care facilities in the borough.
*131: PT/278/95/40J			£33,397.13							is to be held as a returnable security deposit for the highway works (to be later refunded).
*132: PT/278/107/355E			£5,000.00							is to be held as a returnable security deposit for the highway works (to be later refunded).
*133: PT/278/108/378C			£5,000.00							is to be held as a returnable security deposit for the highway works (to be later refunded).
*134: PT/175/388			£20,000.00							funds to be held as a returnable deposit for the implementation of the travel plan (to be later refunded)
*136: H/64/387E			£15,518.40							funds received to provide health care facilities in the borough.
*137: H/66/390D			£0.00							funds received to provide health care facilities in the borough.
*138: PT/179/360C			£20,578.80							funds to be held as a returnable deposit for the implementation of the travel plan (to be later refunded)
*139: PT/181/395			£20,000.00							funds to be held as a returnable deposit for the implementation of the travel plan (to be later refunded)
*140: PT/183/350E			£40,000.00							funds to be held as a returnable deposit for the implementation of the travel plan (to be later refunded)
*141: PT/187/403A			£20,000.00							funds to be held as a returnable deposit for the implementation of the travel plan (to be later refunded)
*142: H/67/402E			£18,799.72							funds received to provide health care facilities in the borough.
*143: H/69/404E			£39,689.49							funds received to provide health care facilities in the borough.
*144: PT/278/109/403E			£135,000.00							is to be held as a returnable security deposit for the highway works (to be later refunded).
*145: PT/191/396C			£40,000.00							funds to be held as a returnable deposit for the implementation of the travel plan (to be later refunded)
*146: H/70/40M			£81,329.25							funds received to provide health care facilities in the borough.
*147: PT/195/409A			£20,000.00							funds to be held as a returnable deposit for the implementation of the travel plan (to be later refunded)
*148: PT/197/40N			£20,000.00							funds to be held as a returnable deposit for the implementation of the travel plan (to be later refunded)
*149: PT/278/110			£750,233.62							is to be held as a returnable security deposit for the highway works (to be later refunded).
*150: PT/278/116			£11,544.73							is to be held as a returnable security deposit for the highway works (to be later refunded).
*151: PT/199			£20,000.00							funds to be held as a returnable deposit for the implementation of the travel plan (to be later refunded)
*152: PT/201			£21,200.00							funds to be held as a returnable deposit for the implementation of the travel plan (to be later refunded)
			£3,721,317.00							

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